

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF COLORADO**

* * * * *

RE: IN THE MATTER OF ADVICE NO.)
1797-ELECTRIC OF PUBLIC SERVICE)
COMPANY OF COLORADO TO REVISE)
ITS COLORADO P.U.C. NO. 8-) PROCEEDING NO. 19AL-_____E
ELECTRIC TARIFF TO IMPLEMENT)
RATE CHANGES EFFECTIVE ON)
THIRTY-DAYS' NOTICE.)

DIRECT TESTIMONY AND ATTACHMENTS OF DEBORAH A. BLAIR

ON

BEHALF OF

PUBLIC SERVICE COMPANY OF COLORADO

May 20, 2019

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GLOSSARY OF ACRONYMS AND DEFINED TERMS

<u>Acronym/Defined Term</u>	<u>Meaning</u>
2002 Rate Case	Proceeding No. 02S-315EG
2014 Rate Case	Proceeding No. 14AL-0660E
2016 Depreciation Case	Proceeding No. 16A-0231E
AGIS CPCN Projects	Proceeding No. 16A-0588E
ADIT	Accumulated Deferred Income Tax
AFUDC	Allowance for Funds Used During Construction
AGIS	Advanced Grid Intelligence and Security
AIP	Annual Incentive Pay
AMI	Advanced Metering Infrastructure
A&G	Administrative and general
CACJA	Clean Air-Clean Jobs Act
Commission	Colorado Public Utilities Commission
CPCN	Certificate of Public Certification and Necessity
CRS	Customer Resource System
CWIP	Construction Work in Progress
Depreciation Case	Proceeding No. 16A-0231E
DSM	Demand-Side Management
DSMCA	Demand-Side Management Cost Adjustment
ECA	Electric Commodity Adjustment
EOC	Energy Outreach Colorado
EZITC	Enterprise Zone Investment Tax Credits

<u>Acronym/Defined Term</u>	<u>Meaning</u>
FAN	Field Area Network
FIN 48	Financial Interpretation 48, "Accounting for Uncertainty in Income Taxes"
FERC	Federal Energy Regulatory Commission
GRSA	General Rate Schedule Adjustment
HTY	Historical Test Year
ICT	Innovative Clean Technology
ISOC	Interruptible Service Option Credit
ITC	Investment Tax Credits
IVVO	Integrated Volt-Var Optimization
I&S	Investigation and suspension
JDA	Joint Dispatch Agreement
MPB	Mountain Pine Beetle
NCEC	New Century Energy Communications, Inc.
NOL	Net Operating Loss
OATT	Open Access Transmission Tariff
OCC	Office of Consumer Counsel
OCI	Other comprehensive income
O&M	Operations and Maintenance
PCCA	Purchased Capacity Cost Adjustment
PHFU	Plant Held for Future Use
PPS	Probability Proportional to Size
PTC	Production Tax Credits
PTP	Point-to-Point

<u>Acronym/Defined Term</u>	<u>Meaning</u>
Public Service or the Company	Public Service Company of Colorado
RESA	Renewable Energy Standard Adjustment
RIS	Rate Information System
RDA	Revenue Decoupling Adjustment
RD-TDR	Residential demand – time differentiated rate
RE-TOU	Residential time of use
ROE	Return on Equity
RORB	Return on Rate Base
Schedule M items	Taxable addition/deductions
SCR	Selective Catalytic Reduction
TCA	Transmission Cost Adjustment
TCJA	Tax and Jobs Act 2017
WACC	Weighted average cost of capital
Xcel Energy	Xcel Energy Inc.
XES or Services Company	Xcel Energy Services Inc.

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1 **I. INTRODUCTION, QUALIFICATIONS, PURPOSE OF TESTIMONY, AND**
2 **RECOMMENDATIONS**

3 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

4 A. My name is Deborah A. Blair. My business address is 1800 Larimer Street,
5 Denver, Colorado 80202.

6 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT POSITION?**

7 A. I am employed by Xcel Energy Services Inc. ("XES") as Director, Revenue
8 Analysis. XES is a wholly owned subsidiary of Xcel Energy Inc. ("Xcel Energy"),
9 and provides an array of support services to Public Service Company of
10 Colorado ("Public Service" or the "Company") and the other utility operating
11 company subsidiaries of Xcel Energy on a coordinated basis.

12 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THE PROCEEDING?**

13 A. I am testifying on behalf of Public Service.

1 **Q. PLEASE SUMMARIZE YOUR RESPONSIBILITIES AND QUALIFICATIONS.**

2 A. As Director, Revenue Analysis, I am responsible for determining the overall
3 revenue levels required by Public Service and Southwestern Public Service
4 Company, another Xcel Energy regulated utility subsidiary. I lead a team of
5 analysts who develop revenue requirement models to support the rates charged
6 by Public Service. I direct, review, and analyze the revenue requirements that
7 support the base rates, rate riders, and Federal Energy Regulatory Commission
8 ("FERC") formula rates used by Public Service. A description of my
9 qualifications, duties, and responsibilities is set forth in my Statement of
10 Qualifications at the conclusion of my testimony.

11 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

12 A. The purpose of my testimony is to present the Electric Department's revenue
13 requirement study, also known as the cost of service study, which supports the
14 required increase in base rate revenues the Company is requesting in this rate
15 review. As discussed by Company witness Ms. Brooke A. Trammell, the Company
16 is proposing to utilize a Historical Test Year ("HTY") in this rate review, with pro
17 forma adjustments for known and measurable changes in 2019 and a request to
18 include in rate base certain capital additions expected to close to plant in-service by
19 December 31, 2019 (referred to as the requested "capital reach"). The HTY cost of
20 service is the 12 months ended December 31, 2018. The overall retail revenue
21 requirement for 2018 is \$1,951,002,985. I also explain the rationale for, and effect
22 of, many of the adjustments included in the cost of service study. The Company

1 is proposing General Rate Schedule Adjustments (“GRSA”) that will be
2 implemented at the conclusion of this case.

3 Additionally, I present the amount of transmission costs included in
4 the 2018 HTY that will be used to set the base amount used to calculate the
5 Transmission Cost Adjustment (“TCA”), the revenue requirement associated with
6 the Clean Air-Clean Jobs Act (“CACJA”) Rider that will be included in base rates,
7 and the revenue requirement associated with the Rush Creek Wind Project that
8 will be included in base rates. Finally, I present the costs and revenues
9 associated with the Joint Dispatch Agreement (“JDA”).

10 **Q. ARE YOU SPONSORING ANY ATTACHMENTS AS PART OF YOUR DIRECT**
11 **TESTIMONY?**

12 A. Yes, I am sponsoring Attachments No. DAB-1 through DAB-13, which were
13 prepared by me or under my direct supervision. The attachments are as follows:

- 14 • Attachment DAB-1 - Revenue Requirement Study for Public Service
15 Company’s Electric Department Based on the 2018 Test Year;
- 16 • Attachment DAB-2 – Functional Cost of Service for the 2018 Test Year;
- 17 • Attachment DAB-3 - Comparison of 2018 HTY versus the cost of
18 service supporting the Company’s current base rates approved in
19 Proceeding No. 14AL-0660E;
- 20 • Attachment DAB-4 - 2018 detail of Per Book Operations and
21 Maintenance expenses split by Service Company and native Public
22 Service expenses;
- 23 • Attachment DAB-5 – CD-ROM - 2018 Audit Trail Map;
- 24 • Attachment DAB-6 - Regulatory Principles and Adjustments underlying
25 2018 HTY;

- 1 • Attachment DAB-7 - Lead-lag Study Summary that supports the Cash
- 2 Working Capital Factors Used in the Cost of Service Study;
- 3 • Attachment DAB-8 - Detailed Lead-Lag Study Support, including CD-
- 4 ROM of Revenue Lag detail;
- 5 • Attachment DAB-9 - Labor Productivity Study;
- 6 • Attachment DAB-10 - CD-ROM - Copies of Recoverable Advertisements
- 7 for 12 Months Ended December 31, 2018;
- 8 • Attachment DAB-11 – Clean Air-Clean Jobs Act Costs in Base Rates;
- 9 • Attachment DAB-12 – Rush Creek Costs in Base Rates; and
- 10 • Attachment DAB-13 – Transmission Cost Adjustment Costs in Base
- 11 Rates.

12 **Q. WHAT RECOMMENDATIONS ARE YOU MAKING IN YOUR DIRECT**

13 **TESTIMONY?**

14 A. I recommend the Commission approve the retail electric revenue requirement for

15 the 2018 HTY of \$1,951,002,985, and the resulting GRSA factors. I recommend

16 the Commission approve the TCA and AGIS level of costs in base rates, as well

17 as the inclusion of CACJA Rider and Rush Creek Wind Project revenue

18 requirements in base rates. Finally, I recommend the Commission approve the

19 net JDA revenues.

1 **Q. PLEASE DISCUSS THE COMPANY’S PROPOSAL TO ROLL-IN COSTS**
2 **CURRENTLY RECOVERED IN SEVERAL RECOVERY MECHANISMS THAT**
3 **ARE REVENUE NEUTRAL IN TOTAL TO THE COMPANY’S ELECTRIC**
4 **CUSTOMERS.**

5 A. As previously mentioned, the Company is proposing to roll-in costs that are
6 currently recovered in several recovery mechanisms that are revenue neutral to
7 Public Service’s retail electric jurisdiction. First, as discussed by Company witness
8 Ms. Trammell, the Company is proposing to recover the costs that are currently
9 recovered in the CACJA Rider approved by the Commission in the Company’s
10 last electric Phase I rate case, Proceeding No. 14AL-0660E (“2014 Electric Rate
11 Case”), in base rates and eliminate the CACJA Rider. Therefore, costs that
12 would have historically been recovered through this mechanism are included in
13 the revenue requirement in this rate review. Including the CACJA costs in base
14 rates has the effect of increasing the base rate revenue deficiency by an estimated
15 \$78.7 million.

16 Second, the base rate increase also includes the shift of \$40 million of
17 transmission costs that would otherwise be recovered through the TCA effective
18 with rates from this rate review, based on the 2018 HTY level of these costs. The
19 Company is proposing to roll-in costs associated with the TCA into base rates in
20 this rate review, but, as with the CACJA costs, this is revenue neutral and does not
21 reflect an overall increase in rates to our customers. This revenue neutral change

1 is the result of shifting the recovery of certain costs from a rate rider to recovery
2 through base rates.

3 Third, similar to the CACJA Rider and the TCA, the Company is proposing
4 to roll-into base rates the recovery of costs that are currently recovered through
5 the ECA associated with Rush Creek Wind Project, as approved by the
6 Commission in Proceeding No. 16A-0117E. I would note the Federal Production
7 Tax Credits (“PTCs”) and Capital Cost Sharing associated with the Rush Creek
8 Wind Project will continue to flow through to customers through the ECA.
9 Including the Rush Creek Wind Project revenue requirements currently recovered
10 through the ECA in base rates has the effect of increasing the base rate revenue
11 deficiency by an estimated \$130.7 million.

12 Finally, the base rate increase includes the impacts of the Tax Cuts and
13 Jobs Act of 2017 (“TCJA”) that were implemented January 1, 2018, which is a
14 reduction to the Company’s costs. Currently, customers’ rates have been
15 reduced to reflect the impact of the TCJA from January 1, 2018 through
16 December 31, 2019, as approved by the Commission in Proceeding
17 No. 18M-0074EG.¹ I present a more detailed discussion of the TCJA impacts
18 later in my Direct Testimony.

19 The roll-in of the CACJA Rider, TCA, and Rush Creek Wind Project, net of
20 the impacts of the TCJA into base rates is revenue neutral and does not reflect an

¹ The total impact of the TCJA in current base rates from the 2014 Electric Rate Case was \$101.2 million. In the TCJA Revised Settlement approved by the Commission in Proceeding 18M-0074EG, customers rates were reduced by \$42.4 million in 2018 and \$67.5 million in 2019, with the remaining TCJA savings being applied to the Legacy Pre-Paid Pension Asset.

1 increase in rates to our customers. I present the impact of the roll-in of the CACJA
2 Rider, TCA and Rush Creek Wind Project later in my Direct Testimony. Excluding
3 the effects of the inclusion of the CACJA Rider, TCA, and Rush Creek Wind
4 Project costs, net of the TCJA impacts, the Company is seeking a net increase in
5 revenues of \$158,314,011.

6 **Q. PLEASE DESCRIBE HOW THE COST RECOVERY MECHANISMS WILL BE**
7 **REVENUE NEUTRAL TO CUSTOMERS EFFECTIVE WITH BASE RATES**
8 **FROM THIS RATE REVIEW.**

9 A. On November 1, 2019, the Company will file to implement its annual TCA rider to
10 recover the incremental costs in plant in-service and Construction Work In Progress
11 (“CWIP”) balances since the last rate case, effective January 1, 2020. The plant in-
12 service balances included in the annual TCA rider are included in the rate base
13 balances in the 2018 HTY. Therefore, effective with the base rates from this rate
14 review, the Company will reduce the TCA rider to remove these costs that are
15 included in base rates from this rate review. Going forward, the TCA rider will
16 continue to recover the incremental costs in plant in-service and CWIP balances
17 measured from the balances included in the 2018 Test Year, plus any prior period
18 true-ups. I provide the level of costs that the TCA rider will be measured from later
19 in my testimony.

20 Also, in November 2019, the Company will file the CACJA Rider for rates
21 effective January 1, 2020 (“2020 CACJA Rider”). The plant in-service balances,
22 plant-related costs, and variable non-fuel operating and maintenance expenses

1 included in the 2020 CACJA Rider are included in the 2018 HTY. Therefore,
2 effective with the base rates from this rate review, the Company will reduce the
3 CACJA Rider to remove these costs that are included in base rates from this rate
4 review. Going forward, the CACJA will be zeroed out except for any prior period
5 true-ups. I provide the level of costs in the 2018 HTY associated with CACJA Rider
6 later in my testimony.

7 Finally, in December 2019, the Company will file the ECA for rates effective
8 January 1, 2020 ("2020 ECA"). The portion of the 2020 ECA that is recovering the
9 Rush Creek Wind Project revenue requirement is included in the 2018 HTY. The
10 Federal Production Tax Credits and the Capital Cost Sharing will continue to be
11 recovered through the ECA. Therefore, effective with base rates from this rate
12 review, the Company will reduce the ECA to remove the costs that are included in
13 base rates in this rate review. Going forward, the portion of the ECA related to the
14 recovery of the Rush Creek Wind Project will be zeroed out, except for any prior
15 period true-ups. I provide the level of costs in the 2018 HTY associated with the
16 Rush Creek Wind Project later in my testimony.

1 **Q. AFTER TAKING INTO CONSIDERATION THE SHIFT OF CACJA, TCA, AND**
 2 **RUSH CREEK COSTS, NET OF THE IMPACT OF TCJA INTO BASE RATES,**
 3 **WHAT IS THE RESULTING NET INCREASE IN BASE REVENUES THE**
 4 **COMPANY IS REQUESTING IN THIS RATE REVIEW?**

5 A. The Company is requesting a net \$158.3 million base rate increase in this rate
 6 review from the level of base rate revenues approved in the 2014 Rate Case, as
 7 shown in Table DAB-D-1 below:

Table DAB-D-1

Revenue Requirements per 2018 Test Year Cost of Service	\$ 1,951,002,985
Less: Revenues Under Present Base Rates	\$ 1,610,815,905
Less: Present GRSA Revenue (-4.19%)	\$ (67,550,696)
Total Base Rate Increase Requested	\$ 407,737,776
Less: Shift in Costs from CACJA to Base Rates	\$ 78,719,151
Less: Shift in Transmission Costs from TCA to Base Rates	\$ 40,027,376
Less: Shift in Costs from ECA for Rush Creek to Base Rates	\$ 130,677,238
Net Increase	\$ 158,314,011

9 **Q. WHAT IS DRIVING THE NET INCREASE IN BASE RATES THE COMPANY IS**
 10 **REQUESTING IN THIS RATE REVIEW?**

11 A. As discussed by Ms. Trammell, the Company has included the costs of the
 12 Advanced Grid Intelligence and Security (“AGIS”) projects in this rate review,
 13 including those specific projects approved by the Colorado Public Utilities
 14 Commission (“Commission”) in Proceeding No. 16A-0588E (“AGIS CPCN”). In
 15 addition, the Company is requesting to include Wildfire Mitigation costs and

1 certain capital additions that are expected to be in-service before December 31,
2 2019. The other drivers of the net increase in base rates the Company is
3 requesting in this rate review are an increase in depreciation rates as approved in
4 the 2016 Depreciation Case and the elimination of the amortizations of deferrals
5 from prior rate cases.

6 In this case, the Company is eliminating the amortization expense
7 associated with deferrals from the 2014 Electric Rate Case. Specifically, the
8 amortizations of deferrals from the 2014 Electric Rate Case are related to property
9 taxes deferred during 2012 through 2014, and the Legacy Prepaid Pension Asset.²

10 The property tax regulatory asset balance was completely amortized at the end of
11 December 31, 2017. However, in compliance with the 2014 Electric Rate Case
12 Settlement, the Company has continued to record amortization expense and credit
13 the property tax tracker regulatory asset balance until base rates are implemented
14 in the next rate review. The Legacy Prepaid Pension Asset amortization is ending
15 in July 2019 with the regulatory asset fully amortized. The Company will continue
16 to record amortization expense and credit the Prepaid Pension Asset until the
17 effective date of rates from this rate review, requested January 1, 2020. Both of
18 these amortizations are being recovered in current base rate revenue, and once
19 final rates are approved in this case, the amortization expense and reductions

² The 2014 Electric Rate Case Settlement defines Public Service's contributions to its pension plans recorded as a regulatory asset through December 31, 2014, as a "Legacy Pre-Paid Pension Asset."

1 (credits) to the regulatory assets will end. The revenue deficiency presented in this
 2 case is lower than it would have been absent removing these amortizations.

3 The remaining net increase in base rates is due to an increase in rate base
 4 driven by increases in net plant, increases in depreciation expense and property
 5 tax, offset by an increase in base revenue driven by increased sales. Operations
 6 and Maintenance (“O&M”) expenses, exclusive of AGIS, Wildfire Mitigation, CACJA
 7 Rider and the Rush Creek Wind Project are slightly decreasing. The plant
 8 additions, net of retirements since the 2014 Electric Rate Case through 2018 are
 9 provided in Table DAB-D-2 below:

Table DAB-D-2

Net Plant Additions by Function					
	2014	2015	2016	2017	2018
Hydro Production	\$ 6,357,917	\$ 1,291,378	\$ 19,735,480	\$ 1,199,239	\$ 2,631,351
Other Production	\$ 11,336,487	\$ 569,459,393	\$ 11,272,093	\$ 15,509,096	\$ 944,558,961
Steam Production	\$ 349,865,628	\$ (54,601,743)	\$ 73,175,282	\$ (192,254,019)	\$ 12,924,798
Total Production	\$ 367,560,032	\$ 516,149,029	\$ 104,182,855	\$ (175,545,684)	\$ 960,115,109
Transmission	\$ 113,963,090	\$ 81,567,632	\$ 106,984,030	\$ 77,319,580	\$ 296,210,437
Distribution	\$ 249,009,601	\$ 200,298,866	\$ 217,271,068	\$ 208,242,227	\$ 237,457,739
Electric General & Intangible	\$ 166,747,219	\$ 49,554,821	\$ 59,310,095	\$ (2,312,038)	\$ 41,573,830
Common General & Intangible ³	\$ 73,214,215	\$ 28,975,540	\$ 51,518,552	\$ 88,711,040	\$ (8,445,944)
Total	\$ 970,494,157	\$ 876,545,887	\$ 539,266,601	\$ 196,415,124	\$ 1,526,911,171

11 These plant additions and changes in O&M are described in more detail by the
 12 Company’s Business Area witnesses: Mr. Kyle I. Williams, Ms. Connie L. Paoletti,

³ The Common General and Common Intangible 2014 through 2018 Plant Additions are total Company numbers. The electric portion is approximately 71 percent.

1 Mr. Chad S. Nickell, Mr. David C. Harkness, Mr. Adam R. Dietenberger, Mr. Daniel
2 C. Brown, and Mr. Richard R. Schrubbe. The increases in sales are discussed by
3 Company witness Ms. Jannell E. Marks. I have prepared a comparison of the 2018
4 HTY cost of service as compared to the 2013 HTY as approved in the 2014 Electric
5 Rate Case, in Attachment DAB-3.

1 **Q. HOW WAS THE COST OF SERVICE STUDY DEVELOPED FOR THIS RATE**
2 **REVIEW?**

3 A. The starting point in developing the 2018 HTY cost of service is the Company's
4 books and records. The Company uses the FERC System of Accounts⁴ as the
5 basis for the book numbers in the cost of service. The per book plant balances
6 presented in the 2018 HTY are in the roll forward schedules supported by
7 Company witness Ms. Laurie J. Wold. The Company then made regulatory
8 adjustments to the book numbers to develop the cost of service. There are three
9 types of regulatory adjustments that have been made to the HTY cost of service
10 presented in this rate review:

- 11 1) Accounting adjustments;
- 12 2) Commission-ordered adjustments; and
- 13 3) *Pro forma* adjustments.

14 The resulting required revenues computed by the cost of service model are then
15 compared to the present base revenues, based on current rates applied to actual
16 test period customers and sales, to determine any deficiency or excess. If present
17 revenues are greater than the required revenues, the result indicates excess
18 revenues and the need for a rate decrease. If present revenues are less than the
19 required revenues, the result indicates a revenue deficiency and the need for a rate
20 increase.

⁴ Code of Federal Regulations Title 18, Part 101, Uniform System of Accounts prescribed for public utilities and licensees subject to the provision of the Federal Power Act.

1 The cost of service study presented in this rate review for calendar year
2 2018 is shown on Attachment DAB-1. For ease of reference, I have included an
3 Index of Schedules at the beginning of this Attachment. The Schedules generally
4 follow this order:

- 5 • Schedule 1 – Revenue Requirement
- 6 • Schedule 2 – General Rate Schedule Adjustment
- 7 • Schedule 3 – Capital Structure
- 8 • Schedules 100 through 199 – Rate Base and Support for Rate Base
9 Adjustments
- 10 • Schedules 200 through 299 – Income Statement and Support for Income
11 Statement Attachments
- 12 • Schedules 300 through 399 – Jurisdictional and Functional Allocation
13 Factors

14 **Q. HAS THERE BEEN ANY CHANGE IN THE COST OF SERVICE MODEL USED**
15 **BY THE COMPANY IN THIS RATE REVIEW FROM PRIOR ELECTRIC CASES?**

16 A. Yes. The Company converted its cost of service model from an Excel®
17 spreadsheet model to a new software system, the Rate Information System (“RIS”),
18 a system developed by Utilities International. The revenue requirement formula
19 has not changed. The Company is providing an executable model in Excel®
20 format, exported from RIS, that performs the revenue requirement calculations, plus
21 the supporting schedules. I would note the RIS model was used for the cost of
22 service presented in the Company’s recently completed gas rate case, Proceeding
23 No. 17AL-0363G and the recently filed Steam rate case, Proceeding
24 No. 19AL 0063ST.

1 **Q. IS THERE ANY ADDITIONAL INFORMATION YOU ARE PRESENTING IN THIS**
2 **RATE REVIEW TO SUPPORT THE PER BOOK DATA PRESENTED IN**
3 **ATTACHMENT DAB-1?**

4 A. Yes. I am providing additional supporting information in this rate review for the
5 O&M expenses split by Service Company and native Public Service expenses,
6 shown in Attachment DAB-4. I am also providing in Attachment DAB-5, an Excel®
7 spreadsheet (provided as a CD-ROM) that includes the detailed 2018 actual O&M
8 data used as inputs to the HTY. The data presented in Attachment DAB-5, referred
9 to as the Audit Trail Map, can be filtered and summarized by FERC account and by
10 Business Area, and equals the per book O&M expenses presented in the 2018
11 HTY revenue requirement study.

12 **Q. PLEASE DESCRIBE WHAT IS MEANT BY "ACCOUNTING ADJUSTMENTS."**

13 A. Accounting adjustments are made either to eliminate certain accounts or expenses
14 that should not be included in the base rate calculation or to add accounts that
15 should be included in the calculation. For example, fuel and purchased power
16 costs collected through the ECA and PCCA and costs collected through the
17 DSMCA are removed. These costs are tracked and recovered through adjustment
18 mechanisms, and are therefore excluded for purposes of determining the
19 Company's base rates. Also, accounting adjustments are made for out-of-period
20 amounts that are recorded in the HTY that are applicable to prior period are
21 eliminated, or if amounts are applicable to the HTY that were recorded after the
22 HTY, would be included.

1 **Q. PLEASE DESCRIBE WHAT IS MEANT BY "COMMISSION-ORDERED**
2 **ADJUSTMENTS."**

3 A. Commission-ordered adjustments are made to comply with rate recovery policies
4 and principles established by the Commission pursuant to orders issued in prior
5 Public Service rate proceedings. For example, advertising expenses incurred for
6 marketing, promotional, community relations, image, and political purposes are
7 costs that the Commission has specifically ordered be eliminated from the
8 regulated cost of service study in the past. If we ever wished to include such items
9 in the cost of service, we would explicitly request Commission authorization to do
10 so.

11 **Q. PLEASE DESCRIBE WHAT IS MEANT BY "PRO FORMA ADJUSTMENTS."**

12 A. *Pro forma* adjustments are made to test year results in order for that period to be
13 representative of future conditions. Adjustments are made for known and
14 measurable or contracted for changes occurring both in the test year (in-period
15 adjustments) and outside the test year (out-of-period adjustments). *Pro forma*
16 adjustments are typically made to a HTY cost of service in order to make the HTY
17 more representative of the costs the Company expects to incur during the period of
18 time in which new rates will be in effect. For example, wage increase adjustments
19 for increase in the test year and outside the test year are *pro forma* adjustments.
20 The Commission traditionally has allowed *pro forma* adjustments to O&M expense
21 that are known and measurable occurring one year after the end of the HTY.

1 **Q. WHAT ADJUSTMENTS AND REGULATORY PRINCIPLES, AS ADOPTED IN**
2 **THE COMPANY'S PREVIOUS RATE CASES, ARE INCORPORATED INTO**
3 **THE HTY COST OF SERVICE STUDY PRESENTED IN THIS RATE REVIEW?**

4 A. I have incorporated the following adjustments and regulatory principles, as
5 previously established by the Commission in previous rate cases, into 2018 HTY
6 revenue requirements study presented in Attachment DAB-1.

7 **Rate Base**

- 8 • Rate Base is calculated using a year-end balance methodology except
9 for Cash Working Capital, and other non-plant rate base items;
- 10 • The inventory balances for the coal, oil and natural gas used to generate
11 the electricity we deliver to our customers are calculated using the
12 average of the 12 monthly average balances during the test year;
- 13 • Materials and supplies inventory and other non-plant rate base items,
14 such as customer deposits and customer advances for construction
15 are calculated using a 13-month average of month-end balances;
- 16 • The ADIT balances are calculated using the year-end balances and
17 incorporates the effects of bonus depreciation as applicable;
- 18 • The ADIT balances are a net reduction to rate base, as opposed to a
19 cost-free component in the capital structure. The ADIT balances are
20 functionalized. Adjustments to ADIT include eliminating amounts that
21 are not included in the cost of service calculation and adjustments
22 related to plant adjustments;
- 23 • Full normalization is the method of accounting for income taxes, allowing
24 the Company to provide for deferred taxes on all book/tax timing
25 differences, including any offset to ADIT for net operating losses
26 ("NOL") or NOL carry forward;
- 27 • Adjustments to rate base and specific assignment of plant to either the
28 Commission jurisdiction or the FERC jurisdiction are made using the
29 year-end balances to match the method of measuring rate base;

- 1 • Pre-Funded Allowance for Funds Used During Construction (“Pre-
2 Funded AFUDC”) associated with the Comanche project that was
3 included in rate base in prior rate cases earning a current return is
4 included in rate base;

- 5 • Pre-Funded AFUDC associated with the transmission assets
6 recovered through the TCA and earning a current return is included in
7 rate base;

- 8 • Excess AFUDC associated with the CACJA projects, resulting in the
9 difference between the FERC AFUDC rate and the Company’s Return
10 on Rate Base (“RORB”), is included as an increase to rate base;

- 11 • Intangible Plant in Service is functionalized;

- 12 • Common plant is allocated to the electric department based on a study
13 of all common plant assets and assigning an allocation method for
14 each type of asset;

- 15 • Construction Work in Progress (“CWIP”) is included in rate base with
16 an AFUDC addition to earnings based on the year-end balance. The
17 Company annualized the AFUDC addition to earnings;

- 18 • An adjustment is made to eliminate contractor retentions from CWIP;

- 19 • ADIT and Deferred Income Tax expense are adjusted for the interest
20 on CWIP;

- 21 • An adjustment is made to eliminate from plant in-service 50 percent of
22 the investment in specific distribution substations serving Holy Cross
23 Rural Electric Association;

- 24 • An adjustment is made to eliminate from plant in-service the amount of
25 cost associated with the Pawnee turbine blade project that exceeded
26 the Commission-ordered expenditure cap;

- 27 • An adjustment is made to eliminate from plant in-service the amount of
28 costs associated with the Ponnequin wind project, as this asset is
29 recovered through the RESA;

- 30 • Capital lease assets are not included in rate base;

- 1 • The acquisition premium associated with the acquisition of the Calpine
2 assets, is recorded in the following FERC Accounts are included in rate
3 base: Account 114 – Acquisition Adjustment, Account 115 –
4 Accumulated Amortization of Acquisition Adjustment, and Account 407-
5 Amortization of Acquisition Adjustment;
- 6 • Plant Held for Future Use (“PHFU”) is included in rate base;
- 7 • Southeast Water Rights are eliminated from future use plant, and an
8 adjustment to miscellaneous service revenue for the debt recovery of the
9 asset is included;
- 10 • Regulatory assets associated with the early retirements and cost of
11 removal of the Arapahoe Units 1 through 4, Cameo Units 1 and 2,
12 Cherokee Units 1 through 4, Valmont Unit 5, Zuni Units 1 and 2, Craig
13 Unit 1 and Comanche Units 1 and 2 are included in rate base (note that
14 the early retirements of Arapahoe, Cameo and Zuni were first addressed
15 in the 2009 Rate Case (Proceeding No. 09AL-299E), the early
16 retirements of Cherokee and Valmont were approved in the proceeding
17 to implement the Clean Air - Clean Jobs Act (Proceeding No. 10M-
18 245E), the early retirement of Craig was approved in 2016 Depreciation
19 Rate Case (Proceeding No. 16A-0231E), and the early retirement of
20 Comanche Units 1 and 2 were approved in the Accelerated
21 Depreciation/RESA Reduction Case (Proceeding No. 17A-0797E);
- 22 • An adjustment is made to eliminate a portion of the materials and
23 supplies inventory balance allocated to construction-related projects;
- 24 • Cash working capital components consist of electric fuel and purchased
25 power costs, O&M expenses both directly incurred by the Company and
26 charges from XES, paid time off, taxes other than income, federal and
27 state income taxes, and franchise and sales taxes;
- 28 • Cash working capital factors are based on a lead-lag study;
- 29 • The Pre-Paid Pension Asset balance and related ADIT is included in rate
30 base;
- 31 • The retiree medical balance associated with Financial Accounting
32 Standard 106, “Employers’ Accounting for Postretirement Benefits Other
33 than Pensions”, is included in rate base;

- Deductions from rate base include customer deposits, and customer advances for construction;

Revenue

- Retail base rate revenue does not include revenues expected to be billed through various recovery mechanisms: ECA, PCCA, DSMCA, TCA, Interruptible Service Option Credit (“ISOC”), CACJA, and Renewable Energy Standard Adjustment (“RESA”). Any costs or incentives recovered through these recovery mechanisms are eliminated from the cost of service;

- The revenues collected for the low-income program that are included in the Service & Facility monthly charge, are not included in base rate revenue. These revenues are tracked on the balance sheet along with the program expenditures;

- Retail base rate revenue does not include unbilled revenue, or adjustments to account for customer additions or losses to the calendar year sales or base rate revenues;

- Electric demand and energy sales are normalized for weather;

- Adjustments are made to Other Electric Revenue to exclude revenues related to residential late payments, rate refunds, Quality of Service Plan bill credits, Demand-Side Management (“DSM”) incentives, Joint Operating Agreement revenues, wholesale related transmission and ancillary service revenues, unbilled transmission revenues, ISOC, deferred fuel revenues, Hybrid Renewable Energy Credits, Medical Exemption revenue, customer data report revenue, and discounts given to certain contract customers under C.R.S. §40-3-104.3(2)(a);

- Residential late payment revenues are excluded from the cost of service calculation, as these revenues are donated to Energy Outreach Colorado;

- Include an adjustment to other Electric Revenue for the partial rate recovery of the Southeast Water Rights;

Fuel, Purchased Power and O&M Expenses

- Fuel expenses, purchased power energy and demand expenses, and purchased wheeling expenses are eliminated from the determination of revenue requirements;

- 1 • Reclassify Fuel Handling and Transportation expenses recorded in fuel
2 accounts that are recovered in base rates;
- 3 • Labor expenses recorded in FERC Account 501 and 547 are reclassified
4 from fuel expenses to Production O&M expense;
- 5 • Include adjustments to O&M expense for known and measurable
6 changes occurring both in the test period (in-period adjustments), and
7 outside the test period (out-of-period adjustments);
- 8 • No out-of-period adjustments to O&M expense have been made to the
9 cost of service for items expected to occur more than one year after the
10 end of the test period;
- 11 • O&M expense that are not recovered through base rates, but rather
12 recovered through other recovery mechanisms are eliminated;
- 13 • O&M expense associated with incremental wholesale sales are not
14 included in the cost of service;
- 15 • Margins associated with the Company's trading activities that are
16 returned to customers through the ECA mechanism are eliminated;
- 17 • 50 percent of the retail jurisdiction portion of O&M expenses associated
18 with the Company's energy trading activities are excluded from the cost
19 of service study;
- 20 • Amortization of the acquisition costs associated with the Company's
21 investment in the Blue Spruce Energy Center and the Rocky Mountain
22 Energy Center generating stations (jointly, the "Calpine Facilities") is
23 included in Production O&M expense. The acquisition costs are being
24 amortized over 10 years beginning in January 1, 2011;
- 25 • Include merit increases for bargaining unit and non-bargaining unit
26 employees that occurred during the test period and within one year after
27 the end of the test period, including related adjustments to payroll taxes;
- 28 • Accounting adjustments are made to eliminate or add expenses to
29 accurately state the test year;
- 30 • Interest on customer deposits is included in Customer Operations
31 expense;

- 1 • DSM costs are included in base rates at the level of \$89,263,631 as set
2 in the 2009 Rate Case;
- 3 • Advertising expenses related to marketing, promotion, community
4 relations, image, and political ads are eliminated;
- 5 • Advertising expenses related to safety, conservation and customer
6 programs are included in the cost of service;
- 7 • All lobbying expenses and donations are excluded from the cost of
8 service;
- 9 • Executive long-term incentive pay, net of the portion that is attributable to
10 environmental goals is excluded from the cost of service;
- 11 • Discretionary pay is excluded from the cost of service;
- 12 • Amounts paid to employees for their Annual Incentive Pay (“AIP”) above
13 100 percent of target are excluded from the cost of service;
- 14 • Employee expenses that do not meet accounting guidelines as
15 recoverable from customers are eliminated;
- 16 • A portion of aviation expenses associated with the corporate aircraft are
17 eliminated;
- 18 • Regulatory commission expenses associated with the Commission fees
19 are annualized at the most current level;
- 20 • Cost allocation between regulated and non-regulated business activities
21 is based on the Cost Allocation and Assignment Manual and the Fully
22 Distributed Cost Allocation Study filed in this rate review as sponsored by
23 Company witness Ms. Melissa L. Schmidt;

24 **Depreciation and Amortization Expense**

- 25 • Adjustments to depreciation and amortization expense are made to
26 correspond with adjustments made to plant and accumulated
27 depreciation, or to exclude amounts not included in the cost of service
28 calculation;
- 29 • Include amortization of Pre-Funded AFUDC associated with
30 Comanche 3 and TCA CWIP included in rate base without an AFUDC
31 offset to earnings;

- 1 • Include amortization of Excess AFUDC associated with CACJA projects;

2 **Taxes Other Than Income Taxes**

- 3 • Property taxes incurred in 2015 through 2019 that were above the level
4 of property taxes included in the base rates from the 2014 Electric Rate
5 Case have been deferred, and are being amortized over five years
6 effective with rates from this rate review;
- 7 • Adjust property taxes for changes to property taxes that are expected to
8 occur one year following the test period;
- 9 • Adjust property taxes allocated to the electric department based on the
10 plant balances on the plant balances from the prior calendar year;
- 11 • Adjustments to payroll taxes are made to correspond with the labor
12 adjustments made to O&M expense;

13 **Income Taxes**

- 14 • Current federal and state income taxes are calculated as follows:
15 taxable income less synchronized interest expense, temporary
16 additions/deductions are added, and permanent tax differences are
17 added, then state and federal income taxes are applied;
- 18 • Adjustments to current and deferred income tax expense are made to
19 correspond with adjustments made to plant or to exclude amounts not
20 included in the cost of service calculation, and to include interest on
21 CWIP;
- 22 • Include adjustments to income taxes and deferred income taxes if the
23 Company is in a NOL tax position;
- 24 • Income tax credits and the amortization of Investment Tax Credits are
25 included in total income tax expense;
- 26 • Federal Production Tax Credits are eliminated from the income tax
27 calculation;

28 **AFUDC Offset to Earnings**

- 29 • Include an offsetting adjustment to earnings for AFUDC due to CWIP
30 being included in rate base;

- 1 • Annualizing the AFUDC addition to earnings because rate base was
2 calculated using year-end balances;

3 **Gains on the Disposition of Emission Credits**

- 4 • Gains on the disposition of emission credits due to the Department of
5 Energy auction are included as a credit to the cost of service;

6 **Capital Structure**

- 7 • Capital structure is based on actual book year-end balances;
- 8 • Adjustments are made to the capital structure to eliminate the following
9 items: 1) notes payable/receivable with subsidiaries; 2) investment in
10 subsidiaries; 3) subsidiary retained earnings; 4) net non-utility plant; 5)
11 other investments at cost; 6) other funds; and 7) other comprehensive
12 income;
- 13 • The cost of debt is calculated using the par value method and
14 corresponds with the debt balances in the capital structure, and includes
15 bond premiums or discounts, underwriting expenses, other expenses of
16 issue and amortization of the long-term credit facility;

17 **Jurisdictional Allocation Factors and Direct Assignments**

- 18 • The allocation between the retail and wholesale jurisdictions is performed
19 on a line-by-line basis for both rate base and earnings based on either a
20 fundamental allocator or a derived allocator. The fundamental allocators
21 are either demand or energy related. The demand fundamental
22 allocation factors are calculated based on the calendar year 12
23 Coincident-Peak method; and
- 24 • Direct assignment of any costs of service item to either retail or the
25 wholesale jurisdiction is identified.

26 I have prepared Attachment DAB-6 that summarizes the regulatory principles
27 and adjustments included in the HTY cost of service study presented in this rate
28 review, including identifying the Company witnesses that support those
29 adjustments.

1 **Q. WERE THERE ANY REGULATORY AMORTIZATIONS APPROVED BY THE**
2 **COMMISSION IN THE 2014 ELECTRIC RATE CASE THAT ARE NOT**
3 **INCLUDED IN THE COST OF SERVICE STUDY PRESENTED IN THIS RATE**
4 **REVIEW?**

5 A. Yes, there were several regulatory amortizations approved in the 2014 Electric
6 Rate Case that expired on December 31, 2017. Also, one additional
7 Commission-approved amortization from prior rate cases has also expired. The
8 regulatory amortizations from the 2014 Electric Rate Case that expired on
9 December 31, 2017 include:

- 10 • Rate Case expenses from the 2014 Electric Rate case;
- 11 • Vegetation management costs related to the Mountain Pine Beetle
12 (“MPB”) infestation incurred from January 1, 2013 through December 31,
13 2014 above or below the \$6 million in base rates; and
- 14 • Property Tax expenses deferred during 2012 through 2014 that were
15 calculated in accordance with the Settlement Agreement entered into in
16 the 2011 Rate Case.

17 The other regulatory amortization approved by the Commission in prior
18 proceedings that have also expired is the gain on sale of steel rail cars. In
19 Proceeding No. 06S-034EG (the “2006 Rate Case”), the Commission approved
20 the amortization of a gain on the sale of steel railcars, net of actual one-time
21 2006 costs over 10 years, which expired December 31, 2016. As discussed later
22 in my Direct Testimony, the amortizations that have expired have not been
23 included in the HTY in this rate review.

1 **Q. ARE THERE ANY REGULATORY PRINCIPLES OR ADJUSTMENTS THAT**
2 **WERE IN THE SETTLEMENT AGREEMENT APPROVED BY THE**
3 **COMMISSION IN THE 2014 ELECTRIC RATE CASE THAT HAVE NOT BEEN**
4 **INCLUDED IN THIS RATE REVIEW THAT YOU WOULD LIKE TO ADDRESS?**

5 A. Yes. First, the Company agreed to two principles related to the Metro Ash
6 Disposal Site, located in Bennett, Colorado. In the event that Public Service sells
7 this property in the future, Public Service will be entitled to retain 100 percent of
8 any net proceeds or losses realized from such sale, and Public Service will not
9 include the property as plant held for future use (“PHFU”) in any future electric
10 rate cases. In 2015, the Company transferred this asset from Account 105,
11 PHFU, to Account 121, Non-Utility Property, and has not included this asset in
12 rate base in the 2018 HTY in this rate review.

13 Second, in the 2014 Electric Rate Case, the Company had included the
14 lease expense associated with the Dark Fiber assets in the filed cost of service.
15 Prior to 2018, the Company had leased these Dark Fiber assets from an affiliate
16 New Century Energy Communications, Inc. (“NCEC”), as approved by the
17 Commission in Proceeding No. 98A-262EG. In late 2017, these assets were
18 transferred from NCEC to Public Service, ending the lease. Therefore, there are
19 no lease expenses included in the 2018 HTY in this rate review.

20 Third, an adjustment was made in the 2014 Electric Rate Case to
21 eliminate the Ponnequin wind farm from the Test Year, as these assets were
22 recovered through the RESA and ECA. The Ponnequin wind farm was retired on

1 the books at the end of 2015. Therefore, there is no adjustment to plant in-
2 service and plant-related costs needed in this rate review.

3 Finally, as discussed by Company witness Ms. Trammell, there were three
4 adjustments identified in the 2014 Rate Case Settlement Agreement that the
5 Company committed to making in its 2017 Rate Case. The Company is not
6 making these adjustments in this rate review: 1) capping AIP at 15 percent; 2)
7 adjusting pension expense for AIP above target; and 3) managing the equity
8 component of the capital structure to be lower than 56 percent. These
9 commitments were met in the 2017 Rate Case.

10 **Q. IS THE COMPANY PROPOSING ANY CHANGES TO THE TREATMENT OF**
11 **ANY OF ITS COSTS OR REVENUES IN THIS PROCEEDING FROM THE WAY**
12 **IT HAS TREATED SUCH COSTS IN THE COST OF SERVICE PREPARED**
13 **FOR PRIOR RATE CASES?**

14 A. Yes. First, the 2018 HTY presented in this rate review includes changes to the
15 treatment of the prepaid pension asset in rate base and requests that other
16 regulatory assets and liabilities be included in rate base related to employee
17 benefits, including; Financial Accounting Standard No. 112, Accounting for
18 Postemployment Benefits (“FAS 112”)⁵, and non-qualified pension. The
19 Company proposes to earn a full return at the WACC on the balance of

⁵ Postemployment benefits are all types of benefits provided to former or inactive employees, their beneficiaries, and covered dependents. Those benefits include, but are not limited to, salary continuation, supplemental unemployment benefits, severance benefits, disability-related benefits (including workers' compensation), job training and counseling, and continuation of benefits such as health care benefits and life insurance coverage.

1 over/under funding on all pension and other postemployment benefits. There is
2 one additional regulatory asset that has been included in rate base and earning a
3 full return at the WACC since the 2011 Rate Case, the Regulatory Liability
4 associated with Financial Accounting Standard No. 106, Accounting for
5 Postretirement Benefits Other than Pensions (“FAS 106”)⁶. In addition, the
6 Prepaid Pension Asset is being presented in rate base as the gross balance, and
7 not netting the balance with the pension-related ADIT, as has been done in prior
8 rate cases. This is only a presentation change, as the pension-related ADIT is
9 included with the other ADIT balances in rate base. The change in the treatment
10 of the prepaid pension asset and including other employee benefit regulatory
11 assets and liabilities in rate base is explained in more detail in the testimony of
12 Company witness Mr. Schrubbe.

13 Second, the Company proposes to include the unamortized balances of
14 regulatory assets in rate base and earn a full return at the WACC. These
15 regulatory assets include:

- 16 ▪ Rate Case expenses;
- 17 ▪ Innovative Clean Technology projects;
- 18 ▪ Pension expenses;
- 19 ▪ Property Tax expense;
- 20 ▪ AGIS CPCN costs; and
- 21 ▪ Gain on Sale of Assets.

22 Third, the Company has presented the 2018 HTY using the year-end rate
23 base methodology. To provide a better match for year-end rate base, the

⁶ FAS 106 focuses principally on postretirement health care benefits, referred to as Retiree Medical.

1 Company proposes to increase the 2018 HTY base revenue to account for the
2 level of customers at year-end, as discussed later in my testimony.

3 Fourth, as discussed by Company witness Ms. Trammell, for depreciable
4 assets that have been included in the Company's regulated rate base, Public
5 Service proposes that the net gains and losses be allocated between customers
6 and the Company based on the percentage of the depreciable asset that has
7 been depreciated, with the depreciated percentage portion of the gain or loss
8 allocated to customers and the remainder to the Company.

9 Fifth, as discussed by Company witness Ms. Trammell, the Company is
10 proposing to not share with customers the oil and gas royalty revenues.

11 Finally, as discussed by Company witness Ms. Soong, the Company is
12 proposing to use the actual capital structure as of March 31, 2019, instead of the
13 actual 2018 year-end capital structure.

14 **Q. WHY IS THIS RATE BASE TREATMENT OF THE REGULATORY ASSETS**
15 **APPROPRIATE?**

16 A. The Commission's approval to defer these items creates a regulatory asset that
17 is then amortized off as an expense over several years. Accordingly, where a
18 regulatory asset is created, the Company pays for the service at the time the
19 costs are incurred but these costs are not recovered from customers. Rather,
20 the costs are deferred in the regulatory asset, which is created by the decision to
21 defer the costs. These costs remain in the regulatory asset, without appropriate
22 carrying costs, until they are brought forward for recovery in a subsequent rate

1 proceeding. Including the unamortized portion of the regulatory asset in rate
2 base provides a return to the shareholder until the cost is recovered in the period
3 amortized to compensate for the carrying costs of these assets. A return at the
4 authorized WACC is appropriate because it represents the components of the
5 carrying costs of these assets, i.e., the Company's weighted average debt and
6 equity. These regulatory assets must be financed, no differently than
7 investments in plant.

8 **Q. HAVE THERE BEEN ANY COMMISSION DECISIONS OR APPLICATIONS**
9 **FILED BY THE COMPANY SINCE THE LAST RATE CASE THAT IMPACT**
10 **THE REVENUE REQUIREMENT FILED IN THIS RATE REVIEW?**

11 A. Yes, there are several cases since the 2014 Rate Case that impact the revenue
12 requirement filed in this rate review. First, as discussed by Company witness Mr.
13 Jack Ihle, the Commission approved a Settlement Agreement in the Company's
14 application to invest in two new Innovative Clean Technology ("ICT") projects,
15 Proceeding No. 15A-0847E. The Company is proposing to amortize the deferred
16 capital and O&M costs associated with these projects in the HTY in this rate
17 review, and earn a full return at the WACC on the unamortized balance.

18 Second, as discussed by Company witness Ms. Wold, the Commission
19 approved the Company's application for initial depreciation rates for Cherokee
20 Electric Generating Units 5, 6 and 7, Proceeding No. 15A-0916E. However, as
21 clarified by the Commission in its decision in that proceeding, Decision No.
22 C15-1351, the approval of the initial depreciation rate for Cherokee Units 5, 6

1 and 7 was to have no precedential effect in the 2016 depreciation filing. The
2 depreciation rates approved in the 2016 depreciation filing settlement,
3 Proceeding No. 16A-0231E (“Depreciation Case”), are used in this rate
4 proceeding⁷. Also, under the terms of the settlement agreement, the Company is
5 allowed to include incremental outside consultant and legal expenses incurred by
6 the Company in preparing and defending the 2016 Depreciation Case in the next
7 Electric Phase I rate case.

8 Third, the Commission approved a Settlement in the Company’s 2016
9 Phase II Rate Case, Proceeding No. 16AL-0048E, which included two
10 agreements to be addressed in the next Phase I electric rate case. First, the
11 Settling Parties agreed that the Company will assign distribution load dispatching
12 costs to all distribution functions rather than to only distribution substations, and
13 investigate the need for related changes. Second, the Settling Parties agreed
14 that the Company will be able to defer its actual rate case expenses associated
15 with the 2016 Phase II Rate Case and any additional programming and billing
16 costs of implementing the Residential Demand-Time Differentiated Rates and
17 Residential Energy Time-of-Use Rates , and will include these costs for recovery
18 in the next Electric Phase I rate case. All actual expenses will be deemed
19 eligible for recovery. The Company will defer and track the actual costs in an
20 accounting asset without interest until they are included for recovery in the next

⁷ As agreed to in the 2014 Electric Rate Case Settlement, the Company is allowed to ask for recovery of the incremental outside consultant and legal expenses incurred by the Company in preparing and defending the 2016 Depreciation Case. These expenses are included in the rate case expenses requested in this rate review.

1 Electric Phase I rate case. I discuss how the Company has addressed these two
2 agreements later in my Direct Testimony.

3 Fourth, the Commission approved a Settlement agreement in the
4 Company's application of its Solar*Connect program that was renamed
5 Renewable*Connect, Proceeding No. 16A-0055E. In that Settlement Agreement,
6 the customer charge billed to Renewable*Connect customers includes the
7 underlying solar resource costs, the integration costs, and program
8 administration costs. The program administration costs have been eliminated
9 from base rates in this rate review, as discussed later in my Direct Testimony.

10 Fifth, the Commission approved a Settlement Agreement in the
11 Company's application for approval of the 600 MW Rush Creek Wind Project
12 (Proceeding No. 16A-0117E), which allows cost recovery through the ECA and
13 RESA until such time as the Company files a base rate case following the
14 commercial operation date of the project. The commercial operation date of the
15 project was December 7, 2018. Therefore, as I have mentioned previously, Rush
16 Creek is being rolled-into base rates in this rate review.

17 Sixth, as I noted earlier and further discussed by Company witness Ms.
18 Wold, the Commission approved the Settlement Agreement in the Company's
19 application for approval of revised depreciation rates for its Electric and Common
20 Utility Plant and the amortization of regulatory assets associated with retired
21 electric generating units in the Depreciation Case. These approved depreciation
22 rates and the approved amortization periods for the retired generating units are

1 the basis for the depreciation and amortization expense in the 2018 HTY filed in
2 this rate review.

3 Seventh, the Commission approved the Company's application in
4 Proceeding No. 16A-0276E to implement a JDA between Public Service, Black
5 Hills Colorado Electric Utility Company, LP and Platte River Power Authority. In
6 compliance with the approval, the Company is providing information in this rate
7 review demonstrating the revenues from the management fees are in excess of
8 the costs associated with implementing the JDA, as I discuss later in my Direct
9 Testimony.

10 Eighth, the Company filed two applications requesting approval to sell land
11 at the Barker Substation site (Proceeding No. 15A-0779E) and at the Cameo
12 Generating Station site (Proceeding No. 16A-0459E). In both of these cases, the
13 Commission deferred action on the recognition of the gain/loss attributable to the
14 transaction until the next general electric rate case. Company witness Ms.
15 Trammell provides Direct Testimony supporting the proposed treatment of the
16 gain/loss in this rate review.

17 Ninth, as discussed by Company witnesses Mr. Harkness and Mr. Nickell,
18 the Commission approved a Settlement Agreement filed in the Company's
19 application for a Certificate of Public Convenience and Necessity ("CPCN") to
20 build distribution grid enhancements, including advanced metering and
21 Integrated Volt-Var Optimization ("IVVO") infrastructure, known as the Advanced
22 Grid Intelligence and Security projects ("AGIS CPCN Projects"), Proceeding No.

1 16A-0588E. As discussed by Company witness Ms. Trammell, the Company has
2 included the capital and O&M expenses associated with all the AGIS projects
3 expected to be in service before the end of 2019. I provide additional detail on
4 the AGIS adjustments later in my Direct Testimony.

5 Tenth, as discussed by Company witness Ms. Wold, the Commission
6 approved a Settlement Agreement in the Company's application for Accelerated
7 Depreciation/ RESA Reduction case associated with the Colorado Energy Plan,
8 which included the early plant retirement of Comanche Units 1 and 2, Proceeding
9 No. 17A-0797E. The Regulatory Asset and corresponding Accumulated Reserve
10 for Depreciation were recorded on our books in 2018, and have been included in
11 rate base in this rate review, netting to a zero impact to rate base.

12 Eleventh, the Commission approved a Settlement Agreement to
13 incorporate the impacts of the TCJA in electric rates for 2018 and 2019,
14 Proceeding No. 18M-0074EG. Along with base rate revenue reductions
15 beginning June 1, 2018 through December 31, 2019, the Settlement Agreement
16 allowed for the recovery of the Legacy Pre-Paid Pension Asset of \$59.2 million
17 during 2018, and \$33.7 million during 2019, until new rates take effect from the
18 Company's next filed rate case. These reductions to the Legacy Pre-Paid
19 Pension Asset are discussed by Company witness Mr. Schrubbe, and are
20 included in the rate base balance presented in this rate review. The impacts of
21 the TCJA are incorporated into the Cost of Service presented in this rate review
22 as discussed later in my Direct Testimony.

1 Finally, the Commission approved the Company's application authorizing
2 the sale of street lighting facilities to the City of Golden in Proceeding No. 18A-
3 0883A. The Company has removed these assets from rate base, eliminated
4 related O&M expenses and revenues associated with these assets from this rate
5 review, as discussed later in my Direct Testimony.

6 **Q. HAS THE COMPANY MADE ANY NEW ADJUSTMENTS TO THE 2018 HTY**
7 **PRESENTED IN THIS RATE REVIEW OTHER THAN THOSE APPROVED BY**
8 **THE COMMISSION IN PRIOR RATE CASES?**

9 A. Yes. The Company is proposing several new adjustments to the HTY as well as
10 application of new regulatory principles in this rate review. First, as discussed by
11 Company witness Ms. Trammell, the Company is proposing to adjust Gross Plant
12 in Service and plant-related costs for certain plant additions in 2019 that are
13 expected to be in-service before the end of 2019, including the AGIS projects.
14 As discussed later in my Direct Testimony, the Company is not including plant
15 additions related to transmission projects that will be recovered through the TCA
16 or distribution projects that are revenue-producing in nature. The Company's
17 business area witnesses support these capital additions and the expected in-
18 service dates in their Direct Testimonies. Second, the Company is making
19 several adjustments for costs expected to be incurred in 2019 that are not in the
20 2018 HTY. As discussed by Company witnesses Mr. Nickell and Ms. Paoletti,
21 the Company is proposing capital and O&M expense adjustments for Wildfire

1 Mitigation. Additional details of these adjustments are provided in the sections of
2 my Direct Testimony below addressing rate base and O&M.

1 **IV. RATE BASE**

2 **Q. WHAT METHOD OF DETERMINING RATE BASE HAVE YOU USED?**

3 A. The cost of service rate base for the 2018 HTY was calculated using a year-end
4 balance methodology for all items except the following: (1) coal, oil and natural
5 gas used for electric generation inventory balances were calculated using the
6 average of the 12 monthly average balances; (2) materials and supplies
7 inventory balances and non-plant rate base items were calculated using a 13-
8 month average balance methodology; and (3) Cash Working Capital. Cash
9 Working Capital is calculated based on the test period operating expenses
10 multiplied by a cash working capital factor premised on a lead-lag study, which is
11 discussed in more detail in the following section of my testimony.

12 **Q. PLEASE PROVIDE BACKGROUND ON THE USE OF YEAR-END RATE**
13 **BASE IN AN HTY BEFORE THE COMMISSION.**

14 A. The Commission first adopted the use of year-end rate base in setting rates for
15 Public Service's gas and electric services in 1974, Decision No. 85724,
16 Investigation and Suspension ("I&S") Docket No. 868. In every Public Service
17 rate case for nearly three decades following that decision, the Commission
18 continuously reaffirmed its policy of using year-end rate base for setting base
19 rates for Public Service.

20 In Proceeding No. 02S-315EG ("2002 Rate Case"), however, the
21 Commission approved a Settlement Agreement in which the settling parties
22 agreed to use a 13-month average rate base in developing the settled rates.

1 The 2002 Rate Case was unique because it was a combination gas, electric and
2 steam case and the Company's first electric rate case for nearly 10 years since
3 Proceeding No. 93S-001EG, which included several years of performance-based
4 rate regulation resulting from the Company's merger with Southwestern Public
5 Service Company. For the Company's gas business, however, the Commission
6 had continued to approve the use of year-end rate base, after a full hearing on
7 the merits, in each of the Company's previous three gas-only rate cases prior to
8 the 2002 Rate Case, in Proceeding Nos. 96S-290G, 98S-518G and 02S-422G.

9 Since the 2002 Rate Case Settlement, the majority of separate gas and
10 electric rate cases filed by Public Service have settled, including the 2014 Rate
11 Case. As is typical under rate case settlement agreements, the settling parties
12 expressly agree that the provisions resolving issues in the determination of revenue
13 requirements have no precedential effect in the Company's next rate case. It was
14 not until the 2012 Gas Rate Case that the Commission, again after a full hearing on
15 the merits, approved the use of year-end rate base for the HTY cost of service
16 approved in that case. The Commission, in Decision No. C13-1568, in determining
17 the rate base methodology, noted that "[i]n the past, the Commission has based its
18 selection on the circumstances of each specific case." In the 2012 Gas Rate Case,
19 the Commission considered whether the ROE was being reduced, and the
20 Commission relied upon this factor in selecting year-end rate base.

21 Beginning with the fully litigated 2015 Gas Rate Case, Proceeding
22 No. 15AL-0135G and continuing with the 2017 Gas Rate Case, Proceeding

1 No. 17AL-0363G, the Commission ordered that rate base be calculated using a 13-
2 month average. In the 2015 Gas Rate Case, the Commission made an exception
3 to the 13-month average with the net investment in the Cherokee pipeline, which
4 was calculated using year-end rate base, because the asset was placed in service
5 in October 2014, only one-quarter of the Company's investment in this asset would
6 be included in rate base and earning a return if the 13-month average was used⁸.

7 **Q. WHY IS IT APPROPRIATE TO USE YEAR-END RATE BASE IN DETERMINING**
8 **THE REVENUE REQUIREMENT FOR THE HTY FILED IN THIS RATE REVIEW?**

9 A. Where a HTY is used to set rates, a year-end rate base more closely reflects the
10 rate base of the Company when rates are actually in effect as plant investment may
11 be moved to plant in service throughout the year and the year-end plant balance
12 accounts for accumulated depreciations as well as other plant impacts. As
13 discussed by several of the Company's witnesses, the Company is making
14 significant investments in the Electric Department. By using year-end rate base for
15 the HTY, Public Service begins to capture some of these significant investments,
16 but not all.

17 A previously mentioned, the Company is proposing in this rate review to
18 make an adjustment to include the 2019 capital additions in rate base to capture
19 these significant investments, and to include rate base balances that are closer to
20 the time when rates are in effect. The Company has requested that base rates

⁸ The Commission upheld the Administrative Law Judge's recommendation to adopt a 2014 Historical Test Year in the 2015 Gas Rate Case, Decision No. C16-0123, adopted January 27, 2016.

1 from this rate review become effective January 1, 2020. The Company's rate base
2 balances presented in this rate review are representative of the rate base level
3 when rates are effective and is much closer than even the year-end balances used
4 in the HTY, which are as of December 31, 2018.

5 The Company does not agree that year-end rate base with an HTY is only
6 appropriate where "extraordinary conditions" exist, as was first suggested in the
7 2015 Gas Rate Case Proceeding No. 15AL-0135G, and the long-standing use of
8 year-end rate base for HTYs by the Commission before that case support the use
9 of year-end rate base. Nevertheless, setting aside this disagreement, the
10 Commission explicitly noted that earnings attrition would serve as evidence of
11 "extraordinary conditions" that would support the use of year-end rate base. The
12 Company Electric Department's revenue requirements have grown on average
13 over 1.71 percent per year since 2013 as reflected in the table below.

14 **Table DAB-D-3**

Year	Revenue Requirements⁹
2013	\$1.559 B
2014	\$1.590 B
2015	\$1.633 B
2016	\$1.679 B
2017	\$1.713 B
2018	\$1.698 B
6 Yr. CAGR	1.71 %

⁹ Revenue Requirements numbers from Public Service's Annual Report to the Commission and does not include capital recovered through the CACJA Rider or Rush Creek recovered through the ECA.

1 This increase is primarily due to growth in plant additions and other plant-related
2 costs, e.g., depreciation expense and related income tax expense, partially offset
3 by higher ADIT due to bonus depreciation and TCJA impacts beginning in 2018.
4 The O&M expense over this period has declined. The Company's Electric
5 Department costs of providing service is increasing, and without revenue growth
6 during this period (2013 – 2018), on average, the Company would have been
7 substantially under-earning and experiencing earnings attrition.

8 Since the 2014 Rate Case, and the resulting decrease in base rates from
9 that case implemented in early 2015, the Company's earned return on equity as
10 reported in its Annual Report to the Commission (also known as the Appendix A),
11 has declined, as compared to our currently authorized return on equity of 9.83
12 percent, as reflected in the table below.

13 **Table DAB-D-4**

	2015	2016	2017	2018
Earned ROE ¹⁰	9.96%	9.27%	8.81%	8.75%
Authorized ROE	9.83%	9.83%	9.83%	9.83%

14 With the growth in capital expenditures in 2019 discussed by several Company
15 witnesses in this rate review, setting rates based on an HTY and using a 13-month
16 average rate base methodology will likely result in the Company being in an under-

¹⁰ The source of the numbers is Public Service's Annual Report to the Commission.

1 earning position. Therefore, the year-end rate base methodology should be used
2 for developing the HTY revenue requirement.

3 **Q. ARE THERE OTHER REASONS THAT SUPPORT THE USE OF YEAR-END**
4 **RATE BASE?**

5 A. Yes. There are two other reasons the Commission should use the year-end rate
6 base methodology to set base rates in this rate review. First, using a 13-month
7 average rate base reaches too far into the past and year-end rate base is a
8 better match to the period that rates will be effective. The 13-month average is
9 essentially using a June 30, 2018 rate base level, when rates will be effective
10 beginning January 1, 2020 – a year and a half later. The year-end rate base is a
11 better match of current costs to current revenues, when rates are in effect, which
12 is sometimes referred to as the “matching principle.” There is a well-recognized
13 principle of regulatory matching between investments, revenues and expenses in
14 a test year. In a base rate case, I do not view the matching principle as
15 applicable within the walls of the test year, i.e., between January 1, 2018 and
16 December 31, 2018. I believe the matching principle should be viewed and
17 applied more holistically. In this proceeding, we are requesting to set rates with
18 an effective date of January 1, 2020. This is the date we should be looking at for
19 purposes of matching, not the months within the walls of the test year itself. In
20 other words, where a HTY is used to set rates, a year-end rate base more closely
21 reflects the rate base of the Company when rates are actually in effect as plant
22 investment may be moved to plant in service throughout the year and the year-

1 end plant balance accounts for accumulated depreciations as well as other plant
2 impacts. The rate base used for setting rates is closer in time to the effective
3 date of the rates. By getting these two points in time as close as possible to one
4 another, we have more closely adhered to the matching principle in the HTY rate
5 base context.

6 Second, the Rush Creek Wind Project was placed in service
7 December 7, 2018. Use of a 13-month average rate base would unfairly include
8 Rush Creek in base rates at a level not equivalent to the level currently being
9 recovered in the ECA. The Rush Creek Wind Project is currently being
10 recovered in 2019 at its full gross plant level at the end of 2019. In any case,
11 Rush Creek should be included in this rate review at the year-end 2018 level;
12 otherwise the Company will unfairly recover a small portion of our investment in
13 this asset if a 13-month average is approved.

14 **Q. PLEASE DESCRIBE THE BASIS FOR THE GROSS PLANT, PHFU, CWIP,**
15 **AND OTHER PLANT-RELATED ITEMS THAT ARE INCLUDED IN THE COST**
16 **OF SERVICE STUDY FILED IN THIS RATE REVIEW.**

17 A. The gross plant in-service, PHFU and CWIP balances included in the HTY cost of
18 service are based on the Company's actual books and records at
19 December 31, 2018.

1 **Q. PLEASE DESCRIBE HOW THE INFORMATION PRESENTED BY MS. WOLD**
2 **CORRESPONDS TO THE RATE BASE BALANCES PRESENTED IN**
3 **ATTACHMENT DAB-1.**

4 A. The balances presented on Attachment DAB-1, Schedule 100 match the balances
5 presented by Company witness Ms. Wold on Attachment LJW-1, which shows the
6 calculation of the year-end balances for plant in service and accumulated reserve
7 for depreciation and amortization.

8 **Q. PLEASE DISCUSS THE BASIS FOR THE ALLOCATION OF COMMON PLANT**
9 **THAT IS INCLUDED IN THE ELECTRIC DEPARTMENT RATE BASE**
10 **PRESENTED IN THIS RATE REVIEW.**

11 A. Annually, the Company prepares a study to determine the amount of Common
12 Plant that should be assigned to the electric, gas, thermal energy and non-utility
13 operations. Allocation factors are calculated from the study, which are then applied
14 to the Common Plant balances included in rate base. The 2018 allocation factors
15 were used in the HTY presented in this rate review.

16 **Q. WHAT ADJUSTMENTS DID YOU MAKE TO PLANT IN-SERVICE BALANCES**
17 **THAT FOLLOW PREVIOUSLY ESTABLISHED RATEMAKING PRINCIPLES?**

18 A. Several adjustments were made to plant in-service balances to follow previously
19 established ratemaking principles. The adjustments made to the HTY on
20 Attachment DAB-1 include:

- 21 • functionalize the intangible plant in-service balances in order to properly
22 allocate these costs to the correct jurisdiction;

- 1 • eliminate the investment in the Pawnee turbine blade project that exceeded
2 the Commission-ordered expenditure cap from the plant in-service balance
3 and plant-related cost of service items (Schedule 129); and

- 4 • eliminate 50 percent of the investment in specific distribution substations
5 serving Holy Cross Electric Association, Inc. from the plant in-service
6 balance and plant-related cost of service items (Schedule 125).

7 In addition to the plant in-service adjustments, adjustments also were made to
8 plant-related cost of service items including, accumulated reserve for
9 depreciation, ADIT, depreciation expense, current tax additions and deductions,
10 and deferred income tax expense.

11 **Q. HAS THE COMPANY MADE ADJUSTMENTS TO THE PLANT IN-SERVICE**
12 **BALANCES PRESENTED IN THIS RATE REVIEW OTHER THAN THOSE**
13 **APPROVED BY THE COMMISSION IN PRIOR RATE CASES?**

14 A. Yes. First, as discussed by Company witness Ms. Trammell, the Company has
15 made adjustments to the HTY year-end gross plant in-service balances, and plant-
16 related cost of service items to include certain 2019 projected capital additions
17 expected to be in-service by December 31, 2019, including the AGIS and
18 Distribution Wildfire Mitigation projects. Second, an adjustment was made for
19 distribution assets that were in CWIP at the end of 2018 that should have been
20 closed to plant in-service, as discussed by Company witness Ms. Wold. Third, an
21 adjustment was made to transfer AGIS Field Area Network ("FAN") assets recorded
22 in Plant Held for Future Use at the end of 2018 to plant-in service. These assets
23 are expected to be in-service in 2019. Fourth, adjustments were made to reclassify
24 a common general project related to the AGIS projects to move it out of Common

1 General plant and move it to Electric General plant. Finally, adjustments were
2 made to remove the gross plant and plant-related costs associated with the street
3 lights that were sold to the City of Golden.

4 In addition, as previously mentioned, the Company is including the gross
5 plant in-service, plant-related costs, O&M expenses and other costs associated
6 with the CACJA and Rush Creek projects in this rate review, that were not
7 previously included in base rates.

8 **Q. PLEASE DISCUSS THE ADJUSTMENT TO THE 2018 YEAR-END GROSS**
9 **PLANT IN-SERVICE BALANCES TO INCLUDE CERTAIN 2019 ADDITIONS**
10 **EXPECTED TO BE IN-SERVICE BEFORE DECEMBER 31, 2019.**

11 A. The Company has made adjustments to the HTY year-end gross plant in-service
12 balances, and plant-related cost of service items to include certain 2019 projected
13 capital additions expected to be in-service by December 31, 2019, including the
14 AGIS and the Distribution Wildfire Mitigation (Distribution portion) projects. The
15 Company has not included any transmission projects that are recovered through
16 the TCA or any distribution projects that are revenue producing in nature, as the
17 Company should generate future revenue for these distribution projects. Company
18 witness Mr. Nickell discusses these projects in more detail in his testimony. A large
19 portion of the 2019 projected capital additions included in this rate review were
20 spent in 2018 and reflected in actual 2018 year-end CWIP balances. Therefore, in
21 order to not double count projects in the plant in-service balances and the CWIP
22 balances presented in this rate review, an adjustment was made to remove all of

1 the 2018 year-end CWIP balances in rate base. I discuss the CWIP adjustment
2 later in my Direct Testimony. The 2019 projected capital additions, expected in-
3 service dates, along with other relevant information, were used in the development
4 of adjustments, as discussed by Company witness Ms. Wold and supported by the
5 business area Company witnesses. In addition, included in the adjustments to
6 reflect the 2019 projected capital additions and plant-related costs, the Company
7 has included the 2019 level of Accumulated Reserve for Depreciation and ADIT
8 associated with the Rush Creek Wind Project and the CACJA assets, since the
9 balance of these plant-related costs at the end of 2018 is not the expected level
10 when rates are expected to be effective from this rate review. The adjustments
11 made to gross plant, CWIP and other plant-related items, are shown on Attachment
12 DAB-1, Schedules 135 (Distribution Wildfire Mitigation), 137 (AGIS), and 140 (2019
13 capital additions).

14 **Q. HAS THE COMMISSION PREVIOUSLY ALLOWED ADJUSTMENTS TO PLANT**
15 **IN-SERVICE BALANCES AFTER THE END OF A HTY PERIOD?**

16 A. Yes. In the 2009 Rate Case, the Commission approved a Settlement Agreement
17 that included forecasted incremental investments in distribution plant after the end
18 of the 2018 HTY period. The Commission approved adding incremental
19 investments in distribution to the 2008 HTY rate base through June 20, 2009.¹¹ In
20 addition, the Commission approved several adjustments to the 2008 HTY for
21 known changes in rate base that occurred after the end of the 2008 HTY, including

¹¹ 2009 Rate Case, Decision No. C09-1446, ¶51.

1 rate base adjustments for Comanche 3, Comanche 1 and 2 pollution control
2 equipment, transmission upgrades for Comanche 3, and Fort St. Vrain Units 5
3 and 6.

4 **Q. WHAT IS THE COMPANY'S JUSTIFICATION FOR MAKING ADJUSTMENTS**
5 **TO THE HTY TO INCLUDE PLANT ADDITIONS THROUGH THE END OF 2019?**

6 A. The Company is asking to include certain 2019 plant additions in this rate review to
7 help reduce, but not eliminate, the regulatory lag caused by setting rates using an
8 HTY. The adjustment is also consistent with the ratemaking principle that the
9 purpose of a test year with *pro forma* adjustments is to develop a cost of service
10 that is at the level of costs the utility is expected to experience when rates are
11 effective. The adjustment the Company is proposing in this case is to include plant
12 additions expected to be in-service before January 1, 2020. As previously
13 discussed, the Company is requesting that rates from this rate review become
14 effective January 1, 2020, and if the HTY is approved based on a year-end rate
15 base methodology, new rates will be based on net plant as of the end of
16 December 2018, and recovery will begin 12 months after the assets have been
17 providing utility service to our customers, on the effective date of rates from this rate
18 review, expected January 1, 2020. Using a 13-month average rate base
19 methodology adds another six months to this lag in recovery, or 18 months. Even
20 with the Company's adjustment to include the 2019 capital additions in this rate
21 review, there will be capital additions in 2020 that are not captured in the rates set
22 in this rate review.

1 **Q. PLEASE DESCRIBE THE ADJUSTMENT MADE TO RECLASSIFY THE**
2 **INVESTMENT ASSOCIATED WITH THE AGIS PROJECTS THAT WAS**
3 **CLASSIFIED AS A COMMON GENERAL ASSET THAT HAS BEEN ADDED TO**
4 **THE COST OF SERVICE STUDY PRESENTED IN THIS RATE REVIEW.**

5 A. The FAN component of the AGIS projects is classified as a common general asset.
6 This is the appropriate classification because this component will benefit the Public
7 Service Electric Department and the Company's electric customers, as well as the
8 gas side of the business and gas customers. Benefit to the gas department and
9 gas customers will not occur when this asset is initially put in service. Therefore the
10 Company has added 100 percent of this investment to the Electric Department cost
11 of service study presented in this rate review. This approach is consistent with the
12 adjustment made in the 2017 Gas Rate Case, where zero percent of these costs
13 were included in the Gas Department rate base.

14 **Q. WILL THE COMPANY EVER RECLASSIFY THE PLANT-RELATED COST OF**
15 **SERVICE ITEMS RELATED TO THE COMMON GENERAL FUNCTION?**

16 A. Given that the FAN will benefit electric customers at the outset, we have included
17 this asset as being 100 percent assigned to the electric department in this rate
18 review. However, in a future rate case for the gas side of the business, we may
19 reclassify the FAN component of the AGIS projects as a common general asset
20 and seek recovery at that time, if and when the FAN is used by the Gas
21 Department.

1 **Q. PLEASE DISCUSS THE COSTS OF THE CACJA PROJECTS INCLUDED IN**
2 **THIS RATE REVIEW.**

3 A. The Commission, in the 2014 Electric Rate Case, approved a CACJA Rider that
4 was implemented in the Company's electric tariffs. To be eligible to be included in
5 the CACJA Rider, a cost must be incurred and associated with a CACJA
6 investment that either has gone into service or will go into service between
7 August 1, 2014 and December 31, 2017. The eligible CACJA projects include: a
8 new natural gas 2X1 Combined Cycle plant including interconnection equipment at
9 Cherokee Station, referred to as Cherokee Units 5, 6 and 7; a selective catalytic
10 reduction ("SCR") and particulate scrubber at Pawnee; and SCR equipment at the
11 Hayden Station on Units 1 and 2. The gross plant in-service and plant-related
12 costs, and the variable non-fuel O&M expenses associated with the CACJA
13 projects were recovered through the CACJA Rider. As discussed by Company
14 witness Ms. Trammell, it was the Company's intent to roll these costs into base
15 rates soon after all the assets were placed in-service. All of the CACJA projects
16 were completed and placed in-service before the end of 2017. The CACJA plant
17 in-service balances are included in this rate review without adjustment. As
18 previously mentioned, adjustments were made to Accumulated Reserve for
19 Depreciation and ADIT to reflect the level of costs of the CACJA projects
20 through 2019 in this rate review.

1 **Q. PLEASE DISCUSS THE COSTS OF THE RUSH CREEK WIND PROJECT**
2 **INCLUDED IN THIS RATE REVIEW.**

3 A. As previously discussed, the Commission approved the Company's application to
4 build the Rush Creek Wind Project, Proceeding No. 16A-00117E. The Rush Creek
5 Wind Project consist of two wind development areas – Rush Creek I and Rush
6 Creek II – that were constructed as one project with a commercial operation date of
7 December 7, 2018, and associated transmission facilities including a 345 kV
8 generation intertie to interconnect the Rush Creek Wind Project to the grid. The
9 gross plant in-service and plant-related costs, and the O&M expenses associated
10 with these assets were to be recovered through the ECA and RESA until such time
11 as the Company files a base rate case following the commercial operation date of
12 the project. This rate review is the next electric case after the commercial operation
13 date, and the Company is proposing to roll the costs of the Rush Creek Wind
14 Project into base rates in this rate review. The Company has included the year-end
15 gross plant in-service associated with Rush Creek in this rate review. As previously
16 mentioned, adjustments were made to Accumulated Reserve for Depreciation and
17 ADIT to reflect the level of costs of the Rush Creek Wind Project through 2019 in
18 this rate review. In addition, as discussed later in my Direct Testimony, the Rush
19 Creek O&M expenses and depreciation expenses in the book amounts do not
20 reflect a full year of costs, and have been annualized in the 2018 HTY.

1 **Q. ARE THERE OTHER RUSH CREEK COSTS INCLUDED IN THE 2018 HTY IN**
2 **THIS RATE REVIEW THAT ARE NOT CURRENTLY BEING RECOVERED IN**
3 **THE ECA?**

4 A. Yes. As identified in Proceeding No. 16A-0117E, property taxes and property
5 insurance costs are incurred on a total Company basis. Therefore, the Company
6 recovers these costs through base rates, as opposed to through project-specific
7 adjustment clause mechanisms. Property taxes and property insurance associated
8 with the Rush Creek Wind Project are not currently recovered through the ECA,
9 and are included in the 2018 HTY in this rate review. Company witness Ms. Koch
10 discusses the adjustment to the 2018 HTY for Rush Creek property taxes. The
11 Rush Creek property insurance is already included in the per book property
12 insurance expense; therefore, no additional adjustment to the per book balances
13 was made in this rate review. In addition to property taxes and property insurance,
14 any deferred tax asset associated with Rush Creek Federal Production PTCs are
15 also not recovered through the ECA, and will be recovered in base rates. I will
16 discuss the deferred tax asset associated with PTCs below.

17 **Q. IS THERE A DEFERRED TAX ASSET INCLUDED IN RATE BASE IN THIS**
18 **RATE REVIEW ASSOCIATED RUSH CREEK PTCS?**

19 A. No. As previously mentioned, Rush Creek Wind Project will generate PTCs, which
20 will be credited to customers through the ECA. If Public Service is in a Federal Tax
21 NOL position, the Company will not be able to use the PTCs in the current year,
22 which will result in a Deferred Tax Asset being generated. The Company is

1 currently not in a NOL tax position in the 2018 HTY, therefore there is no deferred
2 tax asset in rate base associated with the Rush Creek PTCs in this rate review. As
3 this rate review proceeds, it should be noted that any change in the revenues,
4 expenses or capital structure will cause the income tax calculation to be changed.
5 and could impact the Company's NOL position. This could in turn affect the timing
6 of the PTC Deferred Tax Asset being generated and added to rate base, and the
7 Company will update the rate review accordingly if this is the case. In any event,
8 before the final revenue requirements is determined in this rate review, these
9 calculations need to be performed.

10 **Q. PLEASE DISCUSS THE AGIS PROJECTS COST IN THE 2018 HTY.**

11 A. As discussed by Company witnesses Mr. Nickell and Mr. Harkness, the Company
12 has made adjustments to include AGIS in the HTY at the year-end December 2019
13 level. Adjustments have been made in the 2018 HTY to reach forward and include
14 the plant in-service and plant-related costs associated with the capital expected to
15 be in service before the end of 2019, as shown on Attachment DAB-1,
16 Schedule 137. In addition, at the end of 2018, there is a CWIP balance associated
17 with AGIS costs. A portion of this balance is expected to be place into service
18 before the end of the 2019 and was included in the plant-in-service adjustment
19 described above. It is not appropriate to include the year-end CWIP balance
20 associated with AGIS in the HTY cost of service since these amounts are captured
21 in the forward-looking plant in-service adjustment. Therefore, adjustments were
22 made to the HTY to eliminate the CWIP.

1 **Q. PLEASE DESCRIBE THE ADJUSTMENTS MADE TO THE ACCUMULATED**
2 **RESERVE FOR DEPRECIATION AND AMORTIZATION BALANCE.**

3 A. The adjustments to the accumulated reserve for depreciation and amortization are
4 related to plant in-service adjustments that have already been discussed earlier in
5 my testimony. With the adjustment to include the 2019 Plant Additions in this rate
6 review, the Company has made an adjustment to the accumulated reserve for
7 depreciation and depreciation expense that will occur during 2019 based on the
8 Company's current depreciation rates. Also, as discussed by Company witness
9 Ms. Wold, the Company is including the impact of the Commission-approved new
10 depreciation rates from the 2016 Depreciation Case in this rate review. As a result,
11 the Company has included a full year of depreciation expense resulting from these
12 new depreciation rates in the 2018 HTY. No adjustment was made to the
13 accumulated reserve for depreciation balance for the 2018 HTY, because the
14 Commission has traditionally not allowed this type of forward-looking adjustment to
15 rate base when using an HTY cost of service. The change in the depreciation rates
16 will not be effective until 2020, with the effective date of base rates in this rate
17 review, which is also when the accumulated reserve for depreciation balance will be
18 changed. The adjustment to 2018 HTY cost of service depreciation expense for
19 the proposed depreciation rates are shown on Attachment DAB-1, Schedule 232.

1 **Q. PLEASE DESCRIBE THE REGULATORY ASSETS ASSOCIATED WITH EARLY**
2 **PLANT RETIREMENTS AND UN-RECOVERED REMOVAL COSTS THAT HAVE**
3 **BEEN INCLUDED IN RATE BASE IN THIS RATE REVIEW.**

4 A. The regulatory assets included in rate base in this rate review are associated with
5 the early plant retirements and the un-recovered removal costs associated with
6 several generating facilities. Specifically, the regulatory assets are associated with
7 Cameo Units 1 and 2, Arapahoe Units 1 through 4, and Zuni Units 1 and 2, which
8 were approved in the 2009 Rate Case, the generating facilities subject to
9 decommissioning pursuant to the Company's compliance obligations under the
10 CACJA, in Proceeding No. 10M-245E, (Cherokee Units 1, 2, 3 and 4, and Valmont
11 Unit 5), and Craig Unit 1 were approved in the 2016 Depreciation Rate Case, and
12 Comanche Units 1 and 2 were approved in the AD/RR proceeding.

13 **Q. HOW ARE THE REGULATORY ASSETS ASSOCIATED WITH THE EARLY**
14 **PLANT RETIREMENTS CALCULATED?**

15 A. The regulatory assets associated with the early plant retirements are equal to any
16 difference between: (a) the level of depreciation expenses for recovery of plant
17 asset costs using the remaining plant lives based on the retirement dates included
18 in the depreciation rates approved in the 2016 Depreciation Case; and (b) the level
19 of depreciation expense using updated or revised remaining lives associated with
20 such plants reflecting the early retirement dates approved by the Commission. The
21 regulatory assets are included in rate base before the plants are retired, however,

1 there is an equivalent associated offset cost reflected in the Accumulated Reserve
2 for Depreciation balance, meaning the net rate base impact is zero.

3 For most of the early plant retirement regulatory assets, once the plant is
4 retired, the regulatory asset is included in rate base without an offset to the
5 Accumulated Reserve for Depreciation balance, and the Company will earn a
6 return on the unamortized balance. The regulatory asset will be amortized over
7 seven years, consistent with the Commission approved amortization period from
8 the 2016 Depreciation Case. The amortization expense is also included in the cost
9 of service. The exception to this treatment is the regulatory assets associated with
10 Comanche Units 1 and 2. The regulatory assets associated with Comanche
11 Units 1 and 2 will be amortized in compliance with the Commission's approval of
12 the AD/RR proceeding. The regulatory assets associated with the early plant
13 retirements included in the HTY cost of service study are shown on Attachment
14 DAB-1, Schedule 101.

15 **Q. HOW ARE THE REGULATORY ASSETS ASSOCIATED WITH THE UN-**
16 **RECOVERED REMOVAL COSTS CALCULATED?**

17 A. The regulatory assets associated with the un-recovered removal costs are equal to
18 any difference between: (a) the level of depreciation expense using the removal
19 cost recovered through the base rates as part of the depreciation rates through the
20 date of retirement; and (b) the actual cost of removal incurred by the Company
21 associated with the decommissioning of the plant. The difference in the removal
22 costs can either be a positive difference (an asset) or a negative difference (a

1 liability). If the actual costs are higher than the removal costs included in
2 depreciation rates, the un-recovered removal costs will be a regulatory asset. If the
3 actual costs are lower than the removal costs included in depreciation rates, there
4 is an over collection, and a regulatory liability will be set up. The net regulatory
5 asset associated with the un-recovered removal costs will be amortized over seven
6 years consistent with the early retirement regulatory asset as discussed above.
7 The amortization expense is also included in the cost of service. The regulatory
8 assets associated with the un-recovered removal costs included in the 2018 HTY.

9 **Q. PLEASE DESCRIBE THE ADJUSTMENT MADE TO THE PLANT HELD FOR**
10 **FUTURE USE BALANCE IN THE 2018 HTY PRESENTED IN THIS RATE**
11 **REVIEW.**

12 A. The Company made two adjustments to the Plant Held for Future Use (“PHFU”)
13 balance in the 2018 HTY. The Company is proposing to continue the current
14 regulatory treatment of the Company’s investment in water rights located in
15 Southeastern Colorado (“Southeast Water Rights”), which requires an adjustment
16 to remove the balance of these water rights from FERC Account 105 – PHFU.
17 Also, adjustments were made to PHFU associated with the AGIS FAN project. In
18 2018, AGIS FAN project was recorded as Common General PHFU. An adjustment
19 was made to reclassify from Common General PHFU to Electric General PHFU,
20 which increases the PHFU balance. Second, an adjustment was made to transfer
21 the Electric General PHFU balance to plant-in service. These assets are expected
22 to be in-service in 2019.

1 **Q. PLEASE DISCUSS THE CURRENT REGULATORY TREATMENT OF THE**
2 **SOUTHEAST WATER RIGHTS.**

3 A. The regulatory treatment of the Southeast Water Rights was first approved by the
4 Commission in Proceeding No. 93S-001EG, Decision No. C93-1346, dated
5 October 14, 1993, which allowed the Company to continue to include the Southeast
6 Water Rights in rate base at a debt-only return. This treatment was later reaffirmed
7 in the Settlement Agreement approved in Proceeding No. 02S-315EG and again in
8 Paragraph 3.E. of the Settlement Agreement approved in Proceeding No.
9 11AL-947E. The way the Company implements this regulatory treatment is that the
10 Southeast Water Rights are eliminated from PHFU in Rate Base as shown on
11 Attachment DAB-1, Schedule 130. Then an adjustment is made to include in
12 Miscellaneous Revenue the earnings on the asset using a debt-only return, the
13 calculation is provided on Attachment DAB-1, Schedule 223. In this way, the
14 Southeast Water Rights are treated as if they remain in rate base but earn only a
15 debt return as agreed to in the Settlement Agreements.

16 **Q. HOW WAS CWIP TREATED IN THE 2018 HTY PRESENTED IN THIS RATE**
17 **REVIEW?**

18 A. This Commission has a long-standing regulatory practice of including CWIP in rate
19 base with an AFUDC offset to earnings when using an HTY. However, in this rate
20 review, because the Company is making an adjustment to include 2019 plant
21 additions expected to be in-service before December 31, 2019, and a large portion
22 of the 2018 year-end CWIP balance is included in the 2019 capital adjustment, the

1 Company is proposing to not include CWIP in rate base and to not include an
2 AFUDC offset to earnings. The Company has eliminated \$411.5 million in CWIP
3 from the 2018 HTY. In addition, with the elimination of CWIP in rate base,
4 adjustments were also made to eliminate permanent tax items related to AFUDC
5 equity in the income tax calculation.

6 **Q. PLEASE DISCUSS THE HISTORY OF INCLUDING CWIP IN RATE BASE WITH**
7 **AN AFUDC OFFSET TO EARNINGS WHEN USING A HTY.**

8 A. The Commission has a long-standing practice of allowing a utility to include CWIP
9 in rate base with an offset to earnings for AFUDC, going back to at least
10 Commission Decision No. 78811, dated October 4, 1971, in Application No. 24900.
11 This practice has been used in prior Company rate cases when a historical test
12 year was used for developing the cost of service, and was adopted by the
13 Commission to compensate the Company, in part, for attrition attributable to growth
14 in plant when a historical test year is used to set rates.

15 **Q. PLEASE DESCRIBE THE BASIS FOR THE BALANCES ASSOCIATED WITH**
16 **MATERIALS AND SUPPLIES, CUSTOMER DEPOSITS, AND CUSTOMER**
17 **ADVANCES FOR CONSTRUCTION INCLUDED IN THE 2018 HTY PRESENTED**
18 **IN THIS RATE REVIEW.**

19 A. The balances used in the 2018 HTY for materials and supplies (Attachment DAB-1,
20 Schedule 133), customer deposits (Attachment DAB-1, Schedule 230), and
21 customer advances for construction (Attachment DAB-1, Schedule 110) are all

1 based on the actual 13-month average balances during the test period, consistent
2 with Commission precedent.

3 **Q. PLEASE DESCRIBE THE ADJUSTMENT TO THE MATERIALS AND SUPPLIES**
4 **BALANCE.**

5 A. The Commission has established in previous rate cases that an adjustment should
6 be made to the materials and supplies balance to eliminate a portion that is
7 attributable to capital. This adjustment to the HTY cost of service study is shown on
8 Attachment DAB-1, Schedule 133.

9 **Q. PLEASE DESCRIBE THE BASIS FOR THE FUEL INVENTORY BALANCES**
10 **INCLUDED IN THE TEST YEAR.**

11 A. The fuel inventory balances (coal, oil and natural gas for electric generation)
12 included in the 2018 HTY were based on the average of the actual 12 monthly
13 average balances during the period ended December 31, 2018, as shown on
14 Attachment DAB-1, Schedule 136. In addition, an adjustment was made to adjust
15 the coal inventory associated with the Craig generating station, a jointly-owned
16 generating station with Tri-State, operated by Tri-State. In early January 2019, we
17 discovered an error in our inventory balance due to receiving information on the
18 coal burns in MMBtus, when our inventory was reported in tons. The coal inventory
19 balance had been built over time, by slightly overstating the monthly coal inventory
20 burn since 2014. An adjustment was made to our weighted average cost of coal
21 back to January 2014, resulting in adjustments to the monthly average balances

1 during 2018, increasing the monthly average balance by approximately \$4.2 million,
2 as shown on Attachment DAB-1, Schedule 136.

3 **Q. PLEASE DESCRIBE THE BASIS FOR THE REGULATORY ASSETS AND**
4 **LIABILITIES INCLUDED IN RATE BASE.**

5 A. As previously discussed, the Company has incurred costs associated with two ICT
6 projects, property taxes, pension expense, rate case expenses, and AGIS that
7 have been deferred as regulatory assets. The Company is requesting to amortize
8 these costs in this rate review, and earn a return on the unamortized balance in rate
9 base. In addition, as discussed later in my Direct Testimony, the Company has
10 recorded a gain on the sale of certain assets that has been deferred as a regulatory
11 liability. The unamortized balances of these regulatory assets and liabilities have
12 been included in rate base in the 2018 HTY. The regulatory assets and liabilities
13 included in rate base are shown on Attachment DAB-1, Schedule 123.

14 **Q. PLEASE DESCRIBE THE BASIS FOR THE PREPAID PENSION ASSET**
15 **BALANCE INCLUDED IN THE 2018 HTY PRESENTED IN THIS RATE REVIEW.**

16 A. As discussed by Company witness Mr. Schrubbe, the Prepaid Pension Asset is
17 included in rate base in the 2018 HTY presented in this rate review. The Company
18 is proposing to include the Prepaid Pension Asset in rate base and to earn a full
19 return on the balance. The Company is presenting the Prepaid Pension Asset as
20 the gross balance. The related ADIT associated with the Prepaid Pension Asset is
21 included in the ADIT balances, as discussed later in my Direct Testimony. This
22 presentation is different than in prior rate cases, when the Company presented the

1 net Prepaid Pension Asset. The Company is also proposing to use the 2019
2 ending balance instead of a 13-month average balance, to capture the reductions
3 in the balance from the TCJA Settlement and the reductions to the balance
4 through 2019 to reflect the amortization of the Legacy Prepaid Pension Asset. The
5 Legacy Prepaid Pension Asset as approved in the Commission's decision in
6 the 2014 Electric Rate Case will be fully amortized in July 2019, however the
7 Company has continued the amortization through 2019 to reduce the Prepaid
8 Pension Asset balance presented in this rate review. The 2018 HTY does not
9 include any amortization of the Legacy Prepaid Pension Asset beginning
10 January 1, 2020. The Prepaid Pension Asset balance is shown on Attachment
11 DAB-1, Schedule 134.

12 **Q. PLEASE DESCRIBE THE RETIREE MEDICAL BALANCES INCLUDED IN THE**
13 **2018 HTY PRESENTED IN THIS RATE REVIEW.**

14 A. The retiree medical balance associated with FAS 106, "Employers' Accounting for
15 Postretirement Benefits Other than Pensions," is included in rate base in the 2018
16 HTY. The 2018 HTY balance is based on the 13-month average through
17 December 31, 2018. The retiree medical balance has been included in rate base
18 since the 2011 Rate Case. As discussed later in my Direct Testimony, an
19 adjustment was made to eliminate the negative retiree medical expenses, which
20 reduces the retiree medical balance in rate base. The Commission approved this
21 same adjustment in the recent 2017 Gas Rate Case. The basis for the retiree
22 medical balance, including the adjustment is discussed more fully by Company

1 witness Mr. Schrubbe, and are shown on Attachment DAB-1, Schedules 114
2 and 255.

3 **Q. PLEASE DESCRIBE THE POST EMPLOYMENT BENEFIT AND NON-**
4 **QUALIFIED PENSION LIABILITY BALANCES INCLUDED IN THE 2018 HTY**
5 **PRESENTED IN THIS RATE REVIEW.**

6 A. As previously mentioned, the Company is requesting approval to include the
7 Regulatory Liabilities associated with the Accounting for Postemployment Benefits,
8 FAS 112, and the non-qualified pension in rate base in this rate review, consistent
9 with including the Prepaid Pension Asset and the retiree medical asset in rate base.
10 The basis for the FAS 112 and the non-qualified pension liability balances are
11 discussed more fully by Company witness Mr. Schrubbe, and are as shown on
12 Attachment DAB-1, Schedules 111 and 112.

13 **Q. HOW DOES THE COMPANY ACCOUNT FOR INCOME TAXES?**

14 A. The Company uses the tax normalization method to account for income taxes.
15 Tax normalization refers to the practice of providing deferred taxes on all
16 book/tax timing differences. Timing differences are transactions that impact book
17 income and taxable income in different periods. This issue arises because taxes
18 are not always required to be paid by a utility at the same time the tax obligation
19 is incurred. In contrast, “flow-through” is the accounting method which, for
20 ratemaking purposes, provides for income tax expense payable currently to be
21 included as cost of service income tax expense for the period, and deferred
22 income taxes are not recorded.

1 The classic example of a timing difference is related to depreciation. Book
2 depreciation is recorded based on a straight line basis. Current taxes are
3 reduced by the value of the accelerated depreciation deduction multiplied by the
4 tax rate. Accelerated depreciation is also known as tax depreciation. The
5 difference between the accelerated deduction used for tax and the straight line
6 depreciation used for book multiplied by the tax rate is recorded as Deferred
7 Income Tax expense. This Deferred Income Tax expense represents the tax
8 effect of this accelerated depreciation compared to book accounting, and is
9 added to the ADIT balance. For the purpose of setting customer rates, in the
10 cost of service study, customer rates are charged for both the current income tax
11 expense and the deferred income tax expense. However, the ADIT balance is
12 applied as a reduction to rate base, which gives customers credit and a reduction
13 in rates. The reduction in rates reflects the Company's use of income taxes that
14 have been collected from customers that are not due and payable in the
15 Company's current taxes.

16 **Q. HAS THIS COMMISSION APPROVED THE USE OF TAX NORMALIZATION**
17 **FOR RATEMAKING PURPOSES?**

18 A. Yes. The Company has used tax normalization associated with depreciation for
19 setting customers' rates since 1977; however, it was not until 1993 that the
20 Company went to full tax normalization on all timing differences. The Company's
21 first request to use tax normalization for ratemaking purposes was in a 1975 rate
22 case, Investigation & Suspension ("I&S") Docket No. 935. In Decision

1 No. 87474, dated September 12, 1975, the Commission did not allow the
2 Company to change from flow-through accounting to normalizing timing
3 differences arising from accelerated depreciation. The Company in its next rate
4 case, I&S Docket No. 1116, again requested approval to normalize timing
5 differences arising from accelerated depreciation. In Decision No. 91581, dated
6 November, 1, 1977 the Commission approved tax normalization arising from
7 accelerated depreciation. The Commission stated:

8 We find that normalization assigns proper costs to both present and
9 future customers on a basis of equality. Under flow through, by
10 contrast, present ratepayers pay less than the straight line cost of
11 depreciation and future ratepayers pay more than the straight line
12 cost of depreciation. Normalization equalizes the burden between
13 present and future ratepayers and, accordingly, is more equitable to
14 both.

15 In the 1993 Rate Case, Proceeding No. 93S-001EG, the Company requested to
16 use full tax normalization as the method of accounting for income taxes going-
17 forward. In Decision No. C93-1346, adopted October 14, 1993, the Commission
18 approved full tax normalization and allowed the Company to provide for deferred
19 taxes on all timing differences, and allowed the Company to recover a “catch-up”
20 provision for additional deferred taxes which would have accrued had full
21 normalization been used during past periods of time. In addition, the
22 normalization method of accounting is provided for as “comprehensive inter-
23 period income tax allocation” in General Instruction 18 of the FERC Uniform
24 System of Accounts, 18 Code of Federal, Regulations, Part 101, and has been
25 adopted by the Commission for all electric utilities in Colorado.

1 **Q. WHAT IS BONUS TAX DEPRECIATION?**

2 A. Bonus tax depreciation is the result of provisions in federal tax laws that allow the
3 Company to deduct a percentage of qualifying capital investments in the first
4 year an investment is placed in-service. For example, if the percentage allowed
5 for bonus depreciation in the first year is 50 percent, 50 percent of the qualifying
6 capital investment is depreciated for tax purposes in the first year that the
7 underlying asset is in service. The remaining 50 percent is then depreciated for
8 tax purposes using existing accelerated depreciation schedules. Both the bonus
9 tax depreciation deductions and the existing accelerated depreciation deductions
10 are normalized for accounting and ratemaking purposes. The Consolidated
11 Appropriations Act of 2016 provided a phase-out of bonus tax depreciation with
12 bonus tax depreciation of 50 percent on eligible assets placed into service in
13 2015, 2016, and 2017, bonus tax depreciation of 40 percent on eligible assets
14 placed into service in 2018, and bonus tax depreciation of 30 percent on eligible
15 assets placed into service in 2019. With the enactment of TCJA, utilities are no
16 longer eligible for bonus tax depreciation. As discussed by Company witness
17 Ms. Wold, from January 1, 2018 forward, no bonus depreciation on additions
18 for 2018 and forward has been factored into the calculation of ADIT. I discuss
19 other impacts of the TCJA on ADIT and other components of the cost of service
20 later in my Direct Testimony.

1 **Q. HAS THE COMPANY'S USE OF ACCELERATED AND BONUS**
2 **DEPRECIATION PROVIDED SUBSTANTIAL BENEFITS TO CUSTOMERS?**

3 A. Yes. Customers benefit from reductions to rate base that flow from the
4 application of both accelerated and bonus depreciation. Income tax
5 normalization accounting has led to substantial reductions in the Company's rate
6 base due to the offsets from ADIT, and this reduced rate base in turn drives
7 lower required earnings.

8 **Q. HAS TAX NORMALIZATION BECOME MORE COMPLEX AS A RESULT OF**
9 **BONUS TAX DEPRECIATION?**

10 A. Yes. The Company must determine if the bonus tax depreciation results in more
11 tax deductions than the Company can currently use. In other words, the
12 Company must calculate if there are more deductions than net income, which
13 results in a tax NOL. The Company has made these calculations for the HTY
14 presented in this rate review. As shown on Attachment DAB-1, Schedule 104,
15 the Company is not in a NOL position in the HTY. In addition, the Electric
16 Department does not have an accumulated deferred tax asset balance
17 carryforward from prior years.

18 **Q. PLEASE DESCRIBE THE BASIS FOR THE ADIT BALANCES INCLUDED IN**
19 **RATE BASE IN THIS RATE REVIEW.**

20 A. The ADIT balance included in rate base consists of both plant and non-plant related
21 items booked to FERC Accounts 281, 282, 283, and 190. The plant-related ADIT
22 balance is primarily due to the book-tax timing difference relating to depreciation.

1 The book plant-related ADIT balances are detailed on Attachment DAB-1,
2 Schedule 101. The non-plant ADIT balance is primarily due to the book-tax timing
3 differences relating to pensions and benefits and other non-depreciation related
4 items, as discussed by Company witness Ms. Koch. The Company has detailed
5 the ADIT balance by each non-plant income tax addition/deduction (also known as
6 “Schedule M items”), and has functionalized the plant-related ADIT items. This
7 level of detail allows the Company to accurately assign the ADIT balances to the
8 correct jurisdiction. The details of the non-plant ADIT balances are presented on
9 Attachment DAB-1, Schedule 115. The Company has also correspondingly
10 presented the deferred income tax expense and additions/deductions to current
11 income taxes for both plant and non-plant related items consistent with the ADIT
12 balances.

13 **Q. PLEASE DESCRIBE THE IMPACTS OF THE TCJA ON THE AMOUNT OF**
14 **ADIT IN RATE BASE THAT IS PRESENTED IN THIS RATE REVIEW.**

15 A. As described in more detail by Company witnesses Ms. Wold and Ms. Koch, the
16 TCJA impacts the amount of ADIT in rate base. First, the Company has revalued
17 its accumulated deferred tax assets and liabilities at the 21 percent federal
18 corporate income tax rate and has recorded as a regulatory asset or liability the
19 difference between: (1) the revalued ADIT, and (2) the ADIT recorded on the
20 Company’s books. These regulatory assets and liabilities contain the “excess
21 ADIT” that will be collected from or returned to customers over time. For

1 purposes of calculating rate base, the excess ADIT is included in rate base
2 because it has not yet been recovered from or returned to customers.

3 In addition, I have included an annual amount of amortization of the
4 excess ADIT in the income tax calculation as I will describe later in my Direct
5 Testimony. Specifically, I have reduced the excess ADIT in rate base by the
6 amount of annual amortization included in income tax expense. I have done this
7 for both plant-related excess ADIT and non-plant-related excess ADIT that is in
8 rate base. The annual amount of amortization of excess ADIT is shown for plant-
9 related ADIT on Attachment DAB-1, Schedule 126 and for non-plant ADIT on
10 Attachment DAB-1, Schedule 127. The adjustment to reduce excess ADIT has
11 the net effect of slightly increasing rate base.

12 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO THE ADIT BALANCE INCLUDED**
13 **IN RATE BASE.**

14 A. There are several adjustments to the ADIT balance included in rate base in the cost
15 of service study presented in this rate review. First, there are several adjustments
16 related to the plant adjustments as previously discussed, including the adjustments
17 related to the plant expected to be in-service in 2019. Second, adjustments were
18 also made to reflect the 2019 level of ADIT associated with the Rush Creek Wind
19 Project and the CAJCA projects. Third, adjustments have been made to eliminate
20 ADIT balances that are related to items not included in the cost of service. For
21 example, we have eliminated the ADIT balances associated with unbilled revenue,
22 deferred electric costs associated with the ECA, Investment Tax Credits ("ITCs"),

1 Financial Interpretation Number 48 "Accounting for Uncertainty in Income Taxes"
2 ("FIN 48"), Financial Accounting Standard 109 ("FAS 109"), other comprehensive
3 income ("OCI"), and any deferred tax assets associated with tax credits that have
4 previously been provided to customers. The effect of these adjustments is to
5 present ADIT in this rate review consistent with the underlying rate base items.
6 Details of the adjustments to ADIT balances are shown on Attachment DAB-1,
7 Schedule 115.

8 **Q. ARE THERE ANY ADJUSTMENTS TO ADIT FROM PRIOR RATE CASES THAT**
9 **ARE NO LONGER APPLICABLE?**

10 A. Yes. In prior rate cases, the Company had included an adjustment to ADIT to
11 include one half (1/2) of the unamortized pre-1971 ITC. This amortization ended
12 in 2016. Therefore, the Company has not included this adjustment to ADIT in
13 the 2018 HTY in this rate review. In addition, as previously discussed, the
14 Company is eliminating CWIP from rate base in this rate review. Therefore, there is
15 no adjustment to the ADIT balance for the interest on the CWIP balance. In prior
16 rate cases, when CWIP is included in rate base in which AFUDC is calculated,
17 there was an adjustment to ADIT for interest on CWIP.

18 **Q. HAS THE COMPANY INCLUDED ANY OTHER NEW RATE BASE ITEMS IN**
19 **THE COST OF SERVICE PRESENTED IN THIS RATE REVIEW?**

20 A. No.

V. TCJA IMPACTS

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Q. PLEASE IDENTIFY THE AREAS IN THE COST OF SERVICE STUDY THAT ARE AFFECTED AS A RESULT OF THE TCJA.

A. The areas of the cost of service study that are affected as a result of including the impacts of the TCJA in the HTY 2018 are rate base and income tax expense.

Q. PLEASE DESCRIBE THE IMPACT TO RATE BASE OF THE TCJA.

A. As previously discussed, the TCJA impacts the ADIT balances presented in this rate review. The TCJA was implemented effective January 1, 2018. The Company has revalued its accumulated deferred tax assets and liabilities at the 21 percent federal corporate income tax rate and has recorded as a regulatory asset or liability the difference between: (1) the revalued ADIT, and (2) the ADIT recorded on the Company's books. These regulatory assets and liabilities contain the "excess ADIT" that will be collected from or returned to customers over time. For purposes of calculating rate base, the excess ADIT is included in rate base because it has not yet been recovered from or returned to customers. Due to the TCJA Settlement, the Company has returned two years of the excess ADIT amortization from customers through December 31, 2019. In addition, the Company is including one year of the amortization of the excess ADIT in this rate review in deferred tax expense. Therefore, the excess ADIT balance included in rate base reflects the balance at December 31, 2020.

1 **Q. ARE THERE OTHER EFFECTS ON RATE BASE AS A RESULT OF THE**
2 **TCJA?**

3 A. Yes. As a result of the changes to federal corporate income tax expense, the
4 cash working capital amounts in rate base are impacted. The amount of cash
5 working capital in the cost of service changes automatically when the dollar
6 amounts of the components of the calculation change.

7 **Q. ARE THERE OTHER RATE BASE ITEMS THAT ARE AFFECTED BY THE**
8 **TCJA THAT HAVE NOT BEEN INCLUDED IN THE COST OF SERVICE**
9 **STUDY FILED IN THIS RATE REVIEW?**

10 A. Yes. As discussed by Company witness Ms. Koch, the TCJA changed the NOL
11 deductions that will impact the NOL deferred tax asset in rate base. The NOL
12 deduction is limited to 80 percent of taxable income for losses arising in tax years
13 beginning after December 31, 2017. This is not applicable to this rate review
14 given the Company is not in a NOL tax position in the 2018 HTY.

15 **Q. PLEASE DESCRIBE THE EFFECT OF THE TCJA ON INCOME TAX**
16 **EXPENSE.**

17 A. The vast majority of the impact of the TCJA to the 2018 HTY revenue
18 requirements occurred in the income tax calculation. First, the federal corporate
19 income tax rate was changed from 35 percent to 21 percent. This change affects
20 the calculation of Public Service's current tax expense, as well as the composite
21 tax rate and the tax gross up factor. Second, I have eliminated the Section 199
22 Manufacturing Deduction that was eliminated effective January 1, 2018. The

1 Section 199 Manufacturing Deduction previously reduced the revenue
2 requirement in prior rate cases. This change increases current income tax
3 expense. Third, the deferred tax expense includes an annual amount of
4 amortization of the excess ADIT. Ms. Wold and Ms. Koch discuss the effects of
5 the TCJA on deferred tax expense and the amortization of excess ADIT in more
6 detail. Overall, these changes reduce the net amount of income tax expense
7 included in the revenue requirement.

8 **Q. ARE THERE OTHER EFFECTS OF THE TCJA ON INCOME TAX EXPENSE**
9 **THAT HAVE NOT BEEN INCLUDED IN THE COST OF SERVICE STUDY**
10 **FILED IN THIS TCJA DIRECT TESTIMONY?**

11 A. Yes. As discussed by Company witness Ms. Koch, the TCJA changed the
12 deductibility of meals and entertainment expense, lobbying expense, and
13 executive compensation effective January 1, 2018. The majority of executive
14 compensation and all of lobbying are eliminated for electric ratemaking purposes,
15 so this change has little impact on our cost of service study, and the meals and
16 entertainment change will likely increase the revenue requirements, and the
17 effect will be relatively minor. Therefore, I did not incorporate these changes in
18 the cost of service study filed.

1 **VI. CASH WORKING CAPITAL**

2 **Q. PLEASE DESCRIBE CASH WORKING CAPITAL INCLUDED IN RATE BASE.**

3 A. Cash working capital is the amount of investor-supplied capital necessary to
4 finance cost of service expenses between the time the expenditures are required to
5 provide the service to customers and the time cash is received for that service. To
6 determine the allowance of cash working capital, the Commission has traditionally
7 accepted the use of a lead-lag study.

8 **Q. HAS THE COMPANY CALCULATED CASH WORKING CAPITAL IN THIS RATE
9 REVIEW IN THE SAME MANNER AS IN PRIOR CASES?**

10 A. Yes.

11 **Q. DID THE COMPANY PERFORM A LEAD-LAG STUDY THAT WAS USED TO
12 DERIVE THE CASH WORKING CAPITAL AMOUNT IN RATE BASE IN THIS
13 RATE REVIEW?**

14 A. Yes. The Company prepared a lead-lag study based on the 12 months ending
15 September 30, 2018, which was used for all the 2018 HTY presented in this rate
16 review. The lead-lag study is presented in two Attachments: (1) Attachment DAB-7
17 is a summary of the lead-lag study for all components; and (2) Attachment DAB-8 is
18 the detail supporting the study. Attachment DAB-8 is voluminous and being
19 provided as a CD-ROM.

20 **Q. PLEASE DESCRIBE A LEAD-LAG STUDY.**

21 A. A lead-lag study is a method used to measure the amount of working capital
22 required to finance a utility's day-to-day operations. There are two parts in a lead-

1 lag study. First, the expense lead must be calculated. An extensive and detailed
2 study of the payment practices for each cash expense is made by measuring the
3 period of time from when the Company receives goods or services (“the service
4 period”) and the date the expense is paid. Statistical sampling can be used to
5 determine the expense lead. Once the expenses to be reviewed (census group or
6 sample) have been determined, each invoice is reviewed to determine the service
7 period. The service period’s mid-point date is calculated. Using the check date as
8 the payment date, the mid-point is subtracted from the payment date, resulting in
9 the number of lead days. Second, the revenue lag must be calculated. The
10 revenue lag is the time between the mid-point of the service period to the date
11 when the Company receives payment from its customer. Depending on the
12 number of customers, statistical sampling can be used to determine the revenue
13 lag.

14 The expense lead is then subtracted from the revenue lag to determine the
15 number of days until the Company is compensated for its expense payout. This net
16 number of days is converted to an annual number by dividing by 365 days, which is
17 referred to as the cash working capital factor. The cash working capital factor is
18 multiplied by the corresponding test period expense items and then added to rate
19 base. Cash working capital factors can be positive or negative, depending upon
20 whether the expense lead is shorter or longer than the revenue lag.

1 **Q. WHAT STATISTICAL SAMPLING METHODOLOGY DID THE COMPANY USE**
2 **IN THE LEAD-LAG STUDY PERFORMED IN THIS RATE REVIEW?**

3 A. The Company used the same statistical sampling method to calculate the lead-
4 lag study in this rate review as was used in the electric rate case in Proceeding
5 No. 06S-234EG, which both Staff and the Colorado Office of Consumer Counsel
6 (“OCC”) agreed would be used in future studies.

7 Revenue lag parameters

- 8 • Confidence level: 95 percent
- 9 • Precision: 5 percent
- 10 • Proxy mean and variance: mean and variance from the 2017 electric
- 11 lead-lag study as a starting point for the sample size calculation.
- 12 • For sampled data sets: any accounts drawn with records for fewer than
- 13 eleven months will be discarded and a new account drawn from the
- 14 sample.
- 15 • For census or population data sets: all accounts will be used,
- 16 regardless of the number of records within each account.
- 17 • Sample size: consistent with the preceding two parameters, an
- 18 increase in sample size of no less than 50 percent is required in order
- 19 to achieve the confidence and precision requirement as stated above,
- 20 to compensate for incomplete data, incomplete records, and possible
- 21 distortion in sample size due to use of mean and variance from the
- 22 2017 electric lead-lag study as a proxy mean and variance in this
- 23 study.
- 24 • Sampling: draw without replacement.

25 Expense lead parameters

- 26 • Confidence level: 90 percent

- 1 • Precision: 10 percent
- 2 • Proxy mean and variance: mean and variance from the 2017 electric
- 3 lead-lag study for coal, gas for other production, purchased power, and
- 4 other non-labor O&M expense as a starting point for sample size
- 5 calculation.
- 6 • Sample size: consistent with the preceding two parameters, an
- 7 increase in sample size of no less than 20 percent is required in order
- 8 to achieve confidence and precision requirement as stated above, to
- 9 compensate for incomplete data, incomplete records, and possible
- 10 distortion in sample size due to use of mean and variance results from
- 11 the most recent lead-lag study information as a proxy mean and
- 12 variance in this study.
- 13 • Stratified sampling/probability proportional to size (“PPS”) sampling:
- 14 acceptable.
- 15 • Sampling: draw without replacement.

16 **Q. WHAT PROCESS DOES THE COMPANY FOLLOW WHEN PREPARING A**
17 **LEAD-LAG STUDY FOR A RATE CASE FILING?**

18 A. The process used to prepare a lead-lag study for a rate case filing is presented in
19 Attachment DAB-7.

20 **Q. WHAT CASH EXPENSE ITEMS ARE INCLUDED IN THE EXPENSE LEAD**
21 **CALCULATION?**

22 A. The following cash expense items have historically been included in the expense
23 lead calculation, and were included in the study prepared for this rate review:

- 24 • Electric coal for steam production;
- 25 • Natural gas for other power generation;
- 26 • Oil for electric generation;

- 1 • Electric purchased power;
- 2 • Labor O&M expense;
- 3 • Non-Labor O&M expense;
- 4 • XES charges booked to O&M expense;
- 5 • Incentive pay;
- 6 • Paid time off;
- 7 • Taxes other than income taxes, *e.g.*, property tax and payroll taxes;
- 8 • State income taxes;
- 9 • Federal income taxes;
- 10 • Franchise fees paid; and
- 11 • Sales taxes paid.

12 **Q. DID THE COMPANY INCLUDE INTEREST ON LONG-TERM DEBT IN THE**
13 **EXPENSE LEAD CALCULATION?**

14 A. No. Interest on long-term debt is not included in the lead-lag study. The
15 Commission has determined in several previous Public Service rate cases that
16 interest on long-term debt should not be included as a component in the cash
17 working capital allowance, including the most recent 2014 Rate Case and the 2015
18 Gas Rate Case¹³.

19 **Q. BRIEFLY EXPLAIN THE PROCEDURES USED TO DETERMINE THE EXPENSE**
20 **LEAD.**

21 A. The Company used statistical sampling to determine the expense lead for the coal
22 for steam production, natural gas for other power generation, purchased power,
23 and non-labor O&M cash working capital expense categories. One hundred

¹³ In the recent 2017 Gas Rate Case, long-term debt interest was not included in cash working capital. No parties opposed this treatment.

1 percent of the invoices and payments were reviewed and service dates gathered
2 for the oil for electric generation, O&M Labor, and the various tax cash working
3 capital expense categories. The expense lead is the average number of days from
4 the time of service to the date the Company remits payment for the service to the
5 vendor. The expense lead for each invoice is determined by taking the sum of the
6 following periods:

- 7 1) The service period, based on the mid-point of each invoice's service
8 period;
- 9 2) The payment period, based on the number of days it takes for the
10 Company to remit payment to the vendor from the mid-point date of
11 each invoice's service period; and
- 12 3) A half day is added to bring the payment date to noon of that day.
13 The expense lead days are weighted by the amount of the invoices.

14 **Q. HOW DID THE COMPANY CALCULATE THE CASH WORKING CAPITAL**
15 **ASSOCIATED WITH THE FUEL, PURCHASED ENERGY AND PURCHASED**
16 **CAPACITY COSTS?**

17 A. The Company multiplied the applicable net lead-lag factors by the per-book test
18 period fuel, purchased energy and purchased capacity expenses, instead of the pro
19 forma amounts. Currently, the electric department has no fuel or purchased energy
20 in base rates, as all electric energy costs are recovered through the ECA. Similarly,
21 all purchased capacity costs are recovered through the PCCA. Therefore, using
22 per-book expense is most representative for calculating a cash working capital
23 amount. The following cash working capital items were calculated in this manner:

1 coal for steam production; natural gas for other power generation, oil for generation,
2 and electric purchased power.

3 **Q. PLEASE DESCRIBE HOW THE EXPENSE LEAD WAS CALCULATED FOR**
4 **THE CASH WORKING CAPITAL ITEM RELATING TO THE XES CHARGES TO**
5 **PUBLIC SERVICE.**

6 A. The Company has calculated the cash working capital expense lead for billings
7 from XES to Public Service using the same methodology that has been used in its
8 last several rate cases. XES provides administrative, accounting and legal services
9 to Public Service and other Xcel Energy subsidiaries. The Company pays XES on
10 approximately the 23rd day of the month following the month in which the services
11 were rendered. The expense lead is calculated by adding the service period (the
12 mid-point of each month's service period) to the payment period (the number of
13 days it takes for the Company to remit payment to XES).

14 **Q. PLEASE DESCRIBE THE CASH WORKING CAPITAL ALLOWANCE THAT IS**
15 **ADDED TO RATE BASE TO REIMBURSE XES FOR FINANCING THE PUBLIC**
16 **SERVICE CHARGES.**

17 A. Consistent with the methodology that has been used in its last several rate cases,
18 the Company has calculated a cash working capital factor that is applied to the XES
19 charges to account for the financing costs incurred by XES before they are paid for
20 the services rendered. The revenue lag is the number of days it takes for Public
21 Service to pay for services rendered. The expense lead is the same as those used

1 by Public Service, since both companies have the same accounts payable payment
2 practices.

3 **Q. BRIEFLY EXPLAIN THE PROCEDURES USED TO DETERMINE THE**
4 **REVENUE LAG.**

5 A. The revenue lag was calculated using data from the Company's customer billing
6 system. The Company used statistical sampling for the customers billed under rate
7 schedules with a large number of customers, and used 100 percent sampling for
8 the customers under rate schedules which generally had less than 1,000
9 customers. The revenue lag was calculated for each invoice. The revenue lag is
10 the average number of days from the time of service to the date the Company
11 receives payment from the customer. The revenue lag is determined by taking the
12 sum of the following periods:

- 13 1) The meter-reading period, based on the mid-point of each month's service
14 period;
- 15 2) The collection lag, based on the number of days it takes for the customers to
16 pay their bills from the mid-point date of the service period; and
- 17 3) An additional half day is added to account for the posting of the customer
18 receipts to the Company's bank account. An average lag day value for each
19 rate schedule was calculated and weighted with the percent of total revenue.

20 For residential customers, a 30-day limit on lag days was instituted in order to
21 exclude the effects of late payments.

1 **Q. WHAT ARE THE RESULTING LEAD-LAG FACTORS THE COMPANY HAS**
2 **CALCULATED FOR USE IN DETERMINING CASH WORKING CAPITAL IN**
3 **THIS RATE REVIEW?**

4 A. The resulting lead-lag factors are presented on Attachment DAB-7. These cash
5 working capital factors were then weighted by the applicable test period costs to
6 calculate Cash Working Capital, as presented on Attachment DAB-1,
7 Schedule 103.

1 **VII. LABOR AND LABOR-RELATED EXPENSES**

2 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO INCLUDE WAGE INCREASES IN**
3 **THE COST OF SERVICE STUDY PRESENTED IN THIS RATE REVIEW.**

4 A. The actual per book labor O&M expense was adjusted for known and
5 measurable cost increases that the Company has paid or is expected to pay
6 through December 31, 2019, a full year after the end of the 2018 HTY, consistent
7 with Commission precedent for making known and measurable adjustments. As
8 discussed by Company witness Mr. Michael T. Knoll, non-bargaining unit
9 employee wage increases are effective March each year. An in-period
10 adjustment is needed to reflect the average increase of 3.00 percent effective
11 March 2018 for the entire period (“2018 adjusted labor”). Added to the 2018
12 adjusted labor is an out-of-period adjustment to reflect the average increase of
13 3.00 percent for the wage increase effective March 2019. For bargaining unit
14 employees, as discussed by Company witness Mr. Knoll, wage increases are
15 effective June each year. Similar to the adjustments made for the non-
16 bargaining wage increases, I have made an in-period adjustment to adjust the
17 bargaining unit wage increase of 2.80 percent effective June 2018, plus an out-
18 of-period adjustment for the wage increase of 2.80 percent effective June 2019.
19 I have calculated an average percentage increase to apply to the per book labor
20 amounts to reflect the increases discussed above, as shown below in Table
21 DAB-D-6:

1

Table DAB-D-6

	Number of month to Escalate	Annual Rate	Rate/Month	Compound per Year	Compound Rate Total
Non-Bargaining					
2018	2	3.00%	0.50%		0.50%
2019	12	3.00%	3.00%	0.02%	3.02%
Total Non-Bargaining					3.52%
Bargaining Unit					
2018	5	2.80%	1.17%		1.17%
2019	12	2.80%	2.80%	0.03%	2.83%
Total Bargaining Unit					4.00%

2

For the non-bargaining unit labor, the average percentage increase is 3.52 percent, and for the bargaining unit labor, the average percentage increase is 4.00 percent, as shown on Attachment DAB-1, Schedule 248. In addition, Taxes Other Than Income Taxes was adjusted for the related payroll taxes from these wage increases. The wage increases are incorporated in the cost of service study presented in this rate review, and shown on Attachment DAB-1, Schedule 248.

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Q. DID THE COMPANY CONSIDER PRODUCTIVITY GAINS WHEN MAKING THE WAGE ADJUSTMENTS TO THE MYP AND HTY COST OF SERVICE?

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A. Yes. The Company prepared a productivity study consistent with the productivity study filed and approved by the Commission in the 2014 Electric Rate Case, which was modeled after the productivity study approved in the Company's 1993 rate case, in Decision No. C93-1346, adopted October 14, 1993, in Proceeding

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1 No. 93S-001EG.¹⁴ The productivity study is a measure of the average of
2 compound growth rates of output per unit of labor from 2008 through 2018, as
3 shown in Attachment DAB-9.

4 **Q. PLEASE DESCRIBE THE METHODOLOGY USED TO DEVELOP THE LABOR**
5 **PRODUCTIVITY INFORMATION PROVIDED IN ATTACHMENT DAB-9.**

6 A. The general definition of labor productivity is the ratio of output to input. It is the
7 relationship between the quantity and value of goods and services produced
8 (output) and the quantity of labor required (the input). The output used was
9 electric sales, normalized for weather. The input used was total electric labor
10 costs as reported in the Company's FERC Form No. 1, plus electric employee
11 benefits expense. The result is negative productivity, due to sales declining over
12 the 10-year period of time that was used for this analysis. Consequently, there is
13 no productivity offset to the out-of-period wage adjustment based on 10 years of
14 information using the methodology approved by the Commission.

¹⁴ The Company filed to include an out-of-period wage adjustment with a productivity offset in two subsequent gas rate cases in Proceeding No. 96S-290G ("1996 Rate Case") and Proceeding No. 98S-518G ("1998 Rate Case"). In the 1996 Rate Case, the Commission did not approve the Company's productivity factor, or the productivity factor advocated by the OCC. See Decision No. C97-118, adopted January 27, 1997. In the 1998 Rate Case, the Commission rejected the Company's productivity factors, accepted a productivity factor that removed the out-of-period wage adjustment in total. See Decision No. C99-579, adopted May 29, 1999.

1 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO THE ANNUAL EMPLOYEE**
2 **INCENTIVE COMPENSATION THAT THE COMPANY HAS INCLUDED IN THE**
3 **COST OF SERVICE STUDY PRESENTED IN THIS RATE REVIEW.**

4 A. The Company makes employee incentive payments above base salaries so long
5 as certain minimum earnings performance targets are met and other pre-
6 established key performance indicators are met or exceeded, referred to as the
7 AIP. I made two adjustments to incentive pay in the cost of service presented in
8 this rate review.

9 First, I started with the per book incentive pay recorded in FERC
10 Account 920, for the 12 months ended December 31, 2018, and made an
11 adjustment to limit incentive pay to 100 percent of target for both Public Service
12 and XES employees. Second, I made an adjustment for the 2019 non-
13 bargaining unit wage increase, to increase incentive pay by 3.00 percent to
14 reflect incentive pay at target, at the 2019 level of costs, as shown on Attachment
15 DAB-1, Schedule 247. The incentive amounts that have been removed from the
16 cost of service study presented in this rate review are actual costs that have
17 been paid to employees by the Company pursuant to the compensation plans
18 described by Company witness Mr. Knoll.

19 In addition, Taxes Other Than Income Taxes was adjusted for the related
20 payroll taxes, and the Cash Working Capital Allowance related to incentive pay
21 reflects the adjusted Test Year levels.

1 **Q. PLEASE DISCUSS THE ADJUSTMENT TO THE OFFICERS' INCENTIVE**
2 **COMPENSATION.**

3 A. The Company has excluded the long-term portion of the officers' incentive
4 compensation from the cost of service study presented in this rate review, net of
5 the portion that is attributable to environmental goals and the time-based
6 component, as discussed by Company witness Mr. Knoll. Adjustments have
7 been made to eliminate these costs from FERC Account 920, Administrative and
8 General Salaries in the 2018 HTY. Adjustments were made to the 2018 HTY to
9 eliminate all the officers' incentive compensation in the amount of \$(9,525,679),
10 as shown on Attachment DAB-1, Schedule 239. Then an adjustment was made
11 to include the portion on officers' incentive compensation that is attributable to
12 environmental goals as approved by the Commission in prior rate proceedings,
13 as shown on Attachment DAB-1, Schedule 240. In addition, as discussed by
14 Company witness Mr. Knoll, the Company is requesting in this rate review
15 recovery of the time-based component of executives and senior exempt
16 participants' incentive compensation, as shown on Attachment DAB-1,
17 Schedule 241. The result is a net elimination of \$4,741,007 in costs. In addition,
18 as with the other adjustments to employee labor expenses, adjustments were
19 made to Taxes Other Than Income Taxes for the related payroll taxes and the
20 Cash Working Capital Allowance factor was adjusted.

1 **Q. WHAT ACCOUNTS IN THE COST OF SERVICE STUDY ARE SUBJECT TO**
2 **THIS APPROACH TO ADDRESSING LABOR AND LABOR-RELATED**
3 **EXPENSES?**

4 A. The list below identifies adjustments made to include wage increases for the
5 bargaining unit employees and non-bargaining unit employees. These
6 adjustments are shown on Attachment DAB-1, Schedule 248.

- 7 • Steam Production O&M expense;
- 8 • Hydro Production O&M expense;
- 9 • Other Production O&M expense;
- 10 • Transmission O&M expense;
- 11 • Regional Market O&M expense;
- 12 • Distribution O&M expense;
- 13 • Customer operations expense; and
- 14 • Administrative and general (“A&G”) expense.

1 **VIII. COST OF FUEL AND PURCHASED POWER**

2 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO FUEL AND PURCHASED POWER**
3 **COSTS.**

4 **A.** All fuel and purchased energy costs were removed from base rates in Phase II from
5 a previous electric rate case in Proceeding No. 04S-164E. These costs are
6 included in the ECA. All purchased demand costs were removed from base rates
7 in the Company's 2006 Rate Case in Proceeding No. 06S-234EG, and are included
8 in the PCCA. Therefore, the fuel and purchased power costs are set to zero in the
9 cost of service study presented in this rate review.

10

1 **IX. PRODUCTION O&M EXPENSE ADJUSTMENTS**

2 **Q. WHAT ADJUSTMENTS WERE MADE TO PRODUCTION O&M EXPENSES?**

3 A. Adjustments were made to: 1) include labor and employee expenses recorded in
4 FERC Account 501, Steam Power Fuel and FERC Account 547, Other
5 Production Fuel; 2) reclassifying fuel handling and transportation costs; 3)
6 eliminate costs recorded in FERC Account 557, Other Power Supply Expenses,
7 that are related to other recovery mechanisms; 4) eliminate expenses associated
8 with the trading department; 5) eliminate expenses associated with incremental
9 sales; 6) include an annual amount of expense associated with Rush Creek Wind
10 Project; and 7) eliminate prior period accounting adjustments.

11 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE LABOR AND**
12 **EMPLOYEE EXPENSES FROM THE COST OF FUEL ACCOUNTS TO O&M**
13 **EXPENSES.**

14 A. The Company recorded labor and employee expenses in FERC Accounts 501
15 and 547, which are cost of fuel expense accounts that would normally be
16 eliminated because these costs are recovered through the ECA. However, labor
17 and employee expense costs are not recovered through the ECA, so these costs
18 needed to be reclassified as Steam Production and Other Production O&M
19 expenses and recovered in base rates. The adjustment is shown on Attachment
20 DAB-1, Schedule 261.

1 **Q. PLEASE DISCUSS RECLASSIFYING FUEL HANDLING AND**
2 **TRANSPORTATION COSTS FROM COST OF GOODS SOLD TO**
3 **PRODUCTION O&M EXPENSE.**

4 A. The Company records all fuel costs in FERC Account 501, Fuel, including fuel
5 handling and transportation costs, all of which are considered Cost of Goods
6 Sold in our accounting records. The majority of fuel costs recorded in FERC
7 Account 501 is recovered from customers through the ECA. However, the fuel
8 handling and transportation costs are not recovered through the ECA; these
9 costs are recovered through base rates. Therefore, these costs are included in
10 Production O&M expense, as shown on Attachment DAB-1, Schedule 201.

11 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE COSTS THAT ARE**
12 **RELATED TO OTHER RECOVERY MECHANISMS.**

13 A. An adjustment was made eliminate costs recorded in FERC Account 557, Other
14 Power Supply Expenses that are related to other recovery mechanisms that
15 should not be recovered through base rates. These costs include deferred fuel
16 costs associated with the ECA and costs associated with the RESA. The
17 adjustment to eliminate these costs is shown on Attachment DAB-1,
18 Schedule 245.

1 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE THE O&M**
2 **EXPENSES ASSOCIATED WITH THE COMPANY'S TRADING**
3 **DEPARTMENT.**

4 A. In the Company's 2006 Rate Case in Proceeding No. 06S-234EG, the
5 Commission approved a Settlement Agreement in which gross margins from the
6 Company's short-term energy trading activities would be shared through the
7 ECA. The Company was allowed to recover one-half of a retail jurisdictional
8 share of trading O&M expenses from the Generation and Proprietary Books prior
9 to sharing gross margins with retail customers and recover the remaining half of
10 trading O&M through base rates. The Company is proposing to continue the
11 sharing of gross margins through the ECA using the same methodology
12 approved in the 2006 Rate Case. The level of trading O&M expense that has
13 been used in the ECA calculations up to this point is the amount from the 2014
14 Electric Rate Case. The Company is proposing to update the trading A&G
15 expenses that will be used in the ECA calculation going forward to the Test Year
16 level reflected in this rate review. To recognize that one-half of these costs are
17 recovered through the ECA, and the remaining half is recovered through base
18 rates, the Company has made an adjustment to eliminate one-half of these
19 expenses from the cost of service. These costs are primarily recorded in FERC
20 Account 557, Other Power Supply Expenses. In addition, these costs are also
21 recorded in several other accounts including: FERC Account 550, Other
22 Production Rents, FERC Account 920, Administrative Salaries, FERC

1 Account 921, Administrative Office Supplies, FERC Account 925, Injuries and
2 Damages Expense, FERC Account 926, Employee Pension and Benefits
3 Expense, FERC Account 930.1, General Advertising, and FERC Account 408,
4 Taxes Other Than Income Taxes – Payroll Taxes. The adjustment to eliminate
5 one-half of the trading O&M is shown on Attachment DAB-1, Schedule 253.
6 These amounts are also included in the ECA tariff sponsored by Company
7 witness Ms. Applegate.

8 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE THE COSTS**
9 **ASSOCIATED WITH WHOLESALE INCREMENTAL SALES.**

10 A. An adjustment was made to the cost of service study presented in this rate
11 review to eliminate costs associated with the wholesale incremental sales
12 booked to FERC Accounts 557, Other Power Supply Expenses and 575.7,
13 Transmission Market Administration, Monitoring and Compliance Services.
14 These sales are excluded from the cost of service, and therefore, any costs
15 associated with these sales booked to Production O&M and Regional Market
16 O&M expense should also be excluded. The adjustments are shown on
17 Attachment DAB-1, Schedule 243.

18 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE AN ANNUAL AMOUNT**
19 **OF O&M COSTS ASSOCIATED WITH THE RUSH CREEK WIND PROJECT.**

20 A. An adjustment was made to the cost of service study to include the 2019 level of
21 O&M costs associated with the Rush Creek Wind Project, as discussed by
22 Company witness Mr. Williams. With Rush Creek going in service on

1 December 7, 2018, there is less than one month of O&M expense in the Test
2 Year, therefore, costs were added to reflect the level of O&M expense in 2019.
3 The total O&M expenses in this rate review associated with the Rush Creek Wind
4 Project are shown on Attachment DAB-12.

5 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE PRIOR PERIOD**
6 **EXPENSES FROM THE 2018 HTY.**

7 A. There are two adjustments to the 2018 HTY to remove prior period expenses
8 booked in 2018 that were applicable to other periods. First, as discussed by
9 Company witness Ms. Koch, in November 2018, the Company booked a
10 Colorado Use Tax liability applicable to purchases for the period 2014
11 through 2018. This was recorded to both capital and expense accounts. The
12 Company is only proposing to remove the amounts charged to expense that are
13 applicable to periods prior to 2018, as shown on Attachment DAB-1,
14 Schedule 257. Therefore, the 2018 HTY has a full year of Colorado Use Tax
15 included in expense. The Company is not proposing any adjustments for the
16 capital amounts, since the capital balances are accumulated. The Colorado Use
17 Tax amounts for 2014 through 2017 are a legitimate cost the Company has
18 incurred, that was not expected. The Company is requesting to amortize
19 the 2014 through 2017 expenses over three years, similar to the other
20 amortizations proposed in this rate review, as discussed later in my Direct
21 Testimony.

1 Second, in December 2017, the Company accrued an amount for
2 expenses that had not been processed through our accounting system before the
3 end of the year, that were applicable to purchases and services for 2017. The
4 accrual was booked in December 2017 to FERC Account 923, Outside Services.
5 In January 2018, the accrual was reversed and the expenses were processed
6 and charged to the proper FERC expense accounts. An adjustment to the 2018
7 HTY was made to reverse the accrual reversal in FERC Account 923 and the
8 amounts in various FERC expense accounts applicable to 2017 costs, as shown
9 on Attachment DAB-1, Schedule 236.

10 The Colorado Use Tax adjustment was recorded to various FERC
11 Accounts and impacts the Production, Transmission, Distribution, Customer
12 Operations and A&G expenses presented in this rate review. The 2017 expense
13 adjustment was also recorded to various FERC Accounts and impacts
14 Production, Transmission, Distribution and A&G expenses presented in this rate
15 review.

1 **X. TRANSMISSION O&M EXPENSE ADJUSTMENTS**

2 **Q. WHAT ADJUSTMENTS HAVE YOU MADE TO TRANSMISSION O&M**
3 **EXPENSE?**

4 A. The following adjustments were made to Transmission O&M expense: 1) eliminate
5 wheeling expenses associated with purchased power; 2) include known and
6 measurable adjustments to wheeling expenses; 3) include the costs of the 188 MW
7 Point to Point Reservation from Craig to Four Corners; 4) remove any expenses
8 related to Mountain West Transmission Group; and 5) include the 2019 level of
9 Wildfire Mitigation expenses. In addition, as previously mentioned, an adjustment
10 was made to eliminate prior period expenses from transmission accounts that were
11 recorded in the 2018 HTY, as shown on Attachment DAB-1, Schedules 236
12 and 257.

13 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE WHEELING**
14 **EXPENSES ASSOCIATED WITH PURCHASED POWER EXPENSES.**

15 A. An adjustment was made to eliminate the wheeling expenses associated with
16 purchased power expenses recorded in FERC Account 565, Transmission of
17 Electricity by Others (also referred to as Wheeling expense), that are recovered
18 through the ECA, as shown on Attachment DAB-1, Schedule 201.

19 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE OTHER WHEELING**
20 **EXPENSES RECOVERED IN BASE RATES.**

21 A. As discussed by Company witness Ms. Paoletti, there are other wheeling expenses
22 that are incurred that are not related to purchased power expenses that are

1 recovered through base rates. The Company is proposing to adjust the HTY for
2 known and measurable adjustments for changes in rates or contracts. The
3 adjustments to wheeling expense are shown on Attachment DAB-1, Schedule 251.

4 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE THE 188 MW POINT TO**
5 **POINT RESERVATION FROM CRAIG TO FOUR CORNERS IN THE COST OF**
6 **SERVICE STUDY FILED IN THIS RATE REVIEW.**

7 A. As discussed by Company witness Ms. Paoletti, Commercial Operations has had
8 a 188 MW Point-to-Point (“PTP”) reservation under the Xcel Energy Operating
9 Companies Joint Open Access Transmission Tariff (“Xcel Joint OATT”), which it
10 has made consistent with the requirements of the Federal Energy Regulatory
11 Commission, from Craig to Four Corners on Public Service’s transmission system.
12 We reserved the path in order to complement our generating resources used to
13 meet our planning reserve requirements by providing us access to energy import
14 opportunities. This has allowed Public Service to lower the reserves it carries with
15 its own resources, which lower the Company’s production costs. The 188 MW PTP
16 reservation has been included in the studies used to determine the appropriate
17 level of planning reserves in our retail Electric Resource Plan cases. In addition,
18 the 188 MW PTP reservation has been included in our transmission system peak in
19 the development of the jurisdictional allocation factor, which reduces the proportion
20 of the transmission system revenue requirements that is allocated to our retail and
21 firm wholesale customers since the beginning of the reservation. The cost of the
22 reservation is recorded in FERC Account 565, and was approximately \$7,523,060

1 million in 2018. The Company discovered that the cost of the reservation was
2 inadvertently not included in the revenue requirements in prior rate cases. The
3 Company is correcting this mistake and including this cost in the HTY filed in this
4 rate review, as a production demand cost, as shown on Attachment DAB-1,
5 Schedule 251.

6 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE COSTS IN THE 2018**
7 **HTY ASSOCIATED WITH MOUNTAIN WEST TRANSMISSION GROUP.**

8 A. On April 20, 2018, Public Service announced that continued engagement in
9 Mountain West Transmission Group was not in the best interests of customers and
10 it was ending its participating in MWTG. Therefore, the Company has made an
11 adjustment to eliminate costs recorded in the 2018 HTY associated with the effort,
12 as discussed by Company witness Paoletti. These expenses were recorded in
13 Transmission, Regional Market, and A&G expense accounts, as shown on
14 Attachment DAB-1, Schedule 234.

15 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE WILDFIRE MITIGATION**
16 **O&M EXPENSES IN THIS RATE REVIEW.**

17 A. As discussed by Company witnesses Ms. Paoletti and Mr. Nickell, the Company is
18 requesting to include the 2019 level of transmission and distribution O&M expenses
19 associated with the Wildfire Mitigation project in the 2018 HTY. The adjustments
20 are shown on Attachment DAB-1, Schedule 135. As discussed by Company
21 witness Ms. Trammell, the Company is also proposing to defer costs, beginning
22 with the effective date of rates from this case, above the level included in the 2018

1 HTY. I discuss the level of these costs in the 2018 HTY later in my Direct
2 Testimony.

3

1 **XI. REGIONAL MARKET O&M EXPENSE ADJUSTMENTS**

2 **Q. WHAT ADJUSTMENTS HAVE YOU MADE TO REGIONAL MARKET O&M**
3 **EXPENSE?**

4 **A.** The adjustments to Regional Market O&M expenses, as previously discussed in my
5 Direct Testimony is to eliminate expenses associated with incremental sales
6 (Attachment DAB-1, Schedule 243) and Mountain West Transmission Group
7 expenses (Attachment DAB-1, Schedule 234).

8

1 **XII. DISTRIBUTION O&M EXPENSE ADJUSTMENTS**

2 **Q. WHAT ADJUSTMENTS HAVE YOU MADE TO DISTRIBUTION O&M?**

3 A. Adjustments were made to Distribution O&M expense to include: 1) expenses
4 associated with the AGIS projects; 2) an adjustment for the proposed changes in
5 the Charges for Rendering Services Tariff; 3) an adjustment to eliminate expenses
6 associated with the sale of street lights to the City of Golden; 4) adjustments
7 associated with the City of Boulder municipalization and separation cases; and 5)
8 an adjustment to eliminate any incremental expenses associated with providing
9 Mutual Aid to Puerto Rico. In addition, as previously mentioned, an adjustment was
10 made to eliminate prior period expenses from distribution O&M accounts that were
11 recorded in the 2018 HTY, as shown on Attachment DAB-1, Schedule 236
12 and 257, and an adjustment was made to include the 2019 level of Wildfire
13 Mitigation expenses, as shown on Attachment DAB-1, Schedule 135.

14 **Q. PLEASE DISCUSS THE ADJUSTMENT TO DISTRIBUTION O&M FOR THE**
15 **AGIS PROJECTS.**

16 A. As discussed by Company witnesses Mr. Nickell and Mr. Harkness, the Company
17 has estimated the O&M expenses associated with the AGIS projects for calendar
18 year 2019 that have been added to the 2018 HTY. The AGIS O&M expenses are
19 only incremental costs and do not include internal labor. Beginning with the
20 effective date of rates from the case, expected January 1, 2020, any difference in
21 the actual AGIS O&M costs for projects approved in the Settlement Agreement in
22 the AGIS CPCN Projects and the amounts included in base rates in this rate

1 review will be deferred in a Regulatory Asset, and will be recovered in a future
2 base rate case. The adjustments to Distribution O&M expense are shown on
3 Attachment DAB-1 Schedule 137.

4 **Q. PLEASE DISCUSS THE ADJUSTMENT TO REFLECT THE COMPANY'S**
5 **PROPOSED CHANGES TO THE CHARGES FOR RENDERING SERVICES**
6 **TARIFF.**

7 A. As discussed by Company witness Ms. Applegate, the Company is proposing to
8 increase the effective rates for the Charges for Rendering Services Tariff related to
9 the non-gratuitous labor performed for service work. The revenues billed on these
10 rates are recorded as a credit in Distribution O&M expense, FERC Account 587,
11 Customer Installations. I have included an adjustment to reflect this additional
12 credit, as shown on Attachment DAB-1, Schedule 260.

13 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE THE EXPENSES**
14 **ASSOCIATED WITH SALE OF STREET LIGHTS TO THE CITY OF GOLDEN.**

15 A. As previously discussed, the Commission has recently approved the Company's
16 application to sell street lights to the City of Golden in Proceeding No. 18A-0883E.
17 The Company has made adjustments to the 2018 HTY to remove the assets, O&M
18 expenses and revenues associated with these assets. An adjustment was made to
19 FERC Account 596, Maintenance of Street Lights, to eliminate the expenses
20 associated with the sale of street light to the City of Golden, as shown on
21 Attachment DAB-1, Schedule 124.

1 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO 2018 HTY RELATED TO THE CITY**
2 **OF BOULDER’S PROPOSED MUNICIPALIZATION AND SEPARATION CASES.**

3 A. The Company has made adjustments to the 2018 HTY related to the City of
4 Boulder’s proposed municipalization and separation cases before the Commission,
5 as discussed by Company witness Mr. Dietenberger. First, the Company has
6 made adjustments to A&G expenses and payroll taxes to eliminate any costs
7 associated with the municipalization case that are not reimbursable from the City of
8 Boulder. Second, beginning in September 2017, with the Commission’s order in
9 Proceeding No. 15-0589E, the Company is currently being reimbursed from the
10 City of Boulder for its costs related to the separation of assets. During 2018, the
11 Company billed the City of Boulder for these costs incurred in 2017 and 2018, and
12 recorded reductions to the Distribution O&M and A&G expenses. I have made
13 adjustments to eliminate both the charges and the credits booked to Distribution
14 O&M, A&G expenses, and payroll taxes for any 2017 and 2018 costs being
15 reimbursed by the City of Boulder, resulting in no net costs in base rates associated
16 with these transactions. All of the adjustments related to the City of Boulder
17 municipalization and separation cases are shown on Attachment DAB-1,
18 Schedule 235.

1 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE ANY INCREMENTAL**
2 **EXPENSES ASSOCIATED WITH PROVIDING MUTUAL AID TO PUERTO RICO**
3 **TO REPAIR DAMAGE CAUSED BY HURRICANE MARIA.**

4 A. As discussed by Company witness Mr. Nickell, Xcel Energy received a request for
5 assistance on December 16, 2017, and was one of more than 20 electric
6 companies committed to accelerating ongoing power-restoration efforts after
7 Hurricane Maria hit the island of Puerto Rico in September, 2017. This assistance
8 is referred to as Mutual Aid. Crews from across Xcel Energy operating companies,
9 including Public Service, were sent to Puerto Rico in late January, 2018. The
10 Company was reimbursed for their costs in this restoration effort. The costs were
11 recorded in FERC Account 588, Miscellaneous Distribution Operations expense.
12 The reimbursed revenues were recorded in FERC Account 456, Miscellaneous
13 Revenue. Adjustments were made to eliminate the non-labor costs from
14 Distribution O&M expenses and to eliminate the revenue from Miscellaneous
15 Revenue. Internal labor costs were not eliminated because these costs would have
16 been incurred regardless if the work was being done in Puerto Rico or Colorado.
17 The adjustments to Distribution O&M are shown on Attachment DAB-1,
18 Schedule 250.

19

1 **XIII. CUSTOMER OPERATIONS EXPENSE ADJUSTMENTS**

2 **Q. WHAT ADJUSTMENTS HAVE YOU MADE TO CUSTOMER OPERATIONS**
3 **EXPENSES?**

4 A. Adjustments were made to: 1) include interest expense on customer deposits; 2)
5 adjust the DSM expenses to the level of DSM costs approved by the Commission
6 in the 2009 Rate Case; and 3) eliminate the Renewable*Connect Program
7 Administration Costs. In addition, as previously mentioned, an adjustment was
8 made to eliminate prior period expenses associated with the Colorado Use Taxes
9 from customer operations accounts that were recorded in the 2018 HTY, as shown
10 on Attachment DAB-1, Schedule 257.

11 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE INTEREST EXPENSE ON**
12 **CUSTOMER DEPOSITS.**

13 A. As I previously discussed, the Company includes customer deposits as a
14 reduction to rate base, and is also allowed to include the related interest as an
15 addition to Customer Operations expense. The customer deposit interest rate
16 used in this rate review is 2.05 percent, which is the current Commission
17 approved rate effective January 1, 2019, as approved in Decision No. C18-0937,
18 Proceeding No.18M-0732E. The adjustment is shown on Attachment DAB-1,
19 Schedule 230.

20 **Q. PLEASE DISCUSS THE ADJUSTMENT TO DSM COSTS.**

21 A. In the 2009 Rate Case, the Company included the 2010 DSM costs in base
22 rates, equal to approximately \$89 million. The Company is not proposing to

1 change the level of DSM costs in base rates. The amount of DSM expense in
2 the HTY recorded in FERC Account 908, Customer Assistance Expense is equal
3 to the Company's total DSM expenses, which is greater than the level of DSM
4 costs in base rates, the difference is being collected through the DSMCA. An
5 adjustment is made to reduce the DSM expenses to the level of DSM costs
6 approved in the 2009 Rate Case. The adjustment is shown on Attachment
7 DAB-1, Schedule 222.

8 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE THE**
9 **RENEWABLE*CONNECT PROGRAM ADMINISTRATION COSTS.**

10 A. As approved by the Commission in Proceeding No. 16A-0055E, the
11 Renewable*Connect Charge in the tariff includes the recovery of program
12 administration costs. Program administration costs include any direct program
13 administration costs (labor), marketing/outreach costs and costs to build and
14 maintain IT systems to support the Renewable*Connect programs. These costs
15 are primarily recorded in Customer Operations expenses and have been eliminated
16 from base rates in this rate review. In addition, there are labor-related costs in
17 recorded in Administrative and General expense and Payroll Taxes that have also
18 been eliminated. The adjustments are shown on Attachment DAB-1,
19 Schedule 258.

1 **Q. HAVE YOU INCLUDED SAFETY, CONSERVATION, AND CUSTOMER**
2 **PROGRAM RELATED ADVERTISING COSTS IN THE COST OF SERVICE?**

3 A. Yes, these types of advertising expenses are included in the cost of service study
4 presented in this rate review. The Company is providing copies of the ads for
5 the 12-month period ending December 31, 2018, along with their related costs in
6 Attachment DAB-10.

7

1 **XIV. ADMINISTRATIVE & GENERAL EXPENSE ADJUSTMENTS**

2 **Q. WHAT ADJUSTMENTS HAVE YOU MADE TO A&G EXPENSES?**

3 A. Adjustments were made to:

- 4 1) Eliminate a majority of the Company's aviation expenses;
- 5 2) Eliminate certain employee expenses;
- 6 3) Eliminate expenses associated with trading activities;
- 7 4) Adjust FERC Account 922, for additional shared asset costs for AGIS;
- 8 5) Adjust property insurance expenses for the Rush Creek Wind project;
- 9 6) Adjust the level of pension and benefits expenses in the HTY to the 2019
- 10 level of costs;
- 11 7) Eliminate the pension expense amount that was deferred in the 2018 HTY
- 12 above the pension expense baseline;
- 13 8) Adjust active healthcare expense for claims incurred-but-not-reported;
- 14 9) Adjust retiree medical expenses to zero out the negative expenses;
- 15 10) Adjust the regulatory Commission expense for the Commission's current
- 16 level of assessment fees;
- 17 11) Include the incremental costs for preparing and litigating this rate review
- 18 and other cases that have been deferred; and,
- 19 12) Eliminate certain advertising expenses;

20 In addition, as previously mentioned, adjustments were made to eliminate prior
21 period expenses, as shown on Attachment DAB-1, Schedules 236 and 257; an
22 adjustment was made to eliminate Mountain West Transmission Group expenses
23 from A&G accounts that were recorded in the 2018 HTY, as shown on Attachment
24 DAB-1, Schedule 234; an adjustment was made to eliminate amounts recorded in
25 A&G expenses associated with the municipalization and separation efforts of the
26 City of Boulder, as shown on Attachment DAB-1, Schedule 235; and, an

1 adjustment was made to eliminate Renewable*Connect program administration
2 costs recorded in A&G expenses, as shown on Attachment DAB-1, Schedule 258.

3 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ELIMINATE CERTAIN AVIATION**
4 **EXPENSES ASSOCIATED WITH THE CORPORATE AIRCRAFT.**

5 A. The Company is proposing to recover 11.194 percent of the costs associated with
6 the corporate aircraft in base rates. An adjustment was made to eliminate 88.806
7 percent of the corporate aircraft costs included in the HTY cost of service study
8 totaling (\$1,302,614) and shown on Attachment DAB-1, Schedule 224. The
9 adjustment to eliminate a majority of corporate aircraft costs is based on a study of
10 the Company's corporate aircraft usage between Xcel Energy's corporate
11 headquarters in Minneapolis, Minnesota and the other Xcel Energy Operating
12 Company headquarters in Denver, Colorado and Amarillo, Texas in the 2018 HTY.
13 The corporate aircraft costs were compared to equivalent commercial aircraft costs
14 to determine the percentage eliminated. Some aviation expenses are recorded as
15 labor expenses in the Company accounting system. Therefore, as with the other
16 adjustments to employee labor expenses, adjustments were made to Taxes Other
17 Than Income Taxes for the related payroll taxes.

18 **Q. PLEASE DISCUSS THE ADJUSTMENT THE COMPANY MADE TO ELIMINATE**
19 **CERTAIN EMPLOYEE EXPENSES.**

20 A. The employee expense adjustment resulted from a review of the actual accounting
21 transactions for the 12 months ending December 31, 2018. The review identified
22 approximately (\$188,827) in certain costs recorded in operating accounts and

1 assigned to the Electric Department that did not meet travel policy guidelines as
2 recoverable from customers. We searched electronically the employee expense
3 transactions that were allocated or assigned to the Company and incorrectly
4 recorded to operating accounts based on using key words and categories. This
5 analysis is similar to what we have filed in prior rate cases. The adjustment is
6 shown on Attachment DAB-1, Schedule 227.

7 **Q. PLEASE DISCUSS THE ADJUSTMENT THE COMPANY MADE TO ELIMINATE**
8 **EXPENSES ASSOCIATED WITH THE TRADING ACTIVITIES.**

9 A. As previously discussed, the Company made adjustments to eliminate expenses
10 associated with trading activities. Adjustments were made to FERC Account 920,
11 Administrative Salaries, FERC Account 921, Administrative Office Supplies, FERC
12 Account 925, Injuries and Damages, FERC Account 926, Employee Pension and
13 Benefits, and FERC Account 930.1, General Advertising, as shown on Attachment
14 DAB-1, Schedule 253.

15 **Q. PLEASE DISCUSS THE ADJUSTMENT THE COMPANY MADE FOR**
16 **ADDITIONAL SHARED SERVICE CREDITS ASSOCIATED WITH AGIS.**

17 A. As discussed by Company witness Mr. Nickell, the AMI software head-end asset
18 currently being used by Public Service is also going to be used by other Operating
19 Companies of Xcel Energy with the deployment of AMI meters. This asset will be
20 considered a shared asset for purposes of accounting. Company witness Ms. Wold
21 discusses the shared asset calculation. The Company has made an adjustment to
22 FERC Account 922, Administrative Expenses Transferred – Credit for the amounts

1 that will be credited to the Company and charged to the other Operating
2 Companies for the use of this asset. The adjustment is presented on Attachment
3 DAB-1, Schedule 137.

4 **Q. PLEASE DISCUSS THE ADJUSTMENT TO PROPERTY INSURANCE FOR**
5 **RUSH CREEK?**

6 A. In 2018, the Company recorded property insurance associated with Rush Creek as
7 construction costs in CWIP. As previously discussed, Rush Creek was placed into
8 service in December 2018. The Company will be incurring property insurance
9 expense in 2019. Therefore, an adjustment was made to FERC Account 924,
10 Property Insurance, to reflect a full year of property insurance associated with Rush
11 Creek, as shown on Attachment DAB-1, Schedule 231.

12 **Q. PLEASE DISCUSS THE LEVEL OF PENSION AND BENEFITS EXPENSE**
13 **INCLUDED IN THE 2018 HTY.**

14 A. As discussed by Company witness Mr. Schrubbe, the qualified pension and non-
15 qualified pension expense, active healthcare expense and other employee benefit
16 expenses at the 2019 level are included in the 2018 HTY presented in this rate
17 review. The pension and benefits adjustments are shown on Attachment DAB-1,
18 Schedule 233. As discussed by Ms. Trammell, the Company is proposing to
19 continue to use a pension expense tracker, in which the retail pension costs in
20 the 2018 HTY will set the level of pension expenses for the deferral beginning
21 January 1, 2020. The amount of the 2018 HTY retail pension expenses are
22 \$16,199,266, are shown below in Table DAB-D-7.

1

Table DAB-D-7

	Total Electric	Retail Allocator	CPUC Amount
Qualified Pension	\$16,569,574	94.04%	\$15,581,650
Non-Qualified Pension	\$ 656,793	94.04%	\$ 617,634
Total	\$17,226,367		\$16,199,266

2

Pension expenses incurred beginning with the effective date of rates in this rate review, expected January 1, 2020 that are greater or lower than the 2018 HTY level will be deferred in a regulatory asset/liability account, and any regulatory asset/liability would be recovered in a future rate case.

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Q. PLEASE DISCUSS THE ADJUSTMENT TO PENSION AND BENEFITS EXPENSE TO ELIMINATE THE AMOUNT THAT WAS DEFERRED IN THE 2018 HTY ABOVE THE PENSION EXPENSE BASELINE ESTABLISHED IN THE 2014 ELECTRIC RATE CASE.

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A. An adjustment was made to eliminate the pension expense amount that was deferred in the 2018 HTY above the pension expense baseline established in the 2014 Electric Rate Case, in order to reflect the current level of pension expense in this rate review, as discussed by Company witness Mr. Schrubbe. In addition, the Company is proposing to amortize the deferred pension expenses in this rate review as discussed later in my Direct Testimony. The adjustment to eliminate the pension expense that was deferred in the 2018 HTY is shown on Attachment DAB-1, Schedule 233.

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1 **Q. PLEASE DISCUSS THE ADJUSTMENT THE COMPANY MADE RELATED TO**
2 **ACTIVE HEALTHCARE CLAIMS INCURRED-BUT-NOT-REPORTED.**

3 A. As discussed by Company witness Mr. Schrubbe, the actual amount booked in
4 the 2018 HTY for active healthcare expense is an estimate at year end. Claims
5 that are incurred in the HTY but not reported until after the books close should be
6 adjusted in the HTY. This adjustment in the amount of \$345,314 is a decrease to
7 FERC Account 926, Employee Pensions and Benefits expense as shown on
8 Attachment DAB-1, Schedule 228.

9 **Q. PLEASE DISCUSS THE ADJUSTMENT TO EMPLOYEE PENSION AND**
10 **BENEFIT EXPENSES RELATED TO RETIREE MEDICAL EXPENSES.**

11 A. As discussed by Company witness Mr. Schrubbe, the Company recorded
12 negative retiree medical expenses in 2018. The Company is proposing an
13 adjustment similar to what was approved in the recent 2017 Gas Rate Case, to
14 zero out the negative expense, in other words increase expense, and lower the
15 prepaid balance in rate base, as shown on Attachment DAB-1, Schedule 255.

16 **Q. PLEASE DISCUSS THE ADJUSTMENT THE COMPANY MADE RELATED TO**
17 **THE ADMINISTRATION FEES PAID TO THE COMMISSION.**

18 A. The Company made an adjustment to FERC Account 928, Regulatory Commission
19 Expense in the 2018 HTY to reflect the Commission administration fees for the
20 fiscal year July 1, 2018 through June 30, 2019, as shown on Attachment DAB-1,
21 Schedule 229. The 2018 books and records has this level of Commission

1 administration fees through December 31, 2018. The adjustment is to bring in the
2 expenses through June 30, 2019 in the 2018 HTY.

3 **Q. PLEASE DESCRIBE THE ADJUSTMENT TO A&G EXPENSE FOR COSTS**
4 **INCURRED FOR RATE CASE EXPENSES OR OTHER REGULATORY**
5 **PROCEEDINGS BEFORE THE COMMISSION IN WHICH THE COMPANY HAS**
6 **DEFERRED THE COSTS FOR FUTURE RECOVERY.**

7 A. As discussed by Company witness Ms. Trammell, this adjustment includes the
8 actual costs incurred to date, plus the estimated incremental costs of preparing,
9 filing and litigating this rate review. Such incremental costs include the cost of
10 customer noticing, duplicating, postage, consultant and outside witness fees,
11 transcripts, and outside legal fees. In addition, the Company has also included the
12 incremental costs associated with other regulatory proceedings before the
13 Commission into the total rate case expenses presented in this rate review,
14 including: the 2016 Depreciation Case; the 2016 Phase II Rate Case expenses;
15 the 2016 Phase II Electric Rate Case pilot expenses; and the dismissed 2017
16 Electric Rate Case (Proceeding No. 17AL-0649E), which includes costs for
17 settlement proposals related to the TCJA Revised Settlement in the TCJA
18 Statewide Proceeding (Proceeding No. 18M-074EG), and costs related to
19 bifurcated TCJA Proceeding (Proceeding No. 18M-0401E) for an Administrative
20 Law Judge to determine if the Revised Settlement was in the public interest, net of
21 any expenses supporting the TCJA quarterly reporting in the miscellaneous 2018
22 TCJA proceeding. The Company is proposing to amortize the total of these costs

1 over three years, effective with the base rates in this rate review. The Company
2 has requested that rates become effective in this rate review on January 1, 2020,
3 resulting in a 36-month amortization period. In general, the amortization period
4 should reflect the amount of time the Company expects between rate cases, which
5 is the average period between electric rate cases since the 2011 Rate Case. The
6 rate case expense adjustment to A&G expense is shown on Attachment DAB-1,
7 Schedule 123.

8 **Q. HAS THE COMPANY INCLUDED ANY EXPENSE IN THE COST OF SERVICE**
9 **STUDY PRESENTED IN THIS RATE REVIEW ASSOCIATED WITH RATE**
10 **CASE EXPENSES FROM THE 2014 ELECTRIC RATE CASE?**

11 A. No. The rate case expenses from the 2014 Electric Rate Case were amortized
12 over a 36-month period, which ended December 31, 2017.

13 **Q. WHAT ADVERTISING COSTS WERE ELIMINATED?**

14 A. Consistent with prior Commission rulings, advertising expenses related to brand
15 or promotional advertising booked in FERC Account 930.1, Miscellaneous A&G
16 expense, in the amount of (\$3,260,934) have been eliminated, as shown on
17 Attachment DAB-1, Schedule 237.

1 **XV. DEPRECIATION EXPENSE ADJUSTMENTS**

2 **Q. PLEASE DESCRIBE THE ADJUSTMENTS TO DEPRECIATION EXPENSE.**

3 A. Several adjustments to depreciation expense have been made in the HTY cost of
4 service study presented in this rate review. Adjustments were made to:

- 5 1) Reclassify Intangible Plant-related depreciation expenses to functional
6 depreciation expense accounts (Attachment DAB-1, Schedule 139);
- 7 2) Adjust depreciation expenses related to the plant adjustments as previously
8 discussed, e.g., Holy Cross Distribution Substations, Pawnee Control Panel,
9 Golden Street Lights, AGIS, Wildfire Mitigation, 2019 Plant Additions, and
10 Rush Creek (Attachment DAB-1, Schedules 125, 129, 124, 137, 156, 135,
11 140, and Attachment DAB-12);
- 12 3) Include the results of new depreciation rates approved in the 2016
13 Depreciation Case, including the amortization of the early plant retirements;
- 14 4) Annualize the year-end depreciation expense at the year-end 2018 level;
15 and,
- 16 5) Include the 2019 level of depreciation expense associated with the 2019
17 capital additions.

18 **Q. PLEASE DISCUSS THE ADJUSTMENT FOR THE NEW DEPRECIATION**
19 **RATES.**

20 A. Company witness Ms. Wold sponsors the new depreciation study and associated
21 depreciation rates, approved in the 2016 Depreciation Case. Consistent with her
22 testimony, I have incorporated the annual impact of the changes in depreciation
23 rates to depreciation expense in the HTY presented in this rate review, shown on
24 Attachment DAB-1, Schedule 232. Please note the Company implemented the
25 Common plant depreciation rates effective January 1, 2018, following a final
26 decision in the 2017 Gas Rate Case, Proceeding No. 17AL-0363G. In addition, the

1 Company is proposing a new service life for the AGIS AMI meters that is reflected
2 in the depreciation expense presented in this rate review, as discussed by
3 Company witness Ms. Wold. The Company will implement the change in the
4 Electric utility Production, Transmission, Distribution, General, and Intangible
5 depreciation rates with the effective date of rates from this rate review, to match
6 when revenue begins to be collected for these expenses.

7 **Q. PLEASE DISCUSS THE AMORTIZATION OF THE EARLY PLANT**
8 **RETIREMENTS.**

9 A. As discussed by Company witness Ms. Wold, the Company is proposing to
10 amortize the balances of the Retired Generating Units regulatory assets, as well as
11 the Craig Unit 1 regulatory asset over a seven year amortization period, consistent
12 with the 2016 Depreciation Case Settlement Agreement, approved by the
13 Commission in Decision No. R16-1143, in the 2016 Depreciation Case. The
14 amortization of the Retired Generating Units regulatory assets, and the new
15 depreciation rates have been assumed to begin on January 1, 2020, the requested
16 effective date of rates in this rate review. For the 2018 HTY, a full year of the
17 amortization has been reflected. However, the actual amortization and changes in
18 depreciation rates will begin to be recorded on the books with the effective date of
19 rates from this rate review. The adjustment for the early plant retirement
20 amortization is shown on Attachment DAB-1, Schedule 232.

1 **Q. PLEASE DISCUSS THE ADJUSTMENT TO ANNUALIZE THE YEAR-END**
2 **DEPRECIATION EXPENSE IN THE HTY COST OF SERVICE.**

3 A. The Company has included an adjustment to the 2018 HTY to reflect the
4 December 31, 2018 level of depreciation expense based on the December 2018
5 year-end plant balances. This adjustment is a known and measurable adjustment
6 that will occur within one year of the test year, and is consistent with prior
7 Commission precedent. The adjustment is shown on Attachments DAB-1,
8 Schedule 226.

9 **Q. PLEASE DISCUSS THE ADJUSTMENT TO INCLUDE DEPRECIATION**
10 **EXPENSES ASSOCIATED WITH THE 2019 CAPITAL ADDITIONS**
11 **ADJUSTMENT.**

12 A. As previously discussed, the Company is making an adjustment in this rate review
13 to include the 2019 plant additions expected to be in-service before
14 December 31, 2019, at the 2019 year-end level. Therefore, an adjustment was
15 made to include the annualized 2019 depreciation expense associated with these
16 capital additions, including the AGIS and Wildfire Mitigation (Distribution portion)
17 projects. The adjustment is presented on Attachment DAB-1, Schedule 140

1 **XVI. AMORTIZATION EXPENSE ADJUSTMENTS**

2 **Q. PLEASE DESCRIBE THE ADJUSTMENTS TO AMORTIZATION EXPENSE.**

3 A. Several adjustments to amortization expense have been made in the HTY cost of
4 service study presented in this rate review. Adjustments were made to:

- 5 1) Eliminate the amortization of the property tax regulatory asset balance;
- 6 2) Eliminate property tax amount that was deferred in the 2018 HTY above the
7 property tax expense baseline;
- 8 3) Eliminate the amortization of net legacy prepaid pension regulatory asset;
- 9 4) Include the amortization of the property tax regulatory asset balance;
- 10 5) Include the amortization of the pension expense regulatory liability;
- 11 6) Include an amortization associated with the ICT regulatory assets;
- 12 7) Include an amortization associated with the AGIS CPCN projects;
- 13 8) Include an amortization associated with the sale of certain assets; and
- 14 9) Include an amortization of the Colorado Use Tax liability.

15 **Q. PLEASE EXPLAIN THE ADJUSTMENTS TO THE 2018 HTY AMORTIZATION**
16 **EXPENSE ASSOCIATED WITH THE 2014 ELECTRIC RATE CASE.**

17 A. There are three adjustments to amortization expense that were associated with
18 the 2014 Electric Rate Case that were eliminated from the 2018 HTY. First, an
19 adjustment was made to eliminate the amortization of the property tax regulatory
20 asset balance that accumulated during 2012 through 2014 as approved in the 2014
21 Electric Rate Case. This property tax regulatory asset amortization ended
22 December 31, 2017; however, the Company has continued to expense this amount
23 in 2018 and credit the property tax deferred balance. The Company has made an
24 adjustment to eliminate this expense from the 2018 HTY. Second, an adjustment
25 was made to eliminate the property tax expense that was deferred in the 2018 HTY

1 above the property tax baseline that was established in the 2014 Electric Rate
2 Case, in order to reflect the current level of property taxes expense in this rate
3 review. Finally, the Company has made an adjustment to the 2018 HTY to
4 eliminate the amortization of the Legacy Prepaid Pension Asset established in
5 the 2014 Electric Rate Case. As previously discussed, in the Commission-
6 approved TCJA Settlement, the Company agreed to apply a portion of the TCJA
7 savings to the Legacy Prepaid Pension Asset. As a result, as discussed by
8 Company witness Mr. Schrubbe, the Legacy Prepaid Pension Asset balance is \$0
9 (zero) in mid-2019. However, the Company is expecting to continue this
10 amortization through the end of 2019, or until rates are effective from this rate
11 review, and reduce the Prepaid Pension Asset in rate base. These adjustments to
12 eliminate amortization expense from the 2018 HTY are shown on Attachment
13 DAB-1, Schedule 201.

14 **Q. ARE THERE ANY AMORTIZATIONS FROM THE 2014 ELECTRIC RATE CASE**
15 **THAT ARE NOT BEING ADDRESSED IN THIS RATE REVIEW?**

16 A. Yes. There are two amortizations from the 2014 Electric Rate Case that have
17 expired and are not being addressed in this rate review. First, as I previously
18 mentioned, the rate case expense amortization from the 2014 Electric Rate Case
19 expired at the end of December 2017. Therefore, there is no adjustment to remove
20 any amortization expense from FERC Account 928, Regulatory Commission
21 expense. Second, in the 2014 Electric Rate Case, the Company included an
22 amortization of Mountain Pine Beetle (MPB) costs which were incurred from

1 January 1, 2013 through December 31, 2014 above or below the \$6 million in base
2 rates. The MPB amortization ended December 31, 2017, and therefore no
3 adjustment was required in the 2018 HTY.

4 **Q. DOES THE COMPANY PROPOSE IN THIS RATE REVIEW ANY**
5 **AMORTIZATION OF THE REGULATORY ASSETS AND LIABILITIES**
6 **APPROVED IN THE 2014 ELECTRIC RATE CASE?**

7 A. Yes. In the 2018 HTY, the Company is proposing to amortize two of the regulatory
8 assets approved in the 2014 Electric Rate Case. These amortizations include the
9 deferred property taxes and the deferred pension expenses and discussed in detail
10 below.

11 **Q. PLEASE DISCUSS THE DEFERRED PROPERTY TAX AMORTIZATION.**

12 A. As approved by the Commission in the 2014 Electric Rate Case, the Company has
13 deferred property taxes since the last rate case. The Company has recorded a
14 regulatory asset for the difference in the retail property taxes included in base rates
15 in the 2014 Electric Rate Case and the actual incurred retail property taxes
16 beginning with calendar year 2015. The deferral from the last rate case will
17 continue until new rates are approved in this current case. The level of retail
18 property taxes included in base rates in the 2014 Electric Rate Case was
19 \$109,506,702. The Company is proposing in the 2018 HTY to amortize the actual
20 deferred retail property tax deferred balance through December 31, 2018, plus the
21 estimated 2019 deferral. Any difference in the actual 2020 property taxes from the
22 level of retail property taxes in this rate review (2018 HTY baseline), plus the

1 deferrals through the effective date of rates in this rate review, will be recovered in
2 the next rate case. In the 2018 HTY, the forecasted deferral through
3 December 31, 2019 is being amortized over five years. This amortization period is
4 consistent with the Settlement Agreement in the 2014 Electric Rate Case that
5 required the amortization to be over the same number of years that the balance
6 accumulated. The amortization of the property tax deferred balance is shown on
7 Attachment DAB-1, Schedule 238.

8 **Q. PLEASE DISCUSS THE PENSION EXPENSE AMORTIZATION.**

9 A. As approved by the Commission in the 2014 Electric Rate Case, the Company has
10 deferred pension expenses since the last rate case. The Company has recorded
11 regulatory liability account for the difference in retail pension expense included in
12 base rates from the 2014 Electric Rate Case and the actual pension expenses.
13 The actual retail pension expenses have been lower than the amount in base rates,
14 resulting in a regulatory liability. The deferral from the 2014 Electric Rate Case will
15 continue until new rates are approved in this current case. The level of retail
16 pension expenses included in base rates in the 2014 Electric Rate Case was as
17 follows:

18 Non-Qualified Pension Expense	\$883,950
19 Qualified Pension Expense	\$21,086,171

20 The Company is proposing in the 2018 HTY to amortize the actual deferred retail
21 pension expense balance through December 31, 2018. Any difference in the
22 actual 2020 pension expense deferral from the level of retail pension expenses in

1 this rate review (2018 HTY baseline), plus the deferrals through the effective date
2 of rates in this rate review, will be recovered in the next rate case. In the 2018
3 HTY, the forecasted deferral through December 31, 2018 is being amortized over
4 three years, consistent with the amortization period proposed in this rate review for
5 other regulatory assets/liabilities, as discussed below. The amortization for the
6 pension expense deferred balance is shown on Attachment DAB-1, Schedule 238.

7 **Q. PLEASE DISCUSS THE ICT PROJECTS AMORTIZATION.**

8 A. As discussed by Company witness Mr. Ihle, the Commission approved the
9 installation of two new ICT projects, the Panasonic Project and the Stapleton
10 Project, and the deferral of capital expenditures and O&M expenses in a regulatory
11 asset account in Decision No. C16-0196, Proceeding No. 15A-0847. The
12 Company has included in the 2018 HTY, the amortization of the regulatory asset
13 balance associated with the capital expenditures of the ICT projects at
14 December 31, 2018 of \$8,769,166, over a 10 year period, the estimated life of
15 these assets. The Company has also included in the 2018 HTY, the amortization
16 of the regulatory asset balance associated with the O&M expenses of the ICT
17 projects at December 31, 2018 of \$13,806, over a three year period, consistent with
18 the amortization period proposed in this rate review for other regulatory
19 assets/liabilities. Any ICT project capital expenditures or O&M expenses incurred
20 through December 31, 2019 will continue to be deferred and included in a future
21 rate case. The amortization for the ICT projects deferred balances are shown on
22 Attachment DAB 1, Schedule 238.

1 **Q. DOES THE COMPANY EXPECT ADDITIONAL CAPITAL EXPENDITURES OR**
2 **O&M EXPENSES ASSOCIATED WITH THE ICT PROJECTS AFTER 2019?**

3 A. As discussed by Company witness Mr. Ihle, the Company does not expect to incur
4 any additional capital expenditures after 2019, but does expect on-going O&M
5 expenses. However, the exact level of O&M expenses is not known at this time.
6 As supported by Mr. Ihle, the Company is proposing in this rate review to continue
7 deferring the on-going O&M expenses associated with the ICT projects, and will
8 seek to recover these costs in a future rate case.

9 **Q. PLEASE DISCUSS THE AMORTIZATION OF THE DEFERRED AGIS COSTS.**

10 A. As approved by the Commission in the AGIS CPCN case, Proceeding
11 No. 16A-0588E, the Company has been deferring costs in 2018 associated with the
12 AMI, IVVO and the associated FAN projects. The Company has set up two
13 deferred accounting mechanisms for each project, one for O&M expenses and the
14 second for the capital investment. The capital investment costs the Company is
15 deferring is the depreciation expense. The capital investment through December
16 31, 2018 was not greater than \$50 million, therefore no interest has been accrued.
17 The Company has included in the 2018 HTY, the amortization of the regulatory
18 asset balance associated with the AGIS CPCN projects of \$1,841,073, over a
19 three-year period, consistent with the other amortization periods requested in this
20 rate review. The amortization for the AGIS CPCN projects deferred balances are
21 shown on Attachment DAB-1, Schedule 238.

1 **Q. DOES THE COMPANY EXPECT TO CONTINUE THE DEFERRAL OF AGIS**
2 **CPCN PROJECT COSTS AFTER THE IMPLEMENTATION OF RATES IN THIS**
3 **RATE REVIEW?**

4 A. Yes. As discussed by Company witness Ms. Trammell, and consistent with the
5 Commission approved Settlement Agreement in the AGIS CPCN case, the
6 Company will continue deferred accounting for O&M as well as capital investments
7 beginning with the effective date of rates from this rate review. The Settlement
8 Agreement stated that “Settling Parties agree to continued deferred accounting for
9 O&M expenses as well as capital investments beyond the first rate case in which
10 those costs could be included in base rates.”¹⁵ Beginning with the effective date of
11 rates in this rate review, the Company will defer AGIS CPCN costs above the level
12 of costs in the 2018 HTY. I summarize the level of AGIS CPCN costs in the 2018
13 HTY below in Table DAB-D-9.

14 **Q. PLEASE DISCUSS THE AMORTIZATION OF THE GAIN ON SALE OF**
15 **CERTAIN ASSETS.**

16 A. As discussed by Company witness Ms. Trammell, the Company is proposing to
17 amortize the gain on the sale of certain assets in this rate review. The adjustment
18 in the 2018 HTY related to the gain on sale of utility property relates to the
19 Green/Clear Lakes property, which was sold on January 6, 2016 and is
20 discussed by Company witness Ms. Trammell. Ms. Trammell further explains for
21 depreciable assets that have been included in the Company’s regulated rate

¹⁵ Proceeding No. 16AL-0588E, Settlement Agreement, Sections I.B.1, II.D.3.b, and III.E.2.

1 base, Public Service proposes that the net gains and losses be allocated
2 between customers and the Company based on the percentage of the
3 depreciable asset that has been depreciated, with the depreciated percentage
4 portion of the gain or loss allocated to customers and the remainder to the
5 Company. I would note the Green/Clear Lakes property is recorded on the
6 books and records as Common General property. The amount of the gain on the
7 sale of the depreciable property included in 2018 HTY has been allocated to the
8 electric department based on the Common Plant allocator. The Company,
9 consistent with other amortizations proposed in this rate review, is proposing to
10 amortize this gain on the sale of utility property over three years, and the
11 unamortized balance has been included in rate base. The gain on the sale of
12 assets is being amortized over a 36-month period, consistent with the other
13 amortization periods proposed in this rate review. The amortization for the gain on
14 the sale of certain assets is shown on Attachment DAB-1, Schedule 238.

15 **Q. PLEASE DISCUSS THE AMORTIZATION OF THE COLORADO USE TAX**
16 **LIABILITY.**

17 A. As previously discussed, the Company is proposing to amortize the Colorado Use
18 Tax liability applicable to purchases for the period 2014 through 2017 that was
19 paid in 2018. The Company is requesting to amortize the 2014 through 2017
20 expenses over three years, similar to the other amortizations proposed in this
21 rate review. The adjustment is presented on Attachment DAB-1, Schedule 238.

1 **Q. PLEASE SUMMARIZE ALL OF THE PROPOSED NON-PLANT**
 2 **AMORTIZATIONS INCLUDED IN THIS RATE REVIEW.**

3 A. Please see Table DAB-D-8 below, which shows the non-plant amortizations
 4 included in the 2018 HTY.

Table DAB-D-8

Description	Deferred Balance	Time Period	Start Date	2018 HTY
Property Tax	\$ 12,949,355	60 Months	1/1/2020	\$ 2,589,871
Pension	\$ 3,320,547	36 Months	1/1/2020	\$ 1,106,849
ICT Capital	\$ 8,769,166	120 Months	1/1/2020	\$ 876,917
ICT O&M	\$ 13,806	36 Months	1/1/2020	\$ 4,602
AGIS CPCN Costs	\$ 1,841,073	36 Months	1/1/2020	\$ 613,691
Gain on the Sale of Assets	\$ (115,548)	36 Months	1/1/2020	\$ (38,516)
Colorado Use Tax	\$ 968,269	36 Months	1/1/2020	\$ 322,756
Rate Case Expenses	\$ 7,669,077	36 Months	1/1/2020	\$ 2,556,359
Total				\$ 8,032,529

6 As previously discussed in my Direct Testimony, in the 2018 HTY, the Company is
 7 proposing an amortization period of 36 months for most of regulatory
 8 assets/liabilities except for Property Tax and the ICT capital projects. The
 9 Company is proposing an amortization of six years for the Property Tax deferral,
 10 consistent with the period of time the deferral was accrued, and an amortization
 11 of 10 years for the ICT projects, the expected life of these assets.

12 **Q. PLEASE SUMMARIZE THE EXPENSE LEVELS INCLUDED IN THIS RATE**
 13 **REVIEW THAT WILL BE USED AS THE BASIS FOR DEFERRAL BEGINNING**
 14 **WITH THE EFFECTIVE DATE OF RATES FROM THIS RATE REVIEW.**

15 A. Please see Table DAB-D-9 below.

1

Table DAB-D-9

	<i>2018 HTY</i>
Property Tax Expense	\$ 145,551,258
Qualified Pension Expense	\$ 15,581,650
Non-Qualified Pension Expense	\$ 617,634
AGIS CPCN O&M	\$ 7,708,445
AGIS CPCN Capital Investment	\$ 6,182,174
Wildfire Mitigation O&M	\$ 10,860,710
Wildfire Mitigation Capital Investment	\$ 742,109

2

The amounts presented in this table are the retail level of expenses in the 2018

3

HTY in this rate review.

1 **XVI. TAXES OTHER THAN INCOME TAX EXPENSE ADJUSTMENTS**

2 **Q. ARE THERE ANY NEW TAXES OTHER THAN INCOME TAXES PRESENTED**
3 **IN THIS RATE REVIEW FROM THAT PRESENTED IN PRIOR RATE CASES?**

4 A. Yes. As discussed by Company witness Ms. Koch, the Company has been earning
5 enterprise zone investment tax credits (“EZITCs”) for several years, subject to
6 taxable income limitations. The Company had recognized EZITCs as a tax credit in
7 the income tax calculation. However, as a result of Rush Creek being placed in-
8 service in 2018, the Company will now recognize a Colorado Renewable Energy
9 Investment Tax Credit or renewable “ITC” that is being limited to \$750 thousand
10 each year. The renewable ITC is a refundable credit that we cannot account for in
11 the income tax calculation. Instead, in 2018, the renewable ITC was recorded as a
12 credit to FERC Account 408, Taxes Other Than Income, and included in the 2018
13 HTY on Attachment DAB-1, Schedule 201.

14 **Q. PLEASE DESCRIBE THE ADJUSTMENTS TO PAYROLL TAX EXPENSE.**

15 A. Adjustments were made to eliminate the payroll taxes associated with all the labor
16 adjustments, as previously discussed. These adjustments are shown on the
17 following schedules:

- 18 1) Employee wage increases and incentive compensation (Attachment
19 DAB-1, Schedules 247 and 248;
- 20 2) Officers’ incentive compensation (Attachment DAB-1, Schedules 239,
21 240, and 241);
- 22 3) Aviation labor (Attachment DAB-1, Schedule 224);
- 23 4) Trading labor (Attachment DAB-1, Schedule 253);

- 1 5) Labor related to the City of Boulder municipalization and separation
- 2 efforts (Attachment DAB-1, Schedule 235); and
- 3 6) Renewable*Connect labor (Attachment DAB-1, Schedule 258).

4 **Q. PLEASE DISCUSS THE PRESENTATION OF PROPERTY TAX EXPENSE IN**
5 **THE 2018 HTY PRESENTED IN THIS RATE REVIEW.**

6 A. Company witness Ms. Koch addresses the property taxes on a total Company
7 basis. That information is then allocated to the electric, gas, thermal energy, and
8 non-utility departments based on our gross plant balances. The electric property
9 taxes are then allocated to the retail jurisdiction based on retail plant in service
10 allocation factor. In addition, as discussed by Company witness Ms. Trammell, the
11 Company is proposing to continue the property tax expense tracker. If property tax
12 expenses incurred in 2020 are greater or less than the level included in this rate
13 review, the difference will be deferred in a regulatory asset/liability account, and the
14 regulatory asset/liability would be brought forward for recovery in a future rate case.

15 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO PROPERTY TAX EXPENSE IN**
16 **THE 2018 HTY.**

17 A. The Company has made several adjustments for property taxes in this rate review.
18 First, as previously discussed, an adjustment was made to amortization expense in
19 the 2018 HTY to bring the property tax to the 2018 level, as a tracker was in place
20 as a result of the 2014 Electric Rate Case, which set the base amount at the 2013
21 level. Second, an adjustment was made to eliminate the property tax credit from
22 the City of Pueblo associated with the Comanche generating station. This property
23 tax credit, when paid by the City of Pueblo, is credited to retail customers through

1 their ECA recovery mechanism, and is not included in base rates. Third, an
2 adjustment was made to update the utility allocation of property taxes. The utility
3 allocation of property taxes in the 2018 books and records was based on the 2017
4 level of plant balances. An adjustment was made to reflect the utility allocator at
5 the 2018 level of plant balances. The result is an adjustment to lower the electric
6 property taxes in the 2018 HTY. Fourth, an adjustment was made to eliminate prior
7 period amounts booked in 2018. Fifth, as discussed by Company witness Ms.
8 Koch, an adjustment was made to increase property taxes for changes in property
9 tax rates as a result of the November 2018 elections. Finally, an adjustment was
10 made to bring the property taxes to the 2019 level, which includes the Rush Creek
11 Wind Project. These assets were not reflected in the 2018 level of property taxes.

,

1 **XVII. INCOME TAX EXPENSE ADJUSTMENTS**

2 **Q. HOW IS THE INCOME TAX EXPENSE CALCULATED FOR THE COST OF**
3 **SERVICE STUDY PRESENTED IN THIS RATE REVIEW?**

4 A. Taxable income is determined by calculating taxable income, after which
5 synchronized interest expense is deducted, taxable temporary additions/deductions
6 (these are also known as “Schedule M items”) were added, and permanent tax
7 differences are added, to arrive at taxable income. In the cost of service study
8 presented in this rate review, the Schedule M items, permanent tax differences, and
9 deferred income tax expense related to plant are detailed on Attachment DAB-1,
10 Schedule 200. The Schedule M items, permanent tax differences, and deferred
11 income tax expense related to non-plant are detailed on Attachment DAB-1,
12 Schedule 115. The state and federal income tax rates are then applied to taxable
13 income to arrive at current income tax expense. The federal income tax rate
14 reflects the 21 percent rate effective January 1, 2018 with the enactment of the
15 TCJA. Deferred income tax expense, the amortization of investment tax credits,
16 and tax credits are added to arrive at total tax expense. The taxable
17 additions/deductions and the deferred income taxes are being presented in this rate
18 review at the same level of detail, in order to properly allocate to the retail
19 jurisdiction. In the cost of service study, the deferred income taxes and tax credits
20 related to non-plant are detailed on Attachment DAB-1, Schedule 115.

1 **Q. IS THE COMPANY'S APPROACH TO CALCULATING INCOME TAXES THE**
2 **SAME AS IN PRIOR RATE CASES?**

3 A. Generally, yes. However, the Company has made three changes to the calculation
4 of income taxes in this rate review from prior rate cases. First, as discussed by
5 Company witness Ms. Koch, the state income tax rate used in this rate review is a
6 composite rate for Colorado and California state income taxes. Second, as
7 previously discussed, the Section 199 Domestic Production Deduction
8 ("Section 199") established by the American Jobs Creation Act of 2004 ("the Act")
9 was repealed with the TCJA. Therefore, the Section 199 credit is not included in
10 the income tax calculation in this rate review. Finally, as discussed later in my
11 Direct Testimony, the Enterprise Zone Investment Tax Credits that were previously
12 a tax credit in the income tax calculation are now recorded as a credit in FERC
13 Account 408, Taxes Other than Income Taxes.

14 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO INCOME TAX EXPENSE.**

15 A. The adjustments to current federal and state income tax expense and deferred
16 income tax expense include:

- 17 1) The plant adjustments previously discussed, e.g., Holy Cross Distribution
18 Substations, Pawnee Control Panel, Golden Street Lights, AGIS, Wildfire
19 Mitigation, 2019 Plant Additions, and Rush Creek (Attachment DAB-1,
20 Schedules 125, 129, 124, 137, 156, 135, 140, and Attachment DAB-12);
- 21 2) The elimination of accounts that are not included in the cost of service study
22 (Attachment DAB-1, Schedule 115); and,
- 23 3) Deferred tax expense includes an annual amount of amortization of the
24 excess ADIT as a result of implementing the TCJA (Attachment DAB-1,
25 Schedule 127).

1 **Q. IS THE COMPANY IN A NET OPERATING LOSS TAX POSITION IN THE 2018**
2 **HTY?**

3 A. No. As previously discussed, the Company is not in a NOL tax position in the 2018
4 HTY. The Company has enough taxable income in 2018 to use all of the income
5 tax addition/deductions. In addition, the Company does not have an NOL
6 carryforward from prior years. However, with any changes in the final Commission-
7 ordered revenue deficiency from the filed revenue deficiency, the NOL calculation
8 will need to be recalculated. If there is a NOL, an adjustment will have to be made
9 to include a Schedule M adjustment in the current income tax calculation to offset
10 the negative taxable income. This Schedule M will then multiplied by the composite
11 tax rate, and an adjustment will be made to deferred income tax expense and
12 ADIT. The NOL calculation is presented on Attachment DAB-1, Schedule 104.

13

1 **XVIII. GAIN ON SALE OF SO₂ ALLOWANCES AND UTILITY PLANT**

2 **Q. PLEASE DESCRIBE WHAT IS INCLUDED IN THE COST OF SERVICE STUDY**
3 **PRESENTED IN THIS RATE REVIEW FOR THE GAIN ON THE DISPOSITION**
4 **OF SO₂ ALLOWANCES.**

5 A. Any gains on the disposition of emission credits due to the Department of Energy
6 auction are included in 2018 HTY, as shown on Attachment DAB-1,
7 Schedule 201.

8 **Q. ARE THERE ANY GAINS ON THE SALE OF UTILITY PLANT INCLUDED IN**
9 **THIS RATE REVIEW?**

10 A. Yes, as previously discussed, the Company is proposing to amortize the gain on
11 sales of utility property, and has included an amortization of the gain in
12 amortization expense.

1 **XX. OTHER REVENUE ADJUSTMENTS**

2 **Q. PLEASE DESCRIBE THE OTHER REVENUES THAT ARE INCLUDED AS A**
3 **REDUCTION TO THE HTY COST OF SERVICE STUDY PRESENTED IN THIS**
4 **RATE REVIEW.**

5 A. The following other revenues accounts are included in the cost of service study
6 presented in this rate review, including: FERC Account 449, Provision for Rate
7 Refund; FERC Account 450, Late Payment Revenue; FERC Account 451,
8 Miscellaneous Service Revenue; FERC Account 454, Rent Revenue; FERC
9 Account 456.0, Other Electric Revenue; and FERC Account 456.1, Revenues from
10 Transmission of Electricity of Others. The Company used the 2018 balances of the
11 other revenue accounts in the HTY cost of service.

12 **Q. WHAT ADJUSTMENTS DID YOU MAKE TO OTHER REVENUE CONSISTENT**
13 **WITH PREVIOUS RATE CASES?**

14 A. Several adjustments were made to other revenue, which are similar to those
15 made in previous rate cases, including the following:

- 16 • addition of a negative amount to FERC Account 456.0, Other Electric
17 Revenue, for the partial rate recovery of the Southeast Water Rights
18 booked in Plant Held for Future Use (Attachment DAB-1, Schedule 223);
- 19 • elimination of residential late payment revenues; and,
- 20 • elimination of other revenue amounts not included in retail base rates; *i.e.*,
21 Joint Operating Agreement revenue, firm point-to-point and network
22 transmission service billed under the Xcel Joint OATT associated with the
23 FERC jurisdictional customers, other FERC jurisdictional revenues,
24 Interruptible Service Option Credit revenues, customer discounts, DSM
25 incentives, Quality of Service Plan credits, deferred fuel, out-of-period
26 adjustments, TCA, CACJA, and Rush Creek true-up estimates, earnings

1 sharing adjustment estimates, and lost revenues under the medical
2 exemption program.

3 The adjustments to other revenue are shown on Attachment DAB-1,
4 Schedule 211.

5 **Q. DID YOU MAKE ANY NEW ADJUSTMENTS TO OTHER REVENUE IN THIS**
6 **RATE REVIEW?**

7 A. Yes. The Company made two new adjustments to Other Revenue in this rate
8 review from what has been presented in prior rate cases. First, as discussed by
9 Company witness Ms. Applegate, the Company is proposing to increase the
10 rates it charges under its Charges for Rendering Services Tariff relating to
11 instituting new service. The revenues billed for instituting new service are
12 recorded in FERC Account 451, Miscellaneous Service Revenue. The new
13 proposed rates will increase the revenue credits reflected in the cost of service.
14 The adjustment to reflect the new proposed rates for instituting new service is
15 shown on Attachment DAB-1, Schedule 212. Second, as previously discussed,
16 the Company is making an adjustment to eliminate any incremental expenses
17 associated with the Mutual Aid work in Puerto Rico. The Company is also
18 eliminating the revenue associated with this work from FERC Account 456, Other
19 Electric Revenue, as shown on Attachment DAB-1, Schedule 211.

20 **Q. ARE THERE ANY NEW OTHER REVENUES IN THIS RATE REVIEW YOU**
21 **WOULD LIKE TO DISCUSS?**

22 A. Yes. As discussed later in my Direct Testimony, FERC Account 456, Other
23 Electric Revenue includes revenues associated with the management fees from

1 the Joint Dispatch Agreement. These revenues are associated with our
2 production costs and are allocated to the retail jurisdiction based on the
3 production allocator.

4 **Q. ARE THERE ANY OTHER REVENUE ADJUSTMENTS THAT WERE MADE IN**
5 **PREVIOUS CASES THAT ARE NOT BEING MADE IN THIS RATE REVIEW?**

6 A. Yes, as discussed by Company witness Ms. Trammell, we are not including any
7 revenues in this rate review associated with the oil and gas royalties.

8 **Q. PLEASE DESCRIBE THE COMPANY'S TREATMENT OF RESIDENTIAL**
9 **LATE PAYMENT REVENUE IN THIS RATE REVIEW.**

10 A. The Company has eliminated the residential late payment revenue billed to
11 customers in 2018 HTY, as shown on Attachment DAB-1, Schedule 211. The
12 Company proposes to eliminate this revenue credit and continue the donation to
13 Energy Outreach Colorado ("EOC"), consistent with the treatment of residential
14 late payment revenue the Commission approved in the Company's last electric
15 rate case.

1 **Q. HAVE THERE BEEN ANY SIGNIFICANT CHANGES TO THE WHOLESALE**
2 **CONTRACTS THAT ARE REFLECTED IN THE JURISDICTIONAL**
3 **ALLOCATION FACTORS?**

4 A. Yes. A known and measurable adjustment was made to the Production demand
5 and Transmission demand allocation factors to reflect a notice from one of the
6 Company's Wholesale Customers, Town of Center, that they are leaving the
7 system April 2020. Additionally, the Transmission demand allocation factor was
8 also adjusted to reflect the expiration of a point-to-point transmission reservation
9 by Western Area Power Administration that ended in February 2018.

10 **Q. DID THE COMPANY IDENTIFY ANY DIRECT ASSIGNMENTS OF RATE BASE**
11 **ITEMS OR EARNINGS ITEMS TO EITHER THE RETAIL OR THE WHOLESALE**
12 **JURISDICTIONS IN THIS RATE REVIEW?**

13 A. Yes. The direct assignments, by jurisdiction, are identified as separate lines in
14 the 2018 HTY and are presented primary on Attachment DAB-1, Schedule 220,
15 and other schedules as noted below. The Company has made direct
16 assignments to the wholesale jurisdiction for: a) distribution substations and
17 meters in gross plant; b) customer billing and customer assistance expenses;
18 and c) wholesale regulatory expenses. In addition, the Company has made
19 direct assignments to the retail jurisdiction, including the following:

20 • The Electric Department's portion of the investment in the software system
21 used for billing retail customers only, the Customer Resource System
22 ("CRS") (Attachment DAB-1, Schedule 113);

23 • The investment in the SmartGridCity™ project (Attachment DAB-1,
24 Schedule 131);

- 1 • The investment in the AGIS projects which will only be borne by the retail
2 customers (Attachment DAB-1, Schedule 137);
- 3 • A portion of distribution substations are directly assigned to retail;
- 4 • Transmission fees paid to Western Electricity Coordinating Council
5 (“WECC”) and Peak Reliability recorded in FERC Account 561.8, Industry
6 associated dues paid to the Edison Electric Institute and Electric Power
7 Research Institute recorded in FERC Account 930.2, and retail regulatory
8 expenses recorded in FERC Account 928 are all only borne by retail
9 customers; and,
- 10 • Rent expense that supports the retail jurisdictional customers.

11 **Q. IS THE COMPANY PROPOSING TO CHANGE THE ALLOCATION OF COSTS**
12 **TO THE RETAIL JURISDICTION IN THIS RATE REVIEW?**

13 A. No. However, there are a couple of items of note that have occurred since the
14 2014 Electric Rate Case. First, as I previously mentioned, the Company has
15 implemented RIS, a new model for revenue requirements calculations. With
16 that implementation, the Company has data by FERC Account for balance sheet
17 and income statement accounts. For the plant-related accounts, e.g.,
18 accumulated reserve for depreciation, ADIT, depreciation expense, the data is by
19 FERC Plant Account, and it is at this level, the costs are allocated by jurisdiction
20 in this rate review. In the 2014 Electric Rate Case, these accounts were
21 allocated to the retail jurisdiction based on derived allocators by plant function.
22 For instance, the Distribution Accumulated Reserve for Depreciation balance was
23 allocated to the retail jurisdiction based on the distribution plant in service
24 balance. The allocation of these accounts to the retail jurisdiction in this rate
25 review are by FERC plant account, and is more consistent with the allocation of

1 gross plant in-service, than in prior rate reviews. Second, the Rush Creek Wind
2 Project has been approved by the Commission, including the retail jurisdictional
3 allocation of this project. The production assets of this project are recorded in
4 the Other Production accounts in the FERC System of Accounts, and the
5 transmission serving generation assets of this project are recorded in
6 Transmission accounts in the FERC System of Accounts, which both are
7 traditionally allocated to the retail jurisdiction based on production demand. As
8 approved by the Commission in Decision No. C16-0958, in Proceeding
9 No. 16A-0117E, the production and transmission serving generation assets of
10 the Rush Creek Wind Project will be allocated to the retail jurisdiction based on
11 the energy allocator. The transmission and the electric general assets of the
12 Rush Creek Wind Project follow the existing retail jurisdictional allocation method
13 for these assets. These retail allocation methodologies are consistent with the
14 current recovery of the Rush Creek Wind Project in the ECA.

1 **XXII. CAPITAL STRUCTURE**

2 **Q. WHAT IS THE BASIS FOR THE CAPITAL STRUCTURE USED IN THE 2018**
3 **HTY?**

4 A. The long-term debt and equity balances included in the HTY capital structure are
5 based on the March 31, 2019 balances to reflect the most current capital structure
6 to provide a better match to the rate base balances included in the 2018 HTY. The
7 HTY capital structure is shown on Attachment DAB-1, Schedule 3, as sponsored by
8 Company witness Ms. Sarah W. Soong. As discussed by Ms. Soong, if the
9 Company's adjustment to include 2019 plant additions in rate base is not approved,
10 then the actual December 31, 2018 capital structure should be used to set base
11 rates in this rate review.

12 **Q. DID THE COMPANY MAKE ANY ADJUSTMENTS TO THE CAPITAL**
13 **STRUCTURES PRESENTED IN THIS RATE REVIEW?**

14 A. Yes. These adjustments to the book balances are reflected in Attachment DAB-1,
15 Schedule 3.

16 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO COMMON EQUITY.**

17 A. Adjustments to common equity were made to eliminate the effect of subsidiaries,
18 net non-utility plant, other investments, other funds, and other comprehensive
19 income. These adjustments are consistent with those approved by the
20 Commission in previous Company rate cases.

1 **Q. PLEASE DISCUSS THE ADJUSTMENTS TO DEBT.**

2 A. Adjustments to debt were made to eliminate the effect of subsidiaries, specifically,
3 eliminating any notes receivable from subsidiaries or notes payable to subsidiaries.

4 **Q. HOW WAS THE COST OF DEBT CALCULATED IN THIS RATE REVIEW?**

5 A. As discussed by Company witness Ms. Soong, the Company calculated the cost of
6 debt by dividing the interest costs plus all related issuance costs by the gross debt
7 balance, which is known as the “par value” method, which is consistent with what
8 has been approved by this Commission in previous rate cases.

XXIII. BASE REVENUE

Q. PLEASE DESCRIBE HOW PRESENT BASE RATE REVENUE FOR THE HTY WAS DEVELOPED FOR THIS RATE REVIEW.

A. The present base rate revenue used in the HTY cost of service was calculated using the amount the test period number of customers, sales and billing demand by rate schedule. The Company made four adjustments to the test period billing units. First, as discussed in the Direct Testimony of Ms. Jannell E. Marks, the Company has normalized the energy sales and demand based on the weather normalization. Second, the Company made adjustment to annualize customers at the year-end level consistent with using year-end rate base. The resulting billing units after applying these adjustments were then multiplied by current base rates. Third, as previously discussed, the Company has made an adjustment to remove the street lights sold to the City of Golden. In addition, as discussed by Company witness Ms. Applegate, the Company is proposing to increase the rates it charges under its Maintenance Charges for Street Lighting Service Tariff. The revenues billed for street light maintenance service are recorded in FERC Account 444, Public Street and Highway Lighting Revenue. The new proposed rates will increase the base revenues reflected in the cost of service. The adjustment to reflect the new proposed rates for street light maintenance service is shown on Attachment DAB-1, Schedule 212. The derivation of present base rate revenue is shown on Attachment DAB-1, Schedule 210. Retail present base rate revenue for the HTY is \$1,610,815,905, exclusive of the present GRSA of

1 negative 4.19 percent. Including the present GRSA of negative 4.19 percent, the
2 total retail present base rate revenue is \$1,543,322,719.

3 **Q. PLEASE DESCRIBE THE COMPANY'S ADJUSTMENT TO ANNUALIZE**
4 **CUSTOMERS AT THE YEAR-END LEVEL.**

5 A. The Company is presenting the 2018 HTY using year-end rate base and
6 annualized depreciation expense. The annualization adjustment to the HTY
7 base revenue reflects the projected revenue of new residential, commercial &
8 industrial, lighting and public authority customers that have been added to the
9 Company's electric system that were not on the system during all of calendar
10 year 2018, but who are expected to be served after the 2018 HTY. This
11 adjustment results in the addition of \$10,218,893 of revenue to the 2018 HTY
12 and thus reduces the deficiency by the same amount, as shown on Attachment
13 DAB-1, Schedule 210.

14 **Q. PLEASE DESCRIBE THE CALCULATION OF THE ADJUSTMENT TO**
15 **ANNUALIZE CUSTOMER REVENUE.**

16 A. First, we calculated the change in customers from the beginning of the HTY to
17 the end of the HTY. Results of this calculation shows that residential customer
18 counts have grown by 9,401 customers, commercial & industrial customer counts
19 have grown by 192 and lighting customer counts have decreased by 15.

20 Next, we calculated the revenue adjustment necessary to annualize the
21 revenues of these new customers. Public Service assumed that the base
22 revenue for each additional customer was equal to the average base revenue per

1 customer during the entire HTY. This approach resulted in total adjusted base
2 rate revenue of \$10,218,893 of which \$4,826,289 was for residential customers,
3 \$5,385,876 for commercial & industrial customers and \$6,728 for lighting
4 customers.

1 **XXIV. REVENUE REQUIREMENTS AND EARNINGS DEFICIENCY**

2 **Q. WHAT IS THE OVERALL RETAIL REVENUE REQUIREMENTS FOR THE 2018**
3 **HTY?**

4 A. The overall retail revenue requirements for the 2018 HTY is \$1,951,002,985.

5 **Q. WHAT IS THE REVENUE DEFICIENCY INDICATED BY THE HTY COST OF**
6 **SERVICE STUDY?**

7 A. The revenue deficiency is calculated by comparing the overall retail revenue
8 requirements to the present base revenues. The resulting 2018 HTY revenue
9 deficiency is \$407,737,776, as shown on Attachment DAB-1, Schedule 2.

10 **Q. HAS THE COMPANY CALCULATED A GENERAL RATE SCHEDULE**
11 **ADJUSTMENT RIDER THAT WOULD BE APPLICABLE TO ALL ELECTRIC**
12 **BASE RATES BASED ON THE REVENUE DEFICIENCY PRESENTED IN THIS**
13 **RATE REVIEW?**

14 A. Yes. The proposed GRSA will be calculated to recover the \$407,737,776 of
15 additional revenues based on 2018 HTY sales. This increase represents a 25.29
16 percent increase from what is currently collected from customers under base rates
17 plus the existing negative 4.19 percent GRSA. The increase reflects: 1) a 21.10
18 percent increase from existing base rate revenues; and 2) the increase attributable
19 to ending the existing negative 4.19 percent GRSA currently in effect. Based on
20 2018 HTY base rate revenues, the Company is proposing a 21.10 percent increase
21 to existing base rate revenue through a 13.00 percent GRSA and a base rate kWh
22 charge designed to collect \$130,677,238 of energy specific charges associated with

1 the Rush Creek Wind Project. The base rate kWh charge will be known as “GRSA-
2 E” rider. The GRSA and the GRSA-E riders are shown on Attachment DAB-1,
3 Schedule 2 and Schedule 2.1.

1 **XXV. FUNCTIONALIZED COST OF SERVICE**

2 **Q. WHAT IS MEANT BY A FUNCTIONALIZED COST OF SERVICE?**

3 A. The functionalized cost of service starts with the retail jurisdictional cost of service,
4 as presented in Attachment DAB-1, then classifies plant investment and expenses
5 by system component, such as production, transmission, distribution, or customer
6 operations. For the most part, the classification of costs is accomplished through
7 the Company's accounting system. These costs are then functionalized, which
8 takes the classification a step beyond the accounting records, and further separates
9 these costs by the primary cost driver for that cost into three basic functions: 1)
10 variable costs related to the quantity of electric energy produced and sold, 2) fixed
11 costs associated with the provision of adequate system capacity to produce and
12 deliver that energy, and 3) customer costs related the existence of a customer
13 connected to, and receiving service from, the electric system. The functional cost
14 of service study is a revenue requirements calculation for each identified function.

15 **Q. HAS THE COMPANY PREPARED A FUNCTIONALIZED COST OF SERVICE**
16 **STUDY IN THIS RATE REVIEW?**

17 A. Yes. The Company has prepared a Functionalized Cost of Service Study that is
18 presented in Attachment DAB-2.

19 **Q. PLEASE DESCRIBE THE FUNCTIONAL COST OF SERVICE STUDY.**

20 A. The layout of the Functional Cost of Service Study is parallel to the Jurisdictional
21 Cost of Service Study. However, the starting point for the Functional Cost of
22 Service Study is not total Company cost, but rather the allocated Colorado PUC

1 jurisdictional portion of each rate base and expense item. In other words, the
2 output of the Jurisdictional Cost of Service Study is the input for the Functional Cost
3 Allocation Study. These total Colorado PUC jurisdictional costs are then allocated
4 to 19 specific cost functions.

5 **Q. HOW DID YOU DETERMINE THE 19 SPECIFIC COST FUNCTIONS?**

6 A. There were two considerations in establishing these specific cost functions. The
7 first was to separately recognize the classification of plant investment and
8 expenses by system component; that is: production, transmission, distribution, and
9 customer operations and to separately recognize variable, fixed and customer
10 related costs within each classification. The second consideration was to ensure
11 that all of the individual cost components that will be required to properly allocate
12 costs among retail rate classes, and design the various retail rates, were identified
13 in separate functions. These 19 functions are represented by the column headings
14 on Attachment DAB-2.

15 **Q. ARE THESE COST FUNCTIONS CONSISTENT WITH THE PRIOR RATE**
16 **CASE?**

17 A. Yes. These same cost functions were filed in the 2014 Rate Case, and also were
18 the basis for the current rates approved in the last Phase II Electric Rate Case,
19 Proceeding No. 16AL-0048E.

1 **Q. WHAT WAS THE BASIS FOR THE ALLOCATION OF THESE COSTS TO THE**
2 **VARIOUS FUNCTIONS?**

3 A. The retail jurisdictional costs are allocated to the 19 functions based on direct or
4 derived allocation factors. The fundamental allocators are basically direct
5 assignments of the plant or expense items that define each specific function. For
6 example, Steam Production Plant in Service is directly assigned to the “Production
7 Capacity Cost – Steam Production” function, and Meter reading Expense is directly
8 assigned to the “Customer Cost – Meter Reading” function. The derived allocators
9 were calculated using the same assumptions and principals that are used for
10 jurisdictional allocation purposes. The functional allocation factors are shown on
11 Attachment DAB-1, Schedule 301.

12 **Q. IS THE COMPANY PROPOSING TO CHANGE THE FUNCTIONAL**
13 **ALLOCATION OF COSTS IN THIS RATE REVIEW FROM WHAT WAS**
14 **APPROVED IN THE 2014 RATE CASE?**

15 A. Yes. As agreed to in the 2016 Phase II Rate Case, in the Settlement Agreement
16 approved by the Commission in Decision No. C16-1075, the Company has
17 assigned distribution load dispatching costs, recorded in FERC Account 581, to
18 those functions that these costs support, rather than to only distribution
19 substations. These costs are being allocated to the following distribution
20 functions in this rate review, based on the plant in-service balances:

- 21 ▪ Distribution Substations
- 22 ▪ Distribution Primary System
- 23 ▪ Distribution Secondary System

1 Distribution load dispatching costs have not been allocated to the Service
2 Laterals, Metering or Lighting Distribution functions, as these costs are not
3 related to these functions.

4 **Q. ARE THERE ANY NEW COSTS IN THIS RATE REVIEW THAT WERE NOT**
5 **INCLUDED IN THE 2014 RATE CASE THAT REQUIRES A FUNCTIONAL**
6 **ALLOCATION FACTOR BE ASSIGNED?**

7 A. Yes. The AGIS projects are new costs that require functional allocation factors be
8 assigned. Below are the jurisdictional and functional allocation factors that are
9 assigned to the AGIS projects in this rate review:

1

Table DAB-D-10

FERC Account	AGIS Project	Jurisdictional Allocation Factor	Functional Allocation Factor
Capital			
303	ADMS	CPUC	Split by Primary/Secondary
303	AMI	CPUC	Distribution Meters (DISTMET)
361	ADMS & IVVO	CPUC	Split by Primary/Secondary
361	AMI	CPUC	Distribution Meters (DISTMET)
361	FAN & FLISR	CPUC	Distribution Primary (DISTPRI)
362	FAN	CPUC	Distribution Primary (DISTPRI)
362	IVVO	CPUC	Split by Primary/Secondary
390	AGIS Other	CPUC	Split by Primary/Secondary
391	ADMS & IVVO	CPUC	Split by Primary/Secondary
391	AMI	CPUC	Distribution Meters (DISTMET)
391	FAN	CPUC	Distribution Primary (DISTPRI)
394	AMI	CPUC	Distribution Meters (DISTMET)
394	AGIS Other	CPUC	Split by Primary/Secondary
397	ADMS & IVVO	CPUC	Split by Primary/Secondary
397	FAN & FLISR	CPUC	Distribution Primary (DISTPRI)

O&M Expenses			
588	AMI	CPUC	Distribution Meters (DISTMET)
588	FAN & FLISR	CPUC	Distribution Primary (DISTPRI)
588	ADMS, IVVO & Other	CPUC	Split by Primary/Secondary
593	FLISR	CPUC	Distribution Primary (DISTPRI)
593	IVVO	CPUC	Split by Primary/Secondary
597	AMI	CPUC	Distribution Meters (DISTMET)
598	ADMS	CPUC	Split by Primary/Secondary
598	FAN	CPUC	Distribution Primary (DISTPRI)
909	FLISR	CPUC	Distribution Primary (DISTPRI)

1 **Q. WHAT ARE THE RESULTS OF THE FUNCTIONAL COST OF SERVICE**
 2 **STUDY?**

3 A. The Functional Cost of Service Study breaks down the Company's total retail
 4 jurisdictional revenue requirements by specific cost function. The total of the 19
 5 individual functional revenue requirements is shown on Attachment DAB-2 equal to
 6 the total retail jurisdictional revenue requirements requested in this rate review.

1 **XXVI. IMPACT OF ROLLING CURRENT RIDERS INTO BASE RATES**

2 **A. CACJA Rider**

3 **Q. HAVE YOU CALCULATED THE REVENUE REQUIREMENTS ASSOCIATED**
4 **WITH THE CACJA THAT IS INCLUDED IN THE COST OF SERVICE STUDY**
5 **PRESENTED IN THIS RATE REVIEW?**

6 A. Yes. The revenue requirement associated with the CACJA included in the 2018
7 HTY is shown on Attachment DAB-11. As discussed by Ms. Applegate, the
8 Company is proposing to roll into base rates the costs currently recovered
9 through the CACJA Rider.

10 **Q. PLEASE DESCRIBE HOW THE CACJA RIDER WILL BE CALCULATED**
11 **BEGINNING WITH THE EFFECTIVE DATE OF THE BASE RATE CHANGE IN**
12 **THIS RATE REVIEW.**

13 A. The CACJA Rider will be set to zero effective with the base rate change in this rate
14 review, except for any true-ups from prior years, to ensure there is no double
15 recovery of these costs. The Company will file to update the current CACJA Rider,
16 effective January 1, 2020 in November 2019. Although the Company is requesting
17 that base rates from this rate review become effective January 1, 2020, the
18 Company still plans to calculate the 2020 CACJA Rider using the 13-month
19 average estimated net plant in-service balances at December 31, 2020, and all
20 other plant-related costs and the estimated 2020 O&M expenses, plus the 2018
21 true-ups. Once base rates resulting from this rate review are effective in 2020, on
22 January 1, 2020 or shortly thereafter, the 2020 CAJCA Rider will be set to zero

1 except for any true-ups from prior years that are included in the 2020 CACJA Rider.
2 In April 2020, the Company will file its final CACJA Annual Report to provide
3 information on the true-up of 2019 estimated rates.

4 Then effective January 1, 2021, the CACJA Rider will only include the
5 true-up for calendar 2019, and the CACJA Rider tariff will then be cancelled
6 effective January 1, 2022.

7 **B. Rush Creek**

8 **Q. HAVE YOU CALCULATED THE REVENUE REQUIREMENT ASSOCIATED**
9 **WITH RUSH CREEK THAT ARE INCLUDED IN THE COST OF SERVICE**
10 **STUDY PRESENTED IN THIS RATE REVIEW?**

11 A. Yes. The revenue requirements associated with the Rush Creek Wind Project
12 included in the 2018 HTY is shown on Attachment DAB-12. As discussed by Ms.
13 Applegate, the Company is proposing to roll into base rates the Rush Creek
14 Wind Project costs currently recovered through the ECA, with the exception of
15 the PTCs and Capital Cost sharing, which will continue to be recovered through
16 the ECA.

17 **Q. WHAT WILL BE INCLUDED IN THE ECA BEGINNING WITH THE EFFECTIVE**
18 **DATE OF THE BASE RATE CHANGE IN THIS RATE REVIEW ASSOCIATED**
19 **WITH THE RUSH CREEK WIND PROJECT?**

20 A. The ECA will not include any costs associated with the Rush Creek Wind Project
21 beginning with the base rate change in this rate review, except for any true-ups
22 from prior years, to ensure there is no double recovery of these costs. The PTCs

1 and Capital Cost sharing will continue to be recovered through the ECA.
2 Additionally, the Company will file to update the ECA, effective January 1, 2020 in
3 December 2019. Although the Company is requesting that base rates from this
4 rate review become effective January 1, 2020, the Company still plans to include in
5 the 2020 ECA the costs of the Rush Creek Wind asset using the 13-month average
6 estimated net plant in-service balances at December 31, 2020, and all other plant-
7 related costs and the estimated 2020 O&M expenses. Once base rates resulting
8 from this rate review are effective in 2020, on January 1, 2020 or shortly thereafter,
9 the 2020 ECA will need to be lowered to remove Rush Creek from the calculation.

10 **C. TCA RIDER**

11 **Q. HAVE YOU CALCULATED THE REVENUE REQUIREMENT ASSOCIATED**
12 **WITH THE TCA RIDER INCLUDED IN THE 2018 HTY PRESENTED IN THIS**
13 **RATE REVIEW?**

14 A. Yes. The revenue requirement associated with the TCA rider included in
15 the 2018 HTY is shown on Attachment DAB-13, page 1. The 2018 HTY TCA
16 revenue requirement will set the base level of TCA costs that will be used to
17 calculate the TCA rider beginning with the effective date of rates from this rate
18 review.

1 **Q. PLEASE GIVE AN EXAMPLE OF HOW THE TCA CALCULATIONS WILL BE**
2 **PERFORMED BEGINNING WITH THE EFFECTIVE DATES OF RATES FROM**
3 **THIS RATE REVIEW.**

4 A. The Company will file to update the current TCA, effective with the date of rates
5 from this rate review. The Company is requesting that base rates from this rate
6 review become effective January 1, 2020, and the Company will file to update the
7 TCA, also effective January 1, 2020 ("2020 TCA"), in November 2019. The 2020
8 TCA will be calculated using the incremental 13-month average estimated
9 transmission net plant in-service balances at December 31, 2020 and the estimated
10 year-end transmission CWIP balance at December 31, 2019, since the
11 Company's 2014 Electric Rate Case. A portion of the amounts included in
12 the 2020 TCA are also included in the 2018 HTY cost of service in this rate review.
13 Once base rates resulting from this rate review are effective in 2020, on
14 January 1, 2020 or shortly thereafter, the 2020 TCA will be reduced to remove any
15 amounts included in the 2018 HTY, to ensure there is no double recovery of these
16 costs. A portion of the 2020 TCA that was designed to recover the net plant
17 component is included in the net plant balance in this rate review, so therefore that
18 component of the 2020 TCA would be set to zero. Since the Company has zeroed
19 the CWIP balance in rate base in this rate review, there will be no TCA CWIP
20 component in base rates with the effective date of rates from this case. In
21 summary, the 2020 TCA, and future TCA rider filings would be adjusted to account
22 for the TCA costs in base costs in the 2018 HTY, until the next base rate review. In

1 addition, the 2020 TCA and all subsequent TCA filings would include any true-up
2 from prior TCA years. I have also calculated the amount of TCA costs we are
3 rolling into base rates from the level of TCA costs in the 2014 Electric Rate Case,
4 as shown on Attachment DAB-13, page 2.

1 **XXVII. BASE COSTS ASSOCIATED WITH THE AGIS PROJECTS**

2 **Q. HAVE YOU CALCULATED THE CAPITAL INVESTMENT AND THE O&M**
3 **ASSOCIATED WITH THE AGIS PROJECTS THAT ARE INCLUDED IN THE**
4 **2018 HTY PRESENTED IN THIS RATE REVIEW?**

5 A. Yes. The revenue requirements associated with the AGIS projects that are
6 included in the 2018 HTY are the year-end 2019 level of rate base and O&M
7 expenses, as shown on Attachment DAB-1, Schedule 143. These amounts will
8 set the base level of AGIS projects costs that are in the base rates in this rate
9 review, and will be the basis for the deferral of costs associated with the AGIS
10 CPCN Projects beginning with the effective date of rates from this rate review.

1 **XXVIII. JDA COMPLIANCE**

2 **Q. WHAT INFORMATION ARE YOU PROVIDING WITH RESPECT TO THE**
3 **SPECIFIC COSTS AND REVENUES ASSOCIATED WITH THE JDA?**

4 A. I am providing specific information on the costs and revenues that the Company
5 is seeking prudence of, as required by the Commission in Proceeding No.
6 16A-0276E. The JDA Software Assets were placed in service January 1, 2017.
7 The original in-service costs were determined to be \$664,272 at the close of the
8 project. Based on a three-year amortization schedule (Book and Tax for
9 software assets), I estimate that the 2018 revenue requirements is approximately
10 \$253,000. The annual JDA administration fee revenues recorded in 2018 was
11 \$345,000. Including the JDA Software Assets and the administration fee
12 revenues results in an annual net benefit of approximately \$92,000.

Statement of Qualifications

Deborah A. Blair

I graduated from Colorado State University in 1981 with a Bachelor of Science degree in Business Administration, with an emphasis in accounting. I began my career with Public Service in June 1981 in the Accounting Division. I held several positions in the Accounting Division including the Cheyenne Light, Fuel and Power Company (“Cheyenne”) accountant and the Public Service accountant. Cheyenne was formerly a wholly-owned subsidiary of Public Service, but became an operating utility subsidiary of New Century Energies, Inc. upon the completion of the merger between Public Service and Southwestern Public Service Company in 1997, and then became an operating utility subsidiary of Xcel Energy Inc. Cheyenne has since been sold and is no longer a subsidiary of Xcel Energy Inc. In 1982, I accepted a position as a Rate Accountant in the Revenue Requirements Department of Public Service. In 1989, I was promoted to Supervisor, Revenue Reporting and in 1994 was promoted to Unit Manager, Revenue Requirements, both of Public Service. In May 1997, I was promoted to the position of Director, Regulatory Support Services for New Century Services, Inc. In August 2000, I accepted my current position of Director, Revenue Analysis of Xcel Energy Services Inc.

I have testified before the Commission in Proceeding Nos. 93I-199EG, 95S-041E, 95A-531EG, 96S-290G, 97A-299EG, 97S-366G, 98A-262EG, 98A-511E, 98S-518G, 99A-037E, 99A-377EG, 99A-557E, 00A-351E, 06S-234EG, 07A-469E, 08A-497EG, 08S-520E, 09AL-299E, 10AL-963G, 11AL-947E, 12A-782E, 12AL-1264ST, 12AL-1268G, 12AL-1269ST, 14AL-0660E, 15AL-0135G, 15A-0589E, 15AL-0877E, 16A-0117E, 16AL-0869E,

and 17AL-0649E. I have testified before the Wyoming Public Service Commission in Proceeding No. 30005-GR-97-51 and have submitted written testimony in Proceeding Nos. 20003-EA-95-40, 30005-GA-95-39, 20003-EA-99-53 and 30005-GA-99-69. I have submitted written testimony before the New Mexico Public Regulation Commission in Case Nos. 2798, 3116, 3849, and 15-00343-UT, and before the Public Utility Commission of Texas in Proceeding Nos. 21190, 27052, 42042, 43695, and 45291.

I have testified before the FERC in Proceeding No. EL05-19-002, and have submitted written testimony in Proceeding Nos. ER96-713-000, ER00-536-000, ER03-971-000, ER04-1174-000, ER06-274-000, ER07-1415-000, ER08-313-000, ER08-527-000 ER08-749-000, ER10-192-000, ER10-992-000, ER11-2853-000, ER12-1589-000, ER14-1969-000, ER15-949-000, ER16-180-000, and ER19-1613-000.

BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF COLORADO

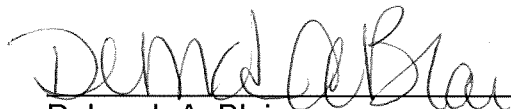
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RE: IN THE MATTER OF ADVICE)
NO. 1797-ELECTRIC OF PUBLIC)
SERVICE COMPANY OF)
COLORADO TO REVISE ITS) PROCEEDING NO. 19AL-____E
COLORADO P.U.C. NO. 8-)
ELECTRIC TARIFF TO IMPLEMENT)
RATE CHANGES EFFECTIVE ON)
THIRTY-DAYS' NOTICE.)

AFFIDAVIT OF DEBORAH A. BLAIR
ON BEHALF OF
PUBLIC SERVICE COMPANY OF COLORADO

I, Deborah A. Blair, being duly sworn, state that the Direct Testimony and attachments were prepared by me or under my supervision, control, and direction; that the Direct Testimony and attachments are true and correct to the best of my information, knowledge and belief; and that I would give the same testimony orally and would present the same attachments if asked under oath.

Dated at Denver, Colorado, this 16th day of May, 2019.



Deborah A. Blair
Director, Revenue Analysis

Subscribed and sworn to before me this 16 day of May, 2019.



Notary Public

My Commission expires 4.22.2020

